Overview

Status of Funds for Fiscal Year (FY) 13 and Future Budgets: FY14-18

Middle States Accreditation Challenge

The Journey: Future Fiscal Planning - Planning/Programming Cycle

Creating Management Structures for Priority Decisions

Request BOV Insight and Guidance
**NDU Funding Challenge**

- **FY13**: If Budget Holds, We are Solvent: CJCS Approved Plan On-Track
- **FY14-18**: $3.2M Disconnect Each Year, Must Find a Solution
- **Unknowns**: $3M Congressional Mark…Sequestration…Budget Pressure

**Challenge**: Develop a Future Year Resource Priority Decision Process Linked to the Strategic Plan
To warn the institution that its accreditation may be in jeopardy because of insufficient evidence that the institution is currently in compliance with Standard 3 (Institutional Resources) and Standard 5 (Administration).

(1) a comprehensive technology acquisition, replacement, and operations plan, including provision for current and future technology needs and with qualified staffing for the office Information Technology, as appropriate to the institution's complexity, educational programs, and support services (Standards 3 and 5).

(2) goals and objectives that are clearly linked to the institution's new mission (Standard 2);

(3) a multi-year budgeting process aligned with the institution's new goals and objectives (Standard 3);

(4) the use of assessment results to inform planning and resource allocation (Standard 7).

Show “Evidence” of Progress to Achieve Accreditation
The Journey
Fiscal Year 15 Annual Planning and Programming Cycle

15-Jan
15-Dec

Planning to Programming
Development
Process

Programming
Transition

Programming Guidance

TODAY

• Complete Strat Plan
• Details/Specifics of What is Asked

30-Oct
Complete Planning Guidance

• Meet with J-7 Staff
• Conduct Offsite Review
• Review Results of Issue Papers

30-Jun

Issue Papers Due to OSD

31-May

• Meet with Stakeholders
• Iron out Details
• Engage OSD/ Joint Staff
• OSD Policy, CIO, etc.

31-Mar

NDUP approves:
• Internal Bills and Source
• External Issue Nominations

NDU

• Develop COAs
• Build Options
• Balance Funding
• Develop Unfunded Priority List

Brief NDU Strategic Plan to J7

31-Jun

Issue

30-Oct

Brief Issue Nominations to J7

15-Jan

Issue Planning Guidance

UNCLASSIFIED
## FY15 Programming Guidance Concept

### Strategic Goals:

1. **Education Leader Development**
   - Link Student Travel Program to Academic Goals
   - Link Faculty Compensation to Academic Goals
   - Develop Comprehensive Cost Per Student Model

2. **Scholarship**
   - Integrate Research and Teaching Faculty Efforts
   - Link Priority Research Program List with Direct Resource Impact
   - Develop Priority Research Management System
   - Expand Student Research Involvement

3. **Institutional Enablers**
   - Develop Virtual Library Capabilities/ Distance Learning
   - IT Investment to Achieve Middle States Accreditation
   - Achieve DoD Accounting Audit Compliance Requirements
   - Implement Asset Management Control System
   - Shutdown Legacy IT Systems

4. **University Transformation**
   - Develop Enterprise Governance Control Structure
   - Implement Common Academic Colander
   - Implement Single Synchronized Grading System

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**UNCLASSIFIED**
Resource Management Structures

- Develop a NDU Total Manpower Structure Including Civilian, Military and Contractor Assets
  - Create “As Is” Beginning Point For All of NDU
  - Document Approval for Adjustments to the Structure
- Develop a Faculty (Title 10) Compensation Structure Necessary to Define and Inform Manpower Structure Decisions

CURRENT

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<th>Senior Level</th>
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<td>Salary Determined One Package at a Time</td>
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FUTURE

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<tr>
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- Develop a Priority, Project Based Reimbursable Workload Structure

CURRENT

FUTURE

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These Three Structures Impact 70% of NDU Funding (Direct and Reimbursement)

Better Structure Matches Resources to Priorities…Communicate Impacts
Request BOV Insight and Guidance

Out Year Planning/Programming Versus Day to Day Budgeting: How do You Separate Daily Spending Management with Future Resource Decisions

Faculty Compensation: How to Link Faculty Compensation to University Strategic Plan…Academic Goals…Research Goals

Information Technology Investment: How to Balance Investment in IT with Sustaining Classroom Instruction

Management and Control of Research Projects: How to Control The Research Projects You Accept While Staying True to The Strategic Plan?

Questions/Discussion???