

NATIONAL DEFENSE UNIVERSITY

Educating, Developing and Inspiring National Security Leaders

> Ten o'clock • Thursday, June Eighth, Two Thousand Seventeen Fort Lesley J. McNair • Washington, D.C.

FEARS

1976-20

NATIONAL DEFENSE UNIVERSITY

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GRADUATION

Dwight D. Eisenhower School for National Security and Resource Strategy

College of International Security Affairs

NATIONAL WAR COLLEGE

College of Information and Cyberspace



Ten o'clock Thursday, June Eighth, Two Thousand Seventeen Fort Lesley J. McNair, Washington, D.C.

NDU SENIOR LEADERSHIP

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AMBASSADOR DONALD YAMAMOTO Senior Vice President DR. JOHN W. YAEGER Provost

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INSTITUTE FOR NATIONAL STRATEGIC STUDIES

DR. LAURA JUNOR

Interim Director of Research and Strategic Support/Interim Director, INSS

PROGRAM

INSTRUMENTAL PRELUDE

MASTER OF CEREMONIES

DR. JOHN W. YAEGER Provost

FACULTY PROCESSIONAL

OFFICIAL PARTY ARRIVAL

PRESENTATION OF THE COLORS AND THE NATIONAL ANTHEM

INVOCATION

WELCOME REMARKS

MAJOR GENERAL FREDERICK M. PADILLA, USMC President

GRADUATION ADDRESS

GENERAL PAUL J. SELVA , USAF Vice Chairman of the Joint Chiefs of Staff

CONFERRAL OF DEGREES

MAJOR GENERAL FREDERICK M. PADILLA, USMC President

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> NATIONAL WAR COLLEGE BRIGADIER GENERAL DARREN E. HARTFORD, USAF Commandant

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BENEDICTION

A link to graduation photos can be found at: www.ndu.edu

MAJOR GENERAL FREDERICK M. PADILLA, USMC 15th President, National Defense University



Major General Padilla was born in April 1959 in Torrejon, Spain, to a career Air Force officer. He is a 1982 graduate of East Carolina University and was commissioned in 1983.

Major General Padilla's assignments in the operating forces include Platoon Commander, Company Commander, and Battalion Adjutant, 3d Battalion, 6th Marine Regiment; Rifle and Weapons Company Commander, 3d Battalion, 9th Marine Regiment; Inspector-Instructor, Weapons Company, 2d Battalion, 23rd Marine Regiment; G-3 Operations Officer, 1st Marine Division; Commanding officer, 1st Battalion, 5th Marines; and Commanding General, 3d Marine Division.

Other assignments include Command Adjutant, Marine Aircraft Group–42, Detachment A, 4th Marine Aircraft Wing; Commanding Officer, Marine Detachment, USS CANOPUS (AS-34); Commanding Officer, School of Infantry–West; and Chief of Staff, Marine Corps Combat Development Command. His joint assignments include Plans Officer, J3/5 and Secretary of the Joint Staff, Joint Task Force Six; and Branch Chief for the Joint Requirements Oversight Council (J8) on the Joint Staff in the Pentagon. Major General Padilla's first General Officer assignment was as the Commanding General, Marine Corps Recruit Depot, Eastern Recruiting Region, Parris Island, South Carolina.

Major General Padilla was promoted to his present rank in July 2013. Before coming to NDU as the 15th President he served as the Director of Operations with Plans, Policies, and Operations, Headquarters Marine Corps.

Major General Padilla is a graduate of the Marine Corps Amphibious Warfare School, Air Command and Staff College, Armed Forces Staff College, and Naval War College. He has a B.A. in Geography and an M.A. in National Security and Strategic Studies.

His personal decorations include the Legion of Merit (with Combat V and two gold stars), Defense Meritorious Service Medal (with oak leaf), the Meritorious Service Medal, the Joint Service Commendation Medal, the Navy and Marine Corps Commendation Medal (with gold star), the Navy and Marine Corps Achievement Medal (with gold star), and the Combat Action Ribbon (with gold star).

GENERAL PAUL J. SELVA, USAF 10th Vice Chairman, Joint Chiefs of Staff



General Paul J. Selva serves as the 10th Vice Chairman of the Joint Chiefs of Staff. In this capacity, he is a member of the Joint Chiefs of Staff and the nation's second highest-ranking military officer.

