

National Defense University Symposium

QDR 2010: Implementing the New Path for America's Defense

March 10-11, 2010
National Defense University
Fort Lesley J. McNair

"The Secretary of Defense shall every four years, . . . conduct a comprehensive examination . . . of the national defense strategy, force structure, force modernization plans, infrastructure, budget plan, and other elements of the defense program and policies of the United States with a view toward determining and expressing the defense strategy of the United States and establishing a defense program for the next 20 years."
Sec.118, Chapter 2 of title 10 USC.

The Quadrennial Defense Review serves as the foundation for developing the long-term national defense strategy of the United States. It will provide a strategic framework for the Department of Defense's annual program, force development, force management, and corporate support mechanism and will set a direction for further transformation of the Armed Forces. The latest QDR comes at a critical time and responds to a security environment in which the United States military forces are actively engaged in Iraq and Afghanistan. The threats and challenges are wide ranging, the analyses more difficult, and the solutions more complex – many involve missions and activities well beyond the Defense Department's purview and require integrated interagency actions.

This symposium seeks to illuminate and promote informed discussion of the issues the QDR addressed, its major recommendations, and the challenges ahead in adapting the U.S. defense strategy and posture. Featured speakers include senior officials involved in managing the QDR, Members of Congress and their staff, and a wide range of defense experts. This symposium will be of interest to specialists in national security affairs in and out of government, military officers, the diplomatic and attaché corps, and members of the media.

AGENDA

WEDNESDAY, MARCH 10

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| 0745 – 0845 | Registration | Room 1105, Abraham Lincoln Hall |
| 0845 – 0855 | Administrative Remarks | Auditorium, Lincoln Hall |
| 0855 – 0900 | Welcome and Opening Remarks
<i>Ambassador Thomas Krajeski, Senior Vice President, National Defense University</i> | |
| 0900 - 0945 | Opening Keynote:
<i>Honorable James Miller, Principal Deputy Under Secretary of Defense for Policy</i> | |

WEDNESDAY, MARCH 10

1000-1130 Panel 1: Prevail in Today's Wars

- Enhancing the capacity of U.S. partners to fight terrorist networks
- Countering ideological support for extremist terrorism, including attacking and disrupting terrorist networks
- Institutionalizing irregular warfare and civil support across capabilities and capacities, to include building partnership capacity
- Strengthening DoD support to civilian-led operations and activities

Moderator: **Colonel Michael Bell, USA**, Dean of Faculty, National War College

Panelists:

- **Mr. Garry Reid**, *Deputy Assistant Secretary of Defense for Special Operations & Combating Terrorism*
- **Major General Johnny A. Weida, USAF**, *Assistant Deputy Chief of Staff for Operations, Plans and Requirements, Department of the Air Force* (invited)
- **Major General Robert Neller, USMC**, *President, Marine Corps University*
- **Major General Robert Scales, USA (Ret)**, *Chief Executive Officer, Colgen, LP*

1145-1315 Luncheon

Room 155, Marshall Hall

Speaker: Dr. Kathleen Hicks, *Deputy Under Secretary of Defense for Strategy, Plans, and Forces*

1315-1500 Panel 2: Preserve and Enhance the Force: the Human Dimension

- Identifying and maintaining the appropriate structure and balance of the force (personnel issues, mix of AD-RC, civil servant and contractor)
- Addressing retention, career fields, lessons and responses to combat deployment stresses

Moderator: **Dr. Pat Towell**, *Specialist in U.S. Defense Policy and Budget, Congressional Research Service*

Panelists:

- **Mr. Joseph Angello**, *Director, Readiness Programming and Assessment, Office of the Under Secretary of Defense for Personnel and Readiness*
- **Ms. Marilee Fitzgerald**, *Principal Deputy Under Secretary, Civilian Personnel, Personnel and Readiness*
- **Mr. David L. McGinnis**, *Principal Deputy Assistant Secretary of Defense for Reserve Affairs* (invited)
- **Dr. Lawrence J. Korb**, *Senior Fellow, Center for American Progress*

