

The Compass

Helping leaders navigate moral uncertainty



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- Faculty Development Workshop was held at NDU for members of PME institutions.
- INSEL staff members are teaching two ethics electives at NDU.
- INSEL Director travels to Bulgaria.

2009 Events:

June 29-July 3

Senior Military Fellow Chaplain (Col.) Wester participated in the "Theory and Skills of Teaching Ethics" seminar at the University of Montana.

July 13

Center Director Dr. Pierce addressed NDU's Reserve Components National Security Course on "Strategy, Ethics, and Contemporary Conflict."

Upcoming Events:

July 27

Dr. Pierce will conduct ethics seminars for Navy JAGs in the Pre-Command/Pre-Executive Officer Course at the Naval Justice School in Newport, RI.

September 7-11

Dr. Pierce will conduct workshops on ethics and leadership portions of a Reference Curriculum for Kazakhstan NDU faculty and staff.

Institute for National Security Ethics and Leadership

INSEL Co-hosts Workshop at National Defense University

The Institute for National Security Ethics and Leadership (INSEL) and the Berkley Center for Religion, Peace, and World Affairs co-hosted a Faculty Development Workshop on religion and conflict for faculty members from PME institutions on June 23–25, 2009.

Approximately 20 people from 10 PME schools attended the three-day event at the National Defense University (NDU). The focus was on religion as a factor in causing conflict, religion as a factor in resolving conflict, and religion as a force for peace-building and development. Case studies presented in the workshop included Nigeria, Columbia, the Balkans, and Iraq.

The aim was to illustrate how religion and conflict are related and to give participants ideas about how to weave these issues into their core and elective curricula.

The group was kept deliberately small to maximize interaction. The speakers took questions and stayed for the discussions.

This outreach effort to colleagues from sister schools falls under the outreach portion of INSEL's mission, and INSEL Director Albert C. Pierce was encouraged by the response. "The feedback is so positive,"



Participants in the Faculty Development Workshop held at NDU

he noted, "that we're hoping this is the first step in developing a community of interest among PME faculty who are teaching or doing research on religion and conflict."

INSEL Faculty Teaches Ethics Courses at NDU

In support of NDU's educational mission, three key members of INSEL's staff are all teaching ethics courses in Fall 2009.

INSEL's director Dr. Albert C. Pierce teams up again with the General (Ret.) Richard B. Myers, USA, the Colin Powell Chair of Character, Ethics, and Development. Their popular elective explores ethical challenges in organizational life.

This seminar-style course covers such topics as dissenting from policy, conflicting values and

pressures, and accountability.

Real-life examples and case studies are used about ethical challenges encountered in military, government, and the private sector. GEN Myers and Dr. Pierce offer this elective course each semester.

Also this semester, INSEL's Senior Military Fellow Chaplain (Colonel) Eric Wester debuts a new course called "Ethics and Strategy: Rethinking Morality and Power" with co-instructor Captain Bernard Lessard from the National War College.

This course provides students the framework to examine the role of ethics in grand strategy in three general ways.

Students consider the ethics of service as a national security professional. Secondly, students uncover and analyze ethical dimensions underlying international relations with contemporary application of the Just War tradition. Third, students evaluate contemporary issues in strategic thinking.



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The Institute for National Security Ethics and Leadership (INSEL) at the National Defense University (NDU) was created to be a nationally and internationally recognized center of excellence in ethics and leadership in national- and international-security affairs.

In 2007, Peter Pace, USMC, the Chairman of the Joint Chiefs of Staff, authorized the Institute for National Security Ethics and Leadership. General Richard B. Myers, USAF (retired), also a former Chairman of the Joint Chiefs of Staff, plays an integral role in the Institute in his capacity as NDU's Colin Powell Chair of Leadership, Ethics, and Character.

The Institute works in all three functional areas of NDU: education, research, and outreach. Its focus includes the qualities of the individual leader, the standards of the profession as a whole, the profession's relationship with society, and also encompasses a wider view of the ethics of national security.

Ethics Curriculum Introduced in Bulgaria

Dr. Albert C. Pierce, INSEL's director, recently served as team leader for the ethics and leadership segment of a curriculum on defense institution building in a seminar for countries in the Black Sea area.

The adaptable Reference Curriculum covers public administration and governance, defense management and economics, and leadership and ethics. It was introduced to participants in a seminar held in Sofia, Bulgaria May 12-15, 2009. This program was sponsored by the Partnership for Peace Consortium of Defense Academies and Security Studies Institutes and the Regional Stability in the Greater Black Sea Area Working Group. Eight countries participated: Armenia, Azerbaijan, Bulgaria, Georgia, Moldova, Romania, Turkey, and Ukraine. The aim was to help these countries develop and strengthen military and defense education systems.

Dr. Pierce developed the ethics and leadership segment based largely on *The Armed Forces Officer*, which identifies three categories of ethical issues: the Individual in the Profession, the Profession at Work, and the Profession and the Society.

He notes that many countries expressed "great interest" in the ethics and leadership parts of the curriculum, and he is "optimistic about follow-up opportunities and the chance to work with several of these countries in the future."



Dr. Pierce shares ideas with participants



Dr. Pierce and other faculty for the Sofia workshop

For some recent articles on military ethics, go to the current issue of [Joint Force Quarterly](#).