General Selva graduated from the U.S. Air Force Academy in 1980, and completed undergraduate pilot training at Reese AFB, Texas. He has held numerous staff positions and has commanded at the squadron, group, wing and headquarter levels. He served as the Assistant to the Chairman of the Joint Chiefs of Staff, Washington, D.C., where he represented the chairman in interagency matters and acted as the military representative to the Secretary of State. General Selva was also the vice commander of Pacific Air Forces at Joint-Base Pearl Harbor-Hickam, Hawaii. Prior to his

current assignment, General Selva was the commander of Air Mobility Command, and then U.S. Transportation Command at Scott AFB, Illinois.

He earned a Master of Science in Management and Human Relations from Abilene Christian University in Abilene, Texas, and a Master of Science in Political Science from Auburn University in Montgomery, Alabama. General Selva also served as a National Defense Fellow with the Secretary of Defense Strategic Studies Group in Rosslyn, Virginia.

General Selva was awarded the Defense Distinguished Service Medal, the Distinguished Service Medal, the Defense Superior Service Medal, the Legion of Merit with two oak leaf clusters, the Defense Meritorious Service Medal and the Meritorious Service Medal with three oak leaf clusters.

General Selva is a command pilot with more than 3,100 hours in the C-5, C-17A, C-141B, C-37, KC-10, KC-135A and T-37.

NATIONAL DEFENSE UNIVERSITY Educating, Developing, and Inspiring National Security Leaders

Mission

NDU develops joint warfighters and other national security leaders through rigorous academics, research and engagement to serve the common defense.

BEGINNINGS

Before World War II, American scholarship in the profession of arms matured in each of the military services more or less independently. Requirements for advanced education for leaders of the nation's military and naval forces were met as they arose through postgraduate colleges set up by and for the respective services. The 20th century imposed a growing need for closer ties between force and diplomacy, between America's military services and the industries that arm them, and particularly among our military centers of higher learning and research. This led to the creation of the Army Industrial College in 1924 and, after World War II, the formation of joint colleges of higher learning. These new joint colleges included the Armed Forces Staff College, the National War College, and the Army Industrial College, which later became the Industrial College of the Armed Forces.



A HOLISTIC APPROACH

NDU was established in 1976 to consolidate intellectual resources and provide joint higher education for the nation's defense community. The Industrial College of the Armed Forces (now the Dwight D. Eisenhower School for National Security and Resource Strategy) and the National War College were the original two constituent colleges of the new institution. The Armed Forces Staff College (now the Joint Forces Staff College) was added to the university in 1981. A year later, the Department of Defense Computer Institute (now the Information Resources Management College) joined. The university's newest school is the College of International Security Affairs, which was created in 2002 as the School for National Security Executive Education.

NDU's education, research, and outreach programs are integrated and mutually supportive, creating an exceptionally rich learning environment. This approach combines the unique strengths of the university's five colleges, research institute, international student program, library, gaming and simulation center, and deep relationships with organizations throughout Washington to produce a whole that is greater than the sum of its parts. Students also benefit from the diversity of their peers, who represent all the military services, along with many federal agencies, private sector companies, and partner nations.

NDU students' experience in the classroom is first-rate and is enriched both by the experienced faculty and by the university's research program. Leading the research program is the Institute for National Strategic Studies (INSS), which was established early in the life of NDU to provide policy research and applied strategic learning, and now provides timely, objective analysis to senior decision makers and supports NDU's

educational programs. Through its five centers, INSS focuses research on key issues ranging from complex operations, to technology and weapons of mass destruction. INSS serves as the university's research arm, think tank, and is one of the most recognized venues in the National Capital Region for scholarly expertise on national security issues. The embedded NDU Press supports education, research, and outreach as the university's cross-component, professional military and academic publishing house.

NDU conducts outreach via the International Fellows program, a multitude of international visits yearly by senior officials from nations that are important to U.S. national security, and via scholarly publications and presentations. Through its International Student Management Office, NDU hosts more than 100 International Fellows each year, who study in the university's colleges and develop a deeper understanding of American government and society. The university also engages peer institutions and senior officials from a wide variety of countries, as well as U.S. universities, to increase understanding and cooperation. In addition, NDU's subject matter experts are frequently called upon to provide briefings for senior officials throughout the U.S. government.

UNIQUE VALUE

NDU is a strategic national resource that prepares senior leaders to think and operate effectively at the highest levels in an increasingly dynamic, complex, and unpredictable international security environment. It does this by preparing them to understand, develop, and employ strategies that incorporate all elements of national power.