1515-1700 Panel 3: Preserve and Enhance the Force: Equipment and Support

- Institutionalizing capabilities such as counterinsurgency and foreign military assistance, while maintaining the United States' existing conventional and strategic technological edge against other military forces
- Equipping the Force
- Refining acquisition processes & programs
- Industrial base considerations in the QDR

Moderator: **Dr. Linda S. Brandt**, *Distinguished Professor of National Security Policy, Industrial College of the Armed Forces*

Panelists:

- **Mr. Brett Lambert**, *Director, Industrial Policy, Office of the Deputy Under Secretary Of Defense (Acquisition and Technology)* (invited)
- **Mr. David Berteau**, *Senior Adviser, Center for Strategic and International Studies*

- **Dr. Rebecca Grant**, *Senior Fellow, The Lexington Institute* (invited)
- **Colonel Peter With, USA**, *Chief, Studies, Analysis and Gaming Division, J-8 The Joint Staff* (invited)

THURSDAY, MARCH 11

0815-0900 Opening Keynote

Speaker: General James Cartwright, USMC, *Vice Chairman of the Joint Chiefs of Staff*

0915-1030 Panel 4: Prevent and Deter Conflict

- Developing strategic awareness to maximize warning & best leverage opportunities
- Building and sustaining alliances and strategic partnerships to address security challenges including WMD
- Dissuading development of capabilities that threaten regional stability, U.S. freedom of action, or disrupt U.S. power projection
- Creating comprehensive multidimensional capabilities to deter conflict or defeat adversary objectives should deterrence fail while determining what investments will be most effective
- Determining the appropriate level of deployments and force posture

Moderator: **Captain Mark Redden, USN**, *Senior Military Fellow, Institute for National Strategic Studies*
 Panelists:

- **Dr. Bradley Roberts**, *Deputy Assistant Secretary of Defense for Nuclear and Missile Defense Policy*
- **Mr. John P. Caves, Jr.**, *Senior Research Fellow, Center for the Study of Weapons of Mass Destruction*
- **Dr. Michael O'Hanlon**, *Director of Research and Senior Fellow in Foreign Policy, The Brookings Institution*

1045-1215 Panel 5: Prepare for a Wide Range of Contingencies

- Organizing DoD and setting the right priorities to meet the WMD challenge
- Developing cyber capabilities to meet emerging threats
- Globally managing the force, including Global Force Posture
- Establishing and sustaining the correct posture for Nuclear, Missile Defense and Space forces

Moderator: **Colonel Michael Hughes, USAF**, *Senior Military Fellow, Institute for National Strategic Studies*

Panelists:

- **Ms. Christine Wormuth**, *Principal Deputy Assistant Secretary of Defense for Homeland Defense and America's Security Affairs*
- **Mr. David Ochmanek**, *Deputy Assistant Secretary, Office of Force Transformation*
- **Rear Admiral John E. Roberti, USN**, *Deputy Director for Strategy and Policy, The Joint Staff*
- **Lieutenant General David W. Barno, USA (Ret)**, *Director, Near East South Asia Center for Strategic Studies*
- **Ms. M. Elaine Bunn**, *Distinguished Research Fellow, Institute for National Strategic Studies*

1215-1330 Luncheon

Room 155, Marshall Hall

Speaker: The Honorable James R. Locher III, *President and CEO, Project on National Security Reform*

1345-1530 Panel 6: QDR 2010 and Interagency Integration

- Determining the appropriate mix of capabilities & support from non-DOD Agencies
- Developing proper inter-agency organizations, authorities, and business practices

Moderator: **Dr. Christopher J. Lamb, *Interim Director, Institute for National Strategic Studies***

Panelists:

- **Ms. Karen Hanrahan, *Director and Chief Operating Officer for the QDDR, Department of State***
- **Ambassador Mary Carlin Yates, *Special Assistant to the President and Senior Advisor on Strategic Planning, National Security Council* (invited)**
- **Mr. Kenneth L. Knight, *National Intelligence Officer for Warning, National Intelligence Council***
- **Mr. Alan D. Cohn, *Deputy Assistant Secretary for Policy, Department of Homeland Security***
- **Ms. Amanda Dory, *Deputy Assistant Secretary of Defense for Strategy* (invited)**