



# THE MESSAGE BOARD

May - August 2006



## INTER-AGENCY COORDINATION AND COUNTERTERRORISM (ICCT) COURSE BRINGS OLD FOES TOGETHER TO DISCUSS LESSONS LEARNED

Joaquín Villalobos (left), former commander of the Salvadoran Farabundo Martí National Liberation Front (FMLN) guerrilla group, shakes hands with Ambassador (ret.) David Passage, the U.S. deputy chief of mission to San Salvador (1984–1986), while Dr. Richard D. Downie, CHDS director, looks on. Villalobos and Passage served on the panel, “The Central American Insurgency: Lessons Learned,” held Wednesday, June 7, as part of the Inter-Agency Coordination and Counterterrorism (ICCT) course that began the previous Monday at the Center.

Seventy-one students from 17 countries in the region, plus Spain and Morocco, took part in the three-week course. During the afternoon of the 7th, Villalobos engaged in a friendly face off, called “Cara a Cara,” with Ambassador (ret.) William Walker, who served as the U.S. envoy to El Salvador as peace negotiations in that country finally bore fruit. (Walker, a former senior vice president at the National Defense University, was one of the founders of CHDS almost a decade ago.)

At a graduation ceremony for the ICCT students held June 23, Downie noted that one of the biggest threats to Mexican patriot Benito Juárez’s promise—that “democracy is the destiny of future humanity”—is transnational terror and a continued inability of government agencies to work together cooperatively to combat it.

## CHDS SPONSORS WORKSHOP ON RETHINKING HONDURAN SECURITY

*“What are the current threats to Honduran national security and what are the most effective ways to counter them?”*

To address this question, senior Honduran government officials – led by Minister of Defense Aristides Mejía Carranza – scholars and practitioners gathered held May 5-7 with CHDS in the hospitable environs of the Zamorano Kellogg Center, about 15 miles from Tegucigalpa. Together, the participants worked extensively, taking advantage of CHDS’ methodology and facilitation, to draft a plan aimed at updating the Central American country’s approach to national security.

According to participants, the workshop left the Hondurans with two fundamental capabilities: a reliable decision-making methodology and the framework for a first-ever National Security Strategy.

*(continued on page 4)*

### IN THIS ISSUE:

Marine Lt. Gen. Frances C. Wilson  
Takes Helm at NDU > p. 7

Center Director Downie’s trip to Brazil  
highlights new vistas for defense and  
security cooperation; possible creation  
of CHDS alumni association > pp. 8-9

RADM (ret.) Manuel Lora:  
“The Regional War of Ideas” > p. 10

CHDS Professors *David Spencer* and *Michael Gold-Biss* offered classes on insurgency and terrorism, and organized crime in Paraguay, June 28-29, before 400 people at the National Police's training institute and before some 60 others at the Metropolitan University in Asunción.

*Pete Adame*, CHDS contractor, has announced he will be pursuing new opportunities beginning in September. Adame provided support for several of the Center's most important efforts, both in Washington and in the region, in the last year. Best of luck, Pete!



*Abuelo Bruce Burslie's well-bundled joy.*

**Bruce Burslie**, CHDS assistant dean of management and education services, was touched by an

angel one early morning in August—when his first grandson, 8 lbs. 7 oz., 21 inches Ethan Talbot, was born. Burslie reports that mother and child are doing well, although he is a little tired. Bravo, Gramps!

**Luis Bitencourt**, CDS professor and alumni affairs coordinator, has published a 24-page chapter on Brazilian leadership in hemispheric security in a new book from Prometheus, *El Rompecabezas. Conformando la seguridad hemisférica en el siglo XXI*. Bitencourt also played a key role in the organization of Dr. Richard D. Downie's highly-successful tour in May of Brazil's civilian and military educational institutions.



**Dr. Jaime García Covarrubias**, CHDS professor of national security affairs, participated in July in Madrid in the Third Atlantic Forum on Liberty and Democracy in Europe and America, organized by the Fundación Internacional para la Libertad headed by Peruvian novelist Mario Vargas Llosa. García offered a paper at a panel on "Nationalisms, fundamentalisms and security," in which other participants included Prof. Robert Lieber of Georgetown University; Nicolás Redondo, former parliamentary deputy with the ruling Spanish Socialist Workers Party (PSOE), Gustavo de Aristegui, a deputy with the Spanish Popular Party (PP) representing the Basque region, and Edurne Uriarte (Fundación para la Libertad). Also taking part in the event were former Mexican Foreign Minister Jorge Castañeda; Ronald Kaufman, an informal advisor to President George W. Bush and a member of the U.S. Republican Party's National Committee; Johan Norberg, the Swedish author of the book, *En Defensa del Capitalismo Global (In defense of global capitalism)*; Argentine essayist Marcos Aguinis, and Alex Chafuen of the Atlas Economic Research Foundation. The event was inaugurated by former Salvadoran President Fernando Flores and closed by former Spanish President José María Aznar.



*Luis Bitencourt*

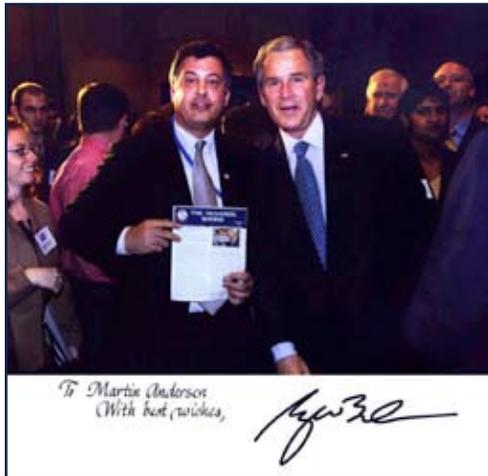
**Henry Tweddle**, CHDS assistant registrar, ran in the "Diamond in the Rough" race, a sprint distance triathlon recently in Maryland. Tweddle is preparing to compete in his first full Ironman (swim 2.4 miles, bike 112 miles, run 26.2 miles) in June of 2007 in Coeur d'Alene, Idaho. He will be competing in two more triathlons (Diamondman, in Delaware and The Nation's Triathlon, in Washington, D.C.) in preparation for the full Ironman contest.



*"Iron Man" Henry Tweddle*

(continued on page 3)

(continued from page 2)



CHDS Chief of Strategic Communications **Martin Edwin “Mick” Andersen** presents President George W. Bush with a recent copy of *The Message Board* at an event in Washington, D.C., sponsored by Freedom House, the New York-based human rights group. Andersen also contributed to the summer edition of the CHDS *Security and Defense Studies Review*, with an article on “Failing States, Ungoverned Spaces and the Indigenous Challenge in Latin America.”

## DIRECTOR’S CORNER



*Dr. Richard D. Downie*

In the past few months it has been my pleasure to have been able to address university audiences both in the United States and in Latin America about the relevance of the study of international relations to security and defense policymaking. Significant gains have been made in the region so far, but based on my conversations with university students in several countries, I think that the best is still to come.