This senior leader development is made possible by NDU's holistic approach and unique combination of curriculum, location, and student/faculty diversity. NDU students develop an understanding of the canon of strategic theory, and are able to apply and creatively adapt this knowledge to current and future security challenges. This foundation of theory and application is informed by cutting-edge research. The educational experience is also enriched by the many distinguished speakers who engage the students in candid discussions. The university's ability to attract these top speakers and build relationships with federal agencies, academic institutions, and international partners is enhanced by its location in Washington, DC. Intentionally integrating students and faculty who come to NDU from all military services and a broad spectrum of interagency, industry, and international partners provides a diversity of thought in every seminar. This ensures that NDU students are exposed to an exceptionally wide range of perspectives, and fosters personal relationships and peer networks, which continue to serve NDU alumni throughout their careers.



DWIGHT D. EISENHOWER SCHOOL FOR NATIONAL SECURITY AND RESOURCE STRATEGY

ADAMS, Freddy L., LTC U.S. Army Senior Acquisition Course Program Manager's Course

AL AMIN, Mohammad S., COL Lebanon, Army *American Studies Concentration*

AL ZADJALI, Hussain O., Grp Capt Oman, Air Force *American Studies Concentration*

ALKAABI, Sulaiman Ali, Col UAE, Ministry of Defence Supply Chain Management

AL-MAAWALI, Saud H., Wing CDR Oman, Air Force *American Studies Concentration*

ALOTHMAN, Khalid S., LTC Saudi Arabia, Army American Studies Concentration

ALQAHTANI, Nasser M., Col Saudi Arabia, National Guard American Studies Concentration

AL-RAHBI, Saif N., CAPT Oman, Navy American Studies Concentration

ALTMAN-WINANS, Stefanie R., Ms. Department of State

ANDERS, Jason H., CDR U.S. Navy

ANGE, Krystal L., Ms. Department of the Army

AQUINAS, Jennifer M., Ms. Department of the Air Force *Adaptive Leaders Network Concentration*

ARCHULETA, Andrew J., LTC U.S. Army National Guard Cybersecurity Leadership Concentration

ARTIS, Christopher W., CDR U.S. Navy Adaptive Leaders Network Concentration

BAGWELL, Donny L., Lt Col U.S. Air Force Supply Chain Management BAILEY, Michael A., Mr. Department of the Army *Senior Acquisition Course*

BAILEY, Robert O., LtCol U.S. Marine Corps Senior Acquisition Course

BAIN, Wallace R., Mr. Department of State Adaptive Leaders Network Concentration

BAKAZAN, Ryan N., Lt Col U.S. Air Force Supply Chain Management

BAKER, Donald W., Jr., Mr. Department of the Navy Senior Acquisition Course

BAKER, James M., Dr. Department of the Navy Senior Acquisition Course

BARNES, William R., Mr. Department of the Air Force Senior Acquisition Course

BAUM, Jeffery S., LTC U.S. Army Reserve Long-Term Strategy Concentration

BIGGS, Christopher M., CDR U.S. Navy Senior Acquisition Course

BOCHAT, W M., LTC U.S. Army Long-Term Strategy Concentration

BONUS, Catrina M., Ms. Department of Homeland Security *Ethics Concentration*

BOUCHER, Marc E., Mr. Department of Energy *JLASS-SP Concentration*

BOULTER, Albert E., Mr. Department of the Air Force *Senior Acquisition Course*

BOWLES, Jennifer D., Ms. Department of the Air Force Senior Acquisition Course



BOWLINE, Brandon M., LTC U.S. Army Adaptive Leaders Network Concentration

BRADLEY, Matthew J., Lt Col U.S. Air Force *Adaptive Leaders Network Concentration*

BRAGG, Nicole A., Ms. Defense Contract Management Agency Senior Acquisition Course

BROOKES, Daniel M., CDR U.S. Navy Long-Term Strategy Concentration

BROWN, Kathryn A., Col U.S. Air Force Supply Chain Management

BRUNO SERVAT, Pablo M., COL Argentina, Army American Studies Concentration

BRYANT, Alvin L., Jr., LtCol U.S. Marine Corps Supply Chain Management

CAHILL, Kristen M., Ms. Department of the Army Senior Acquisition Course

CAMPBELL, Michael E., CAPT U.S. Coast Guard Senior Acquisition Course

CAMPBELL, Tamara L., LtCol U.S. Marine Corps Senior Acquisition Course

CARR, Coleen, LTC U.S. Army

CARROLL, Chad G., COL U.S. Army

CARTER, Charles R., LTC U.S. Army Reserve

CHAPMAN, Phathanie S., Ms. Department of State

CHOWNING, Eric J., Mr. Department of the Navy Senior Acquisition Course

CLAY, Shawn D., Mr. Department of the Army *Cybersecurity Leadership Concentration*