When many countries in the region transitioned to representative democracy in the past two decades, few civilians had experience in directing and managing defense and security forces. Authoritarian governments did not place a priority on civilian officials who would influence the defense and security sector, and civilian professionals, who had no opportunity for managing the security sector, logically avoided defense studies.

Conversely, the circumstances of authoritarian rule did not expose military leaders to the normally stressful practices of a vibrant democratic society for processing demands, resolving disputes, decision-making, developing and implementing policies, and allocating resources. So, both civilian and military leaders had much to learn about how to achieve national objectives in a democratic system.

During the period of “transition,” civilian inputs focused on civil-military relations; meaning how to ensure that elected officials maintain control of the armed forces in the context of mutual respect and collaboration. Meanwhile, the “nuts and bolts” issues of administration of military and security forces, and overall questions of strategy, were still left largely in the hands of the armed forces.

Today’s students are in the position, by standing on the shoulders of a few pioneers from their own countries, to make a qualitative difference in a more open, but still new and evolving system. They will do so in a more positive context that good relations between civilians and the military and security forces are fundamental in an effective democracy.

Each country’s path is different, but we are seeing that modern civilian roles in democratic security policymaking entail defining objectives and policies, leading and administering the armed forces, determining missions to carry out political objectives, providing resources to do the job successfully, and offering accountability to the citizenry at large. Meanwhile, the uniformed military and security forces execute duties to carry out assigned missions; provide leadership within the military and security forces, and organize, equip and train those forces.

In my conversations with young people, I point out that in the U.S., power in the security decision-making arena is diffuse, and many actors play a role. Academia and think tanks not only help mold foreign policy and defense and security debates, but also shape the views of top policymakers.

Former Secretary of State Henry Kissinger highlighted the importance of academia in shaping the views of policymakers, noting:

High office teaches decision-making, not substance. It consumes intellectual capital; it does not create it. Most high-ranking officials leave office with the perceptions and insights with which they entered; they learn how to make decisions but not what decisions to make.

Policy, of course, codifies politics, and consensus in the policy community is key to articulating and implementing a cohesive and consistent policy—particularly given the complexity of any given issue. Before the opportunity for hands-on involvement presents itself, those interested in careers in the defense and security policy field should seek knowledge and insights that can help them once she or he is involved in such a policymaking endeavor.

Globalization has not only shortened the distances between people, it has also changed the nature of the security and defense challenges we all face. Because security and defense paradigms are changing, a new premium is being placed on alternative views and a democratization and expansion of the community in which solutions are found.

Fortunately for us and for future generations, today’s defense and security graduates around the region form part of a growing regional/international community. While today’s young people will take the lead in helping find our way, we at CHDS are delighted to be expanding our activities to offer greater opportunities to learn together and from each other.

*Richard D. Downie*  
Director

## CHDS REGIONAL CENTER PARTNERS

### AFRICA CENTER FOR STRATEGIC STUDIES

National Defense University  
300 5th Avenue, Building 62  
Fort McNair  
Washington, DC 20319-5066  
Phone: (202) 685-7300  
Fax: (202) 685-3210  
Web site: [www.africacenter.org](http://www.africacenter.org)

### ASIA-PACIFIC CENTER FOR SECURITY STUDIES

2058 Maluhia Road  
Honolulu, Hawaii 96815  
Phone: (808) 971-8900  
Fax: (808) 971-8999  
Web site: [www.apcss.org](http://www.apcss.org)

### GEORGE C. MARSHALL EUROPEAN CENTER FOR SECURITY STUDIES

Gernackerstrasse 2  
82467 Garmisch-Partenkirchen  
Deutschland  
Phone: (within Germany) (08821) 750-2469  
Phone (International) (49-8821) 750-2469  
DSN: 314-440-2469  
Fax: 08821-750-2452  
Web site: [www.marshallcenter.org](http://www.marshallcenter.org)

### NEAR EAST SOUTH ASIA CENTER FOR STRATEGIC STUDIES

National Defense University  
Suite 4308  
US Coast Guard HQ Building  
2100 2nd Street, SW  
Washington, DC 20593  
Phone: (202) 685-4131  
Fax: (202) 685-4997  
Web site: [www.ndu.edu/nesa](http://www.ndu.edu/nesa)

## NEW COSTA RICAN GOVERNMENT HOSTS CHDS NATIONAL SECURITY PLANNING WORKSHOP

From July 28-30, CHDS conducted a well-received National Security Planning Workshop (NSPW) for senior Costa Rican officials at the invitation of the new government headed by President Oscar Arias.

The 2 ½-day workshop, which was held in Puntarenas, Costa Rica, was designed to assist 24 participants, including Vice President and Minister of Justice Laura Chinchilla, Minister of Public Security Fernando Berrocal, Attorney General Francisco Dall'Anese, and Judicial Police Chief Jorge Rojas, develop a new national security strategy framework.



Costa Rican Vice President and Minister of Justice Laura Chinchilla and CHDS Director Richard D. Downie share a laugh at the conclusion of a successful teambuilding exercise, while Attorney General Francisco Dall'Anese (center) appreciates the light-hearted moment.

Participants were fully engaged in every aspect of workshop activities from the very beginning. After a brief reception featuring welcoming remarks by Vice President Chinchilla and U.S. Ambassador to San José Mark Langdale, CHDS Director Richard D. Downie spoke about the vital role of strategic leadership to organizational success in the context of the challenge facing democratic governments endeavoring to provide for their countries' security needs. Later in the evening participants engaged in a spirited team-building exercise intended to emphasize the importance of leadership, good communications, and teamwork to the success of an organization.

The first full day of the workshop featured presentations by Vice President Chinchilla and Minister of Public Security Berrocal, in which they each provided assessments of the security environment and challenges facing Costa Rica today. Admiral Wayne Justice, the U.S. Coast Guard's director of enforcement and incident management, spoke about the importance of the role of maritime security to a country's overall security and how to improve it. Dr. Don Gosselin,

law enforcement development advisor serving in the U.S. Embassy in Panama City, shared his experiences in community law enforcement gained during many years as a police detective in Boston, Massachusetts.

CHDS faculty members addressed such themes as "Developing National Security Objectives", "How to Achieve Security Objectives", and "Achieving Strategic Balance: Ends, Ways and Means."

The faculty presentations were followed by work-group sessions in which participants were required to develop and present their own solutions to a variety of security associated requirements. As a final workshop requirement, each work group presented its major conclusions and recommendations concerning the development of a national security strategy to Rodrigo Arias, Minister of the Presidency and the brother of President Arias.

— Prof. John Thompson



Julio Avila, director of the Colegio de Defensa Nacional, and Gen. Romeo Vásquez Velásquez, chief of the Honduran armed forces, were among those participating in the NSPW teambuilding exercise, designed to strengthen collaboration and sense of mission.

## CHDS SPONSORS ...

(continued from page 1)

Opening the workshop, held May 5-7, Vice President Elvin Santos underscored the importance of the initiative for Honduran security, which has been increasingly threatened from sophisticated, internationally-connected criminal and drug trafficking organizations. Santos also mentioned the growing threat of environmental crime and the relevance of preventive efforts to face the recurring challenges posed by natural disasters.

At the outset of the workshop, General (ret.) Daniel López Carballo offered his diagnosis of the Honduran security situation, providing the participants a baseline from where to start building their analytical efforts. Hence, the participants used CHDS' facilitated debate methodology to prioritize the problems, identify solutions and resources, define responsibilities, and design ways to secure coordination and the periodical assessment of how the suggested measures were working.

Keynote presentations also offered illustrational paradigms to the participants. The director of the Colombian Center for the Coordination of the Integrated Action, Diego Molina, told the group about the efforts of the Colombian government to supplement defense initiatives with social programs in areas that were under attack by guerrillas. CHDS professors Jaime García and Luis Bitencourt presented theoretical and practical arguments related to the "transformation" of security forces. They underscored the relevance of "transformation" planned to respond to realistic assessments of threats as opposed to nostrums about the "modernization" of armed forces, which follows a logic of upgrading equipment that does not necessarily reflect local realities.

One concrete outcome of this workshop was a plan offered by the participants to Defense Minister Mejía Carranza for updating the Honduran approach to security and defense. The plan not only lays down a methodology to engage different sectors of the government, but also to motivate the civil society to participate in a comprehensive effort to review Honduran attitudes towards security and defense issues.

Underscoring the importance of CHDS' contribution to Honduras by sponsoring the workshop and encouraging participants to push the effort forward, the Chief of the Honduran Joint Staff, Division General Romeo Vásquez Velásquez, resorted to a Chinese metaphor.

The seeds of the bamboo, Vásquez Velásquez related, take years to germinate but only a few weeks to grow very high. By the same token, he suggested, it may have taken a long time for them to envisage the best way to proceed, but thanks to the workshop they could now work fast to design a feasible plan for Honduran security.

— Prof. Luis Bitencourt



The inviting grounds of the Zamorano Kellogg Center 15 miles outside of Tegucigalpa was the site for the crafting of a framework for a first-ever national security strategy in Honduras. Pictured from left to right are: Gen. Romeo Vásquez Velásquez, chief of the Honduran armed forces; CHDS Director Richard D. Downie; Defense Minister Aristides Mejía Carranza, and U.S. Ambassador Charles A. Ford.



Mary Lee, a U.S. Department of Defense director for special operations and combating terrorism, gave a well-received presentation on "U.S. Defense Policy and the Global War on Terrorism" at the Miami Advanced Policy Seminar.

## MIAMI ADVANCED POLICYMAKING SEMINAR OFFERS CRITICAL LOOK AT TOMORROW'S DEFENSE AND SECURITY CHALLENGES

An Advanced Policymaking Seminar (APS) conducted May 16-18 in Miami, Florida, provided a dynamic interactive academic forum for some 100 CHDS graduates interested in stability operations, defense transformation, and transnational challenges and counterterrorism.

The seminar also offered course participants an introduction to advanced concepts and analytical tools for designing defense and security establishments for the 21st Century.

"The APS has become one of the best venues CHDS has to meet with important strategic thinkers and policymakers from around the region," noted Dr. Michael Gold-Biss, CHDS professor of national security affairs and Miami APS director, "so that common challenges are posed in an environment in which everyone goes away feeling they have both made a contribution to the debate about the future as well as having learned from their colleagues."

Gold-Biss also expressed satisfaction with the quality of outside speakers who participated in the event. For example, Terry Pudas, interim director of the U.S. Department of Defense's Office of Transformation, spoke on "transforming national security." Mary Lee, the Pentagon's director for strategy and special operations in the global war on terrorism, offered a presen-

tation on the U.S. national strategy to combat extremist violence. And Todd Harvey, principal director for stability operations in the Office of the Secretary of Defense, disserted on the development of capabilities to form alliances for peacekeeping and humanitarian assistance operations, including issues concerning military and law enforcement support to civilian authorities.

Finally, Col. Fernando "Speedy" González, principal director for Western Hemisphere affairs in the Pentagon's International Security Affairs office, provided insight into the views and con-

cerns of Washington policymakers confronting security and defense issues in the region.

Focusing on adaptation, modernization and transformation of key capabilities, realistic role-playing exercises gave students the opportunity to apply concepts involving the formulation of policy guidelines for future changes in defense and security systems and the rationale with which key actors explain and justify their actions.

The participants were primarily selected from among applicants from throughout the hemisphere who have graduated from the Defense Planning and Resource Management and other CHDS Washington resident courses.

## QUOTATIONS TO REMEMBER

*"Our lives begin to end the day we become silent about things that matter."*

-- Reverend Martin Luther King Jr.

*"Arms give victory, but only laws can give liberty."*

-- José "Pepe" Figueres

*"Flee from the country in which only one person exercises all power: It is a country of slaves."*

-- Simon Bolívar



Colombian Ambassador Fernando Cepeda Ulloa, currently accredited in Paris, discusses the defense and security environment in the Americas. His presentation was followed by a lively exchange on the challenges and dilemmas faced in the hemisphere, especially in terms of the growing transnational threats such as the trafficking of drugs, people and weapons as well as money laundering.

## LAPLANTE ATTENDS 10TH GRADUATION CEREMONY OF CEDEYAC IN LIMA

On June 8, CHDS Deputy Director Kenneth LaPlante attended the 10th graduation ceremony of the Peruvian Strategic Leadership for Defense and Crisis Management (CEDEYAC) course for civilians and military, held at the San Borja Naval Center in Lima.

The course, which began on March 28, offers a study plan similar to that given at CHDS and acquaints civilian course members with different military bases and installations.

In the past five years, CEDEYAC has created an academic forum for the discussion of security and defense issues, giving attendees an opportunity to improve their understanding of security and defense issues and facilitating a frank and open dialogue between civilians and the military.

The first CEDEYAC course, which was led by CHDS local graduates, was held in 2001. Since that time CHDS has supported the Peruvian effort by providing academic support, video conferencing as well as the presence of the Center director or his representative—this year LaPlante—at the graduation ceremonies.

(For a look at CHDS' support in bringing the CEDEYAC program into being, see "CHDS and CEDEYAC: A Good Idea Converted into a Lasting Reality," *The Message Board*, January – April 2006.)

At the festive 10th graduation ceremony, 40 course participants were honored. Three of the graduates, representing each of the sub-groups into which the course was divided, addressed the ceremony to give their perspective on what they experienced. Since 2001, some 367 students have completed the course.

--Rear Adm. (ret.)  
Juan Rodriguez Kelly



The 10th graduation ceremony of the Peruvian Strategic Leadership for Defense and Crisis Management course at the San Borja Naval Center in Lima marked the fifth year that CEDEYAC has offered a unique academic forum for the discussion of security and defense issues.



Rear Adm. (ret.) Ernesto Schroth (left) has called the CHDS-CEDEYAC relationship "a good idea converted into a lasting reality." Pictured here with Schroth, who served as a facilitator in the last CEDEYAC course, are (left to right); Kenneth LaPlante, CHDS deputy director; Rear Adm. (ret.) Juan Rodriguez Kelly, course director, and CEDEYAC academic chief José Antonio Sifuentes.

## CHDS INTRODUCING TWO ADVANCED COURSES IN 2007 ON-LINE PORTION TO AUGMENT THREE-WEEK COURSES

CHDS is pleased to announce that it will be offering two new Advanced Courses beginning in 2007, to be accredited by the National Defense University at the post-graduate level. These courses will be conducted in Spanish and run concurrently with Strategy and Defense Policy (SDP) courses.

The courses are the Stability Operations course, which will run concurrently with the SDP from March 5-23, 2007, and the Counterinsurgency, Counterterrorism and Security course, which will run concurrently with the SDP from Oct. 15-Nov. 2, 2007. Sixteen participants will be selected to participate in each course.

Two primary requirements to participate are that a person must be a graduate of a CHDS three-week course and have a university degree. Civilian and military candidates are equally eligible to apply, though we will maintain our traditional 3-1 ratio, civilian to military, for this course. Graduates from the CEDEYAC course in Peru will also be given the opportunity to apply. Because of the academic rigors of the course work, unfortunately experience cannot be substituted for the requirement of a university degree.

The Stability Operations course aims to deepen analysis on causes and motivations that push distinct actors to participate in international stability operations, as well as to assess the implications of such operations to the security of the countries directly engaged in international security missions. The program focuses on the international regimes paradigms; on the decision-making processes of countries involved and those of international organizations, as well as on the functionality and effectiveness of the classic mandates that characterize these missions. Special attention will be dedicated to both the inter-state and the domestic conflicts in weak or failing states under international intervention aimed at stabilization or conflict resolution.

The purpose of the Counterinsurgency, Counterterrorism and Security course is to increase the ability of the participant to analyze the context and conditions of conflicts in which insurgencies arise and terrorism predominates. The students will analyze the nature of the threats, as well as the comparative merits of the policy options in a democratic response, with views towards reestablishing political stability, strengthening national security, and protecting the rule of law.

Each course will run approximately eight months, with a preparatory on-line phase and a resident phase. Both phases place significant focus on the writing of an academic paper that one must present to pass the course. Grades will be given to all participants.

For additional information visit the CHDS website at [www.ndu.edu/chds/chdshome](http://www.ndu.edu/chds/chdshome) <<http://www.ndu.edu/chds/chdshome>>.

## MARINE LT. GEN. FRANCES C. WILSON TAKES HELM AT NDU



On July 14, Marine Lt. Gen. Frances C. Wilson became the 12th president of the National Defense University at Fort Leslie J. McNair, replacing Air Force Lt. Gen. Michael M. Dunn, who both expanded the university's curriculum and reached out to the international community.

"As sad as we are to see Mike go, we're delighted to have Fran take that flag today and carry this institution forward," said Marine Gen. Peter Pace, chairman of the Joint Chiefs of Staff, who presided over the changing of the guard. "She brings four master's degrees and one doctoral degree to the fight, as well as many other things."

Pace pointed out that under Dunn, NDU initiated courses geared toward the requirements of senior enlisted military, more classes for civilian government personnel, as well as expanding its coursework on homeland security. "This institution allows officers the opportunity to come in out of the field and reflect, learn, discuss, and share ideas with international officers," he said. "It allows

government civilians; the collection of faculty, staff, and international students to stop doing today's business and think about tomorrow's."

Dunn, whose farewell to NDU marked the beginning of a retirement after 34 years of military service, joked: "I've enjoyed every minute of my job here at NDU. What's absolutely amazing to me is that the No. 1 attribute of the job is that it's not at the Pentagon."

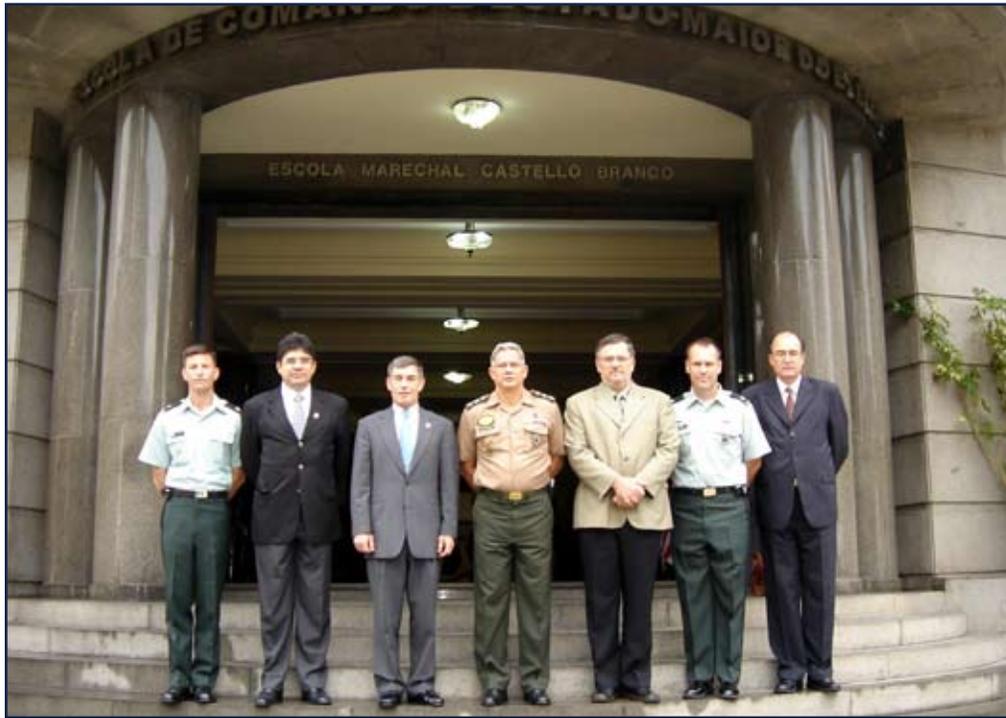
One of Dunn's other contributions was to create an e-mail database to share information with about 20,000 people from around the world, a strategic communication effort in the war on terror that Pace called "a very powerful tool in a war that is about information and understanding as much as about anything else." The sharing of lessons learned across borders, and the ability to harmonize views in that fight, Dunn added, make for better understanding across the globe.

In brief comments at the ceremony, Wilson said that she wanted to remain faithful to an old Irish saying she once heard: "My role today is to be that of a corpse at an Irish wake. I'm necessary for the ceremony, but no one expects me to say much." The remark won a roar of approval from the audience. Wilson was officially promoted at the event to the rank of lieutenant general by Pace just before the ceremony began.

The National Defense University, which was founded in 1976, is made up of the National War College, the Industrial College of the Armed Forces, the Joint Forces Staff College, the Information Resources Management College, the School for National Security Executive Education, the Institute for National Strategic Studies, the Institute for Homeland Security Studies, the Center for Technology and National Security Policy, the Center for the Study of Weapons of Mass Destruction, and seven special programs including Capstone, Pinnacle, Keystone, the Joint Reserve Affairs Center, the International Student Management Office, the Secretary of Defense Corporate Fellows, and the NATO Staff Officer Orientation Course.

*The American Forces Press Service contributed to this report.*

## DOWNIE TRIP TO BRAZIL HIGHLIGHTS NEW VISTAS FOR DEFENSE AND SECURITY COOPERATION; POSSIBLE CREATION OF CHDS ALUMNI ASSOCIATION



*In Rio de Janeiro, the CHDS team heard how the Brazilian Army Command and Staff Command School (ECEME) is implementing a program for distance teaching for personnel assigned to remote areas. Pictured here, from left to right, are: Lt. Col. Brian McNaughton, U.S. assistant army attaché, Brasilia; Prof. Luis Bitencourt; Dr. Richard D. Downie; Col. Vitor Hugo Meninea, ECEME deputy commander; Prof. Salvador Raza, Lt. Col. Robert Fagan, Western Hemisphere Institute for Security Cooperation liaison instructor at ECEME, and Prof. Thomaz Costa.*

A 10-day trip by Director Richard D. Downie and several CHDS faculty and staff to Brazil in May offered numerous venues for exchanging information and perspectives on critical issues of defense and security with an important strategic partner in the South Atlantic. In addition, discussions with former CHDS students there revealed strong support for the creation of an alumni association in the largest country in Latin America.

The stops to four cities, including the capital Brasilia, provided several opportunities to make the case for even closer regional cooperation in the global war on extremist violence, as well as to exchange specific information about distance learning and other teaching methods for defense and security educational outreach.

In the mega-university town of Campinas, one of the most important centers of learning in the hemisphere, Downie presented a lecture to some 750 students, faculty and interested observers at the ENERI (National Encounter of Students of International Relations) conference on "The Relevance of International Relations for U.S. Security Decision-Making."

Downie, who has recently addressed U.S. university audiences on similar themes, pointed out to the students that they are deciding on a career at a time of unprecedented opportunity for civilians not only to participate in the security and defense fields, but also to join a community of democratic thinkers that extends far beyond national borders.

"By standing on the shoulders of a few pioneers from your own country," Downie told the group, "you now have the opportunity to make a qualitative difference in a more open, but still new and evolving defense and security system."

*"We were extraordinarily fortunate to have been able to meet with such a diverse group of key players, and future players, within the Brazilian defense and security establishment," Downie remarked. "The frankness of our discussions was only possible due to the fact that they were carried out among friends, and I come away from the experience with renewed enthusiasm for building even closer ties in a host of new areas in the future."*

In the coastal city of Florianopolis, Downie visited the Universidade do Sul de Santa Catarina's Universidade Virtual (UNISUL's Center for Distance Teaching), offering a second lecture on how international relations as a discipline helps to shape and inform defense and security policymaking, and focusing on the role played by CHDS in the Western Hemisphere.

Opportunities for possible joint initiatives between CHDS and the dynamic private university were discussed in a meeting between Downie and the UNISUL rector, Gerson Luiz Joner da Silveira. A meeting with CHDS alumni offered the chance for further interaction with some of Brazil's best and brightest security and defense experts.

On May 25-26, Downie and the CHDS team traveled to Rio de Janeiro, where they visited the Escola de Comando do Estado Maior do Exército (ECEME/Army Command and Staff Command School) and were warmly received by the commander, Gen. Luiz Eduardo Rocha Paiva and his staff. There the CHDS delegation was treated to an exposition on how ECEME is implementing a program for distance teaching aimed at providing continuous educational opportunities for military personnel on remote assignments. The CHDS delegation also visited the Escola de Guerra Naval (Navy War School).

The group received a warm reception from by the Escola Superior de Guerra (National War College/ESG) as well, where it was feted by ESG Commander Lt. Gen. Jose Benedito Barros Moreira, his staff and professors. There Downie offered a 90-minute lecture on critical issues of U.S. defense and security policy arising out of the new Quadrennial Defense Review, which was well received by a group of some 175 people,

*(continued on page 9)*

## DOWNIE'S TRIP TO BRAZIL ...

(continued from page 8)

despite a raging thunderstorm outside. The group's interest was punctuated by two hours of follow-on questions after the formal presentation, on issues ranging from the Iraq war to the treatment of prisoners at Guantanamo, which provided an opportunity for better understanding of U.S. policies, candidly expressed. A reception held later for Rio-based CHDS alumni at the Barra Brasa restaurant was also well attended by an enthusiastic group of former students.

The tour ended with a three-day visit, May 26 – 28, to Brasilia. There CHDS Professors Thomaz Costa, Salvador Raza and Luis Bitencourt explained CHDS' role in security education outreach and discussed key issues of hemispheric defense with a group of faculty and students from the University of Brasilia, a federal higher education institution with considerable influence in promoting debate on critical issues and creating future cadres of federal workers.

Downie and the entire CHDS group was also treated to a reception by Admiral Fernando E. Studart Wiemer, chief of policy and strategic planning at the Brazilian Ministry of Defense, and was given a presentation on that country's defense policies. A number of CHDS alumni currently work at the defense ministry, which is taking on even greater responsibilities within the Brazilian security and defense field. Interest in strengthening the ministry's relationship with the Center remains high. Nearly 40 alumni attended a reception held at the home of Lt. Col. Brian McNaughton, assistant army attaché, USDAO/Brasilia, where Costa explained about new courses being offered at the Center, and where the forthcoming publication of the CHDS *Alumni Handbook* was discussed.

"We were extraordinarily fortunate to have been able to meet with such a diverse group of key players, and future players, within the Brazilian defense and security establishment," Downie remarked upon his return to Washington. "The frankness of our discussions was only possible due to the fact that they were carried out among friends, and I come away from the experience with renewed enthusiasm for building even closer ties in a host of new areas in the future."

CHDS faculty and staff accompanying Downie during the trip included Costa, Bitencourt, Raza, Tiffany Yuill, assistant for outreach, and contractor Carolina Restrepo, alumni affairs assistant.

— Prof. Martin Edwin Andersen



*CHDS Director Richard D. Downie's lecture at the Brazilian National War College on critical issues of U.S. defense and security policy arising out of the new Quadrennial Defense Review was punctuated by two hours of follow-on questions. CHDS professors Salvador Raza and Thomaz Costa enjoy the exchange.*



*Admiral Fernando E. Studart Wiemer, chief of policy and strategic planning at the Brazilian Ministry of Defense, gives a presentation on that country's defense policies to CHDS director Downie and professors, Bitencourt and Costa.*

## CAPTAIN JULIO GRAF DISSERTS ON “INTEROPERABILITY”

On July 25, Argentine Navy Captain Julio Graf, CHDS visiting scholar, offered a highly innovative look at “Interoperability and Its Relationship to Modernization and Force Transformation,” in a presentation before Center faculty, staff, and nearly two dozen invited guests from the National Defense University, as well as military attaché offices from around Washington, D.C. Graf’s lecture focused on the need for executive action to promote improvements in the Cognitive Domain. “Interoperability,” Graf reminded his audience, “is not part of the problem, but part of the solution.”

Graf’s nearly two-hour presentation came at the end of his year-long stay at CHDS, where he has been an integral part of the Center’s academic activities. He returned to Argentina to serve as the Operations Officer of the Naval Operations Command at the Puerto Belgrano Naval Base. On July 21, Center faculty and staff offered Graf their thanks and best wishes at an emotive luncheon ceremony whose tenor reflected the high regard in which he is held by all those who have worked with him at CHDS.

## THE REGIONAL WAR OF IDEAS

By *RADM (Ret.) Manuel Lora*  
*CHDS Visiting Scholar*

Following the attacks of September 11, 2001, the United States recognized the importance and the urgency of combating ideological support for terrorism by engaging in a war of ideas that would confront, principally, violent Islamic fundamentalism.

Although in the Western Hemisphere important pockets of such extremism do not exist, many of our countries have suffered from the presence of groups that—inspired by various ideologies—have opted for violence as a means of forcing political change, in certain cases supported by some sectors of society.



*RADM (Ret.) Manuel Lora, CHDS visiting scholar*

We see that, at the hand of certain leaders, elitist and retrograde creeds that in the past have brought ruin and destitution to many nations are now reappearing. They are ideologies that have little to do with the right of nations to democratically adopt economic models most favorable to them, nor exercise their sovereign right to negotiate better contract with transnational enterprises.

They are nationalist ideologies that only inflame popular opinion and exacerbate social differences, presenting the state as the victim of the abusive behavior of other states, or of an unjust system that needs to be confronted or defeated. Accordingly, political action is considered legitimate only when it is funneled through the state, and at the same time demands of its citizenry support for the regime in its quest for its policy objectives. Such extreme nationalism is in conflict with democratic principles and individual rights, which are eroded with ever greater intensity by re-

gimes that, despite having been elected democratically, are, in essence, authoritarian.

At the same time, governments imbued with such notions make nationalism the principal instrument of their foreign policy, supporting and even demanding that other countries join their aggressive protest, and as such, interrupting regional dialogue and gravely injuring Latin American integration. What’s more, in their blind scramble to further their political designs, some countries support dictatorial regimes and pave the way for countries from outside the region that support terrorism and nuclear proliferation.

For that reason, without ignoring the need to counter the possible presence of violent radical groups and to step up those activities to reduce their financing from organized crime, the real challenge in the hemisphere needs to be combating extreme violent ideologies that have caused so much damage in the region, gravely eroding both democratic processes and regional integration.

## Announcement

CHDS will commemorate a milestone in its institutional lifespan—its forthcoming 10th anniversary—in grand academic style. Among various activities, the Director has opened an essay contest for everyone associated with the Center—alumni, faculty, staff, current and former guest lecturers, and visiting scholars. All are invited to submit essays on any issue related to the Center’s mission to a panel of distinguished scholars, who will select the most brilliant analysis and excellent writing for publication in a book celebrating the event. For more details, please visit [www.ndu.edu/chds/CHDSHome](http://www.ndu.edu/chds/CHDSHome).

## ACADEMICS ADVANCE

As I sit down to pen this edition's input to *The Message Board*, I do so reflecting on two recent exercises conducted here at the Center. The first of those was the preparation of the Mission Analysis for the Center as part of a review process for our key stakeholders within the Department of Defense. The second, a completely separate yet related event, was a quick brainstorming activity regarding the creative and innovative processes we utilize here at the Center.

Our alumni will be pleased to know two things: first, that as we conducted our Mission Analysis, the faculty and staff of the Center remain firmly committed to our original purpose, namely, to educate both civilian and military personnel in terms of key issues, concepts, and functions of the security and defense sectors. Although certain themes will vary based upon current events which capture the attention of our collective leadership, the educational outreach mission remains paramount, and the faculty continues to strive to remain at the cutting edge of those issues.

The second matter, related to the innovation issue at the Center, is that as I think back on what we have accomplished since Dr. Downie assumed the leadership of the Center and selected me to head the faculty, is one of professional satisfaction. We have conceived, organized, and implemented a variety of innovative activities designed to convey the latest in security and defense thinking to a broad range of individuals and institutions whose collective charge is to promote effective civil-military relations and successful policy formulation and decision-making processes. We have previously described both the form and substance of those efforts; let me spend the remainder of my space here discussing two new modes which we believe will build upon our past successes.

The first of these modes (and I list it first not because it is necessarily the more important of the two, but rather it is likely to be the first you will experience) will be our Faculty Outreach Program.

As much as we would love to be able to bring each and every one of our alumni back to Washington, D.C. on a routine basis, those limited resources of time and funds simply won't permit that. So, since we can't bring the mountain to Mohammed, we will take the faculty to you. For our active alumni associations, we will send – on at least an annual basis – one or two mem-

bers of the faculty to your countries to conduct a number of events. The first and foremost of these is to spend a few hours with the association in a CHDS-sponsored event. Beyond bringing the alumni up to date on the latest goings-on in the Center, the professor will present the latest thinking in the Center on the major topics of the day, currently ranging from the Global War on Terrorism and Countering Ideological Support for Terrorism, to Stability Operations, Defense Transformation, and National Security Strategy formulation. Next year's topics will be similar, but will certainly vary, reflecting those issues on the mind of security and defense leaders at that time.



CHDS Dean of Academics Craig Deare

The second of the two formats is the long-anticipated yet to-date unrealized Advanced Course(s). As I indicated earlier, although we'd love to bring you *all* back, we cannot ... yet we can and will bring back a select few. Our concept is to open up the application for the course(s) to our alumni exclusively, and will favor those who remain decisively, actively, and enthusiastically engaged in the defense and security sector. Although career defense ministry officials represent the ideal candidate, we will welcome those who exercise their influence in the fields of academics, media, legislatures, or other executive branch areas, such as presidential staff, planning, treasury, and so forth.

The first course, to be presented in March 2007, will focus on Stability Operations (see related article on page 6). The course will be three weeks in length during the resident phase, running parallel with the Strategy & Defense Policy (SDP) course. A second advanced course, which will focus on terrorism, will run parallel with the SDP that begins Oct. 15, 2007. There will be a significant on-line portion prior to the resident phase. Unlike our previous courses, there will be multiple evaluations -- both to secure a seat in the resident phase, and to meet the criteria for accreditation.

Yes, for the first time ever, the National Defense University will be granting three credit hours for successful completion of the course.

There you have it. Continued innovation at your Center, conceived to remain relevant and supportive to our most precious resource ... our alumni. Best wishes.

-- Dr. Craig Deare

## LIVING LEGACY: CHDS DEDICATES "PRÓCERES" CLASSROOM TO PROF. ISMAEL IDROBO

On June 9, 2006, CHDS commemorated the passing of our friend, Professor Ismael Idrobo, who lost his battle with cancer on June 10, 2005. Craig Deare, dean of academic affairs, presided over a brief ceremony of recognition in the *Próceres* classroom.

CHDS Director Dr. Richard D. Downie led off, speaking eloquently of Ismael's contributions to the Center even during his final struggle with the fatal illness, singling out in particular the many words of wisdom he imparted to course participants and to his colleagues. Dr. Downie then unveiled a new plaque to be hung over the doorway of *Próceres* featuring one of Ismael's more memorable quotes:

*"You are the masters of your education and the teachers of your colleagues."*

Fellow Professor Jaime Garcia, who like Ismael joined CHDS in 2001, also gave some thoughtful and heartfelt remarks. He pointed out that Ismael was the first former course participant to join the faculty subsequently as a professor, and he highlighted Ismael's humble and unassuming nature, coupled with his strong sense of dignity.

Jaime made special note that Ismael was a considerate and generous colleague – always ready to share his time, his ideas, and his coffee bean candy. He was immensely proud of his family and his homeland Colombia, and his love of learning led him to pursue an Ed.D, which he had very nearly achieved at the time of his death.

Jaime closed his remarks with a fitting quote from Cicero – "*The life of the dead is placed in the memory of the living*" – something which Ismael clearly accomplished.

-- Suzanne Heist

## LOOKING FORWARD: CHDS FACULTY ADDS THREE NEW PROFESSORS AND A VISITING SCHOLAR

Faced with significantly expanded educational outreach throughout Latin America and the Caribbean in the next two years, the Center for Hemispheric Defense Studies is pleased to announce that it has increased its faculty both in size and in breadth with several new hires.

**Dr. Richard Downes**, one of the four original faculty members at CHDS, has rejoined the Center after a seven-year stint in private industry. He participated in the shaping of CHDS' initial course offerings while serving as an associate professor at the Center from March 1998 to June 1999. Dr. Downes was named assistant professor of national security affairs on August 7. A graduate of the U.S. Air Force Academy, the retired Air Force officer whose 23-year military career included numerous positions dealing with the Western Hemisphere, earned a doctorate in Latin American history from the University of Texas at Austin, with his doctoral research focusing on the implications of technology transfer. Dr. Downes also served as senior research associate at the North-South Center of the University of Miami and, most recently, the president of a consulting firm advising companies on wireless technology in Latin America.

**Guillermo A. Pacheco Gaitán**, a new CHDS assistant professor for national security affairs, has worked as a political advisor to the Guatemalan Ministry of Defense. He has also served in other public positions such as: advisor to the secretary general of the President of Guatemala; minister counselor for the Guatemalan Embassy to Colombia, and legislative advisor in the Guatemalan Congress. In addition, Mr. Pacheco served as the national coordinator for the OAS De-mining Program. He holds a Bachelor's degree in Architecture from the University of San Carlos; and Master's in Political Science from the Rafael Landívar University, and in Defense and Hemispheric Security from the Inter-American Defense College in Washington, D.C., and from the Universidad del Salvador (Argentina), from which he graduated with honors. He also earned a diploma in Theological Studies from the Central American Theological Seminary (SETECA) and graduated with honors from the Leadership Academy of the House of God Church, both in Guatemala. He has also completed various courses in civil-military relations and defense planning and resource management.



*Captain Hugo Vives, Dr. Richard Downes and James L. Zackrison meet in the CHDS Directors' Conference Room to discuss recent events at the Center.*

A 1979 graduate of the Argentine Naval Academy, as a midshipman **Captain Hugo Vives** completed a trip around the world in the training frigate *Libertad*, which was followed by a first assignment on the cruiser *General Belgrano*. He was also selected in 1980 to navigate during six months as a specially invited officer aboard the Ecuadorian Navy's training tall ship "Guayas." Since that time, Vives completed training as a naval aviator and became the commanding officer of the Argentine navy's anti-submarine squadron. He has attended the Naval War College in Buenos Aires, the Brazilian Naval War College, studied business administration at the Catholic University of Salta, Argentina, and graduated from the U.S. Naval War College in 2005. Prior to coming to the United States, Vives was assigned to the policy and strategy department of the Argentine navy high command (*Estado Mayor General de la Armada*). He replaces Capt. Julio Graf, who returned in August to Argentina, as a visiting scholar.

**James L. Zackrison**, who is also joining the CHDS faculty as an associate professor and as well as research coordinator, is finishing up his doctoral work at Oxford University in England. (His dissertation examines the impact of smuggling on the grand strategy of the Spanish Empire from 1500 to 1750). Zackrison has served as an intelligence specialist with the Americas Branch

of Office of Naval Intelligence (ONI), focusing on geopolitics, naval capabilities, defense and policy strategy, terrorism, and drug trafficking. He is also a former assistant editor at the National Defense University Press and holds several awards from ONI. Zackrison is a member of the American Historical Association, the Middle Atlantic Council on Latin American Studies, the Council of Latin American Historians, and the Hakluyt Society, the latter founded in 1846 for printing rare and unpublished voyages and travels.



*Former Guatemalan presidential advisor Guillermo A. Pacheco is one of a number of new hires on the CHDS faculty, increasing both its size and its breadth.*

WHAT CHDS FACULTY AND STAFF ARE READING ...

MARTIN EDWIN ANDERSEN

- Stephen E. Ambrose and Richard H. Immerman – *Ike's Spies: Eisenhower and the Espionage Establishment*
- Kyle Longley – *The Sparrow and the Hawk: Costa Rica and the United States during the Rise of José Figueres*
- C. Neale Ronning and Albert P. Vannucci – *Ambassadors in Foreign Policy: The Influence of Individuals on U.S.-Latin American Policy*

LUIS BITENCOURT

- David S. Landes – *The Wealth and Poverty of Nations*

DENNIS CAFFREY

- Paul Bremer – *My Year in Iraq*
- Vali Nasir – *The Shia Revival – How Conflicts Within Islam Will Shape the Future*

THOMAZ COSTA

- Thomas Schelling – *Strategies of Commitment and Other Essays*
- Michael R. Gordon and Bernard E. Trainor – *Cobra II: The Inside Story of the Invasion and Occupation of Iraq*
- *Harvard Business Review on Managing Uncertainty*
- Frank D. McCann – *Soldiers of the Patria: A History of the Brazilian Army, 1890-1937*

MICHAEL GOLD-BISS

- Robert D. Kaplan – *Imperial Grunts: The American Military on the Ground*

SUZANNE HEIST

- Thomas Friedman – *Longitudes and Attitudes: Exploring the World After September 11*
- Stephen Sears – *Landscape Turned Red: The Battle of Antietam*

KENNETH LAPLANTE

- Alfredo Boccia Paz, Miguel H. López,

Antonio V. Pecci, y Gloria Jiménez Guanes – *En Los Sótanos de los Generales: Los Documentos Ocultos del Operativo Cóndor*

- Gary Berntsen – *Jawbreaker: Inside the CIA operation against the Taliban and Al Qaeda*

MANUEL LORA

- Andrés Oppenheimer – *El engaño de Washington, la mentira populista y la esperanza de América Latina*

GUILLERMO A. PACHECO

- Wolf Grabendorff, Editor – *La Seguridad Regional en las Américas: enfoques críticos y conceptos alternativos*

CAROLINA RESTREPO

- Carlos Luis Fallas – *Marcos Ramírez*
- Javier Sierra – *La cena secreta*

JOHN THOMPSON

- Thomas E. Ricks – *Fiasco: The American Military Adventure in Iraq*

MORE ON THE FACULTY RECOMMENDED READING LIST

*The CHDS faculty and staff is now sharing what they read with you!*

Want to know what Professors Gold-Biss, Thompson, Downes, Saavedra and the others think are some of the best works they've read recently?

CHDS is posting their favorites at:

[www.ndu.edu/chds](http://www.ndu.edu/chds)

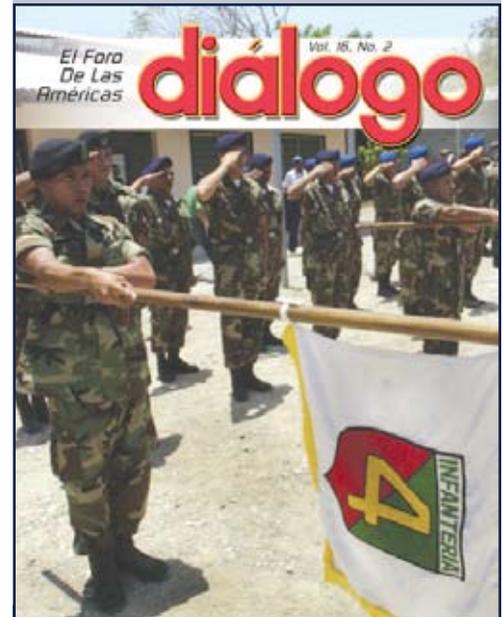
SECURITY AND DEFENSE STUDIES REVIEW

INTERDISCIPLINARY JOURNAL OF THE CENTER FOR HEMISPHERIC DEFENSE STUDIES

The Summer issue of the Security and Defense Studies Review (Vol. 6, No. 2) is now available on the Web (<http://www.ndu.edu/chds/journal/index.htm>).

The eJournal provides a forum for the publication of articles, essays, reviews, and commentary by members of the military education and academic communities focusing on Western Hemisphere security and defense.

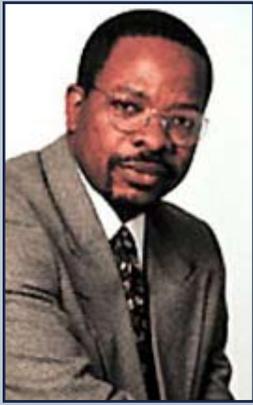
To date, the eJournal has enjoyed considerable success in contributing to the spread of scholarly work to colleagues throughout the region.



*Dialogo magazine*

Visit Dialogo online at [www.dialogo-americas.com](http://www.dialogo-americas.com)

As the Forum of the Americas, Dialogo magazine is produced in English, Spanish and Portuguese by the U.S. Southern Command and distributed to mid-to senior-level military officials throughout Latin America and the Caribbean.



Dr. Ivelaw Lloyd Griffith

**Dr. Ivelaw Lloyd Griffith**, dean of The Honors College at Florida International University (FIU) in Miami and a CHDS visiting professor, has been named as provost at Radford University, the first in its 96-year history. A specialist on Caribbean and inter-American security, crime, terrorism issues and the illegal drug trade, Griffith has written three books and edited or co-edited another four, most recently *Caribbean Security in the Age of Terror* (2004). As provost, Griffith will lead the academic affairs division at Radford, with the university's seven deans and the librarian reporting directly to him. In addition, Griffith will oversee almost 400 full time teaching and research faculty and manage a budget in excess of \$53,000,000.

**David A. Alvarez Veloso** (Chile, DEB, 2003) was one of 210 Chilean professionals who received a scholarship from President Michelle Bachelet for study abroad. Alvarez, a researcher with FLACSO-Chile's Citizen Security Program, plans to attend Georgetown University's graduate program on Latin American studies in Washington, D.C.

**Héctor B. Alemán** (Panamá, SED, 2004), who left the post of Minister of Government and Justice to return to the legislature, has been reelected as a national assemblyman for the ruling Panamanian Revolutionary Party (PRD) and is in charge of the team responsible for the expansion of the Panama Canal.

**Damian Amaro** (Argentina, APR, 2005) has been appointed as a member of the executive board of the Argentine Association of Comparative Law.

**Luis Renato Amortegui Rodríguez** (Colombia, DPRM 2000; DEB 2001) has received a master's degree in business administration from the Universidad de Los Andes.

**Brigadier General Ancil Antoine** (Trinidad & Tobago, DPRM 2002), the eighth and outgoing chief of Trinidad & Tobago's Defence Staff, has been elected director general of the Inter-American Defense Board in Washington.

Retired **Col. Héctor Javier Bertrán Lora** (Peru, DPRM, 2004) has been named executive director of the new Peruvian government's *Dirección Nacional de Inteligencia*.

**Renzo Leonardo Chiri Márquez** (Peru, DPRM 2003; ICCT 2005) has been appointed as the new secretary general of the Peruvian Ministry of Defense.

**Jaime Castro Contreras** (Peru, SED, 2005) graduated June 27 with a doctorate in education, after successfully defending his dissertation on "National Defense in the Peruvian Education System." The work has already been published as a book, whose title in Spanish is, *Aportes para una nueva visión de la seguridad y defensa nacional: De una visión militar a una visión multidimensional de la seguridad*.

**Rodrigo Iván Cortés Jiménez** (México, DPRM, 2004) has been named head of the international relations branch of the ruling National Action Party (PAN) and is a member of the advisory board on foreign affairs that will handle the governmental transition for President-elect Felipe Calderón.

**Marcello Diniz Cordeiro** (Brazil, ICCT, 2005) is currently enrolled at the superior police course at the National Police Academy, a required step before passing to his profession's highest grade. Diniz Cordeiro is also heading the Federal Police's division of police intelligence doctrine and training.

**Ruth Diverio**, (Uruguay, SDP, 2005) served as master of ceremonies for the First Congress for the Southern Cone on the Mediation of National and International Conflicts, held May 26-27 in Colonia, Uruguay.

**David Gutiérrez** (El Salvador, DPRM, 1999) has been named Salvadoran minister of public works.

**Yuri Gramajo Marichal** (Uruguay, DPRM 2002; APS 2004, & ICCT 2005) and **José Luis Martínez Mendez** (Uruguay, DPRM, 2004) were two of the CHDS alumni participating in July in a workshop organized by the Ministry of Defense in Montevideo to hammer out ideas for the next Defense Law in that country.

**Andrea Lodeiro**, (Chile, ICCT, 2006) is the editor of the publication, *AAInteligencia* ([www.aainteligencia.cl](http://www.aainteligencia.cl)), which for two years has provided needed debate on key issues regarding the operation of regional intelligence services. Charlotte A.M. Gallagher, executive director of the Defense Intelligence Journal, Dr. Russell G. Swenson, director of the Joint Military Intelligence College's Center for Strategic Intelligence Research, and Dr. Walter Felix Cardoso Jr, professor of business intelligence at the Universidade do Sul de Santa Catarina, UNISUL, serve on the *AAInteligencia* academic board.

**Deborah Salgado Campaña** (Ecuador, DPRM 2001) is now working as acting chief of mission in the Ecuadoran embassy in London.

**Julio César Valentín** (Dominican Republic, DPRM