CLOVIS, Summer A., Lt Col U.S. Air Force Senior Acquisition Course CLUFF, Thomas L., Jr., Col U.S. Air Force Adaptive Leaders Network Concentration

CLYDESDALE, Raymond J., Lt Col U.S. Air Force

COBB, Michael W., LTC U.S. Army Concentration in Weapons of Mass Destruction Studies

COLUNGA, Nathan T., Lt Col U.S. Air Force

COMRIE, Joseph A., LTC St. Kitts and Nevis, Coast Guard American Studies Concentration

COULIBALY, Issa M., LTC Mali, Army American Studies Concentration

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CRISHOCK, Louis J., Mr. Department of State JLASS-SP Concentration

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GEIGER, Isabel E., COL U.S. Army *Health Strategy Concentration*

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HOMER, McDonald C., Mr. U.S. Agency for International Development

HORN, William W.,V, LTC U.S. Army

HOWELL, Jeffrey M., LTC U.S. Army HRYSHCHYSHYN, Michael H., Jr., Mr. U.S. Agency for International Development

HSU, Hao CAPT Taiwan, Navy American Studies Concentration

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MORITZ, Gregory A., Mr. Defense Intelligence Agency

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NTELAMO, Molatlhegi, BG Botswana, Army American Studies Concentration Supply Chain Management

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PASZTOR, Frank A., Mr. Battelle Memorial Institute Senior Acquisition Course

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PERSAUD, Brian A., Mr. Department of Homeland Security

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PIAZZA, Pamela K., Ms. Department of the Air Force *Cybersecurity Leadership Concentration*

PIETRUSZKA, Matthew A., Mr. Defense Intelligence Agency

POTTENBURGH, Matthew T., CDR U.S. Navy European Studies Concentration

PUTTHOFF, Steven E., LTC U.S. Army

QUERO, Eduardo A., Col U.S. Air Force Supply Chain Management

QUINN, Daniel T., CDR U.S. Navy Adaptive Leaders Network Concentration RABE, Erica K., Lt Col U.S. Air Force Concentration in Weapons of Mass Destruction Studies

RAIRIGH, Beth M., Dr. Defense Contract Management Agency Senior Acquisition Course Program Manager's Course

RAJATIHANG, Bastari, Col Indonesia, Air Force American Studies Concentration

RALPH, Antonio D., LTC U.S. Army Senior Acquisition Course

RANKIN, Christian M., Col U.S. Marine Corps Long-Term Strategy Concentration

ROBINSON, Christopher S., Mr. Defense Acquisition University Senior Acquisition Course Program Manager's Course

ROM, Yonatan LTC Israel Army American Studies Concentration

RONDEAU, William T., Jr, Col U.S. Air Force Concentration in Weapons of Mass Destruction Studies

SABA, Bill N., LTC U.S. Army

SABRI, Muhammad H., COL Malaysia, Army *American Studies Concentration*

SAMSON, Michael G., Col Philippines, Army American Studies Concentration

SASSON, Eliot A., Lt Col U.S. Air Force Supply Chain Management

SCALES, Michael J., Lt Col U.S. Air Force Senior Acquisition Course Program Manager's Course

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SERIC, Boris BG Croatia Army American Studies Concentration

SEYMOUR, Sezaneh M., Ms. Department of State Long-Term Strategy Concentration

SHAH, Haider A., Air Commo Pakistan, Air Force *American Studies Concentration*

SHEFFIELD, Joseph L., Lt Col U.S. Air Force

SHERWOOD, Aric M., Mr. Defense Information Systems Agency Senior Acquisition Course Program Manager's Course

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SIMMS, Terry D., COL U.S. Army Senior Acquisition Course Program Manager's Course

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SMITH, Curtina O., Ms. Office of Management and Budget *Cybersecurity Leadership Concentration*

SMITH, Cynthia F., Ms. Defense Logistics Agency

SMITH, James E., Col U.S. Air Force Senior Acquisition Course Program Manager's Course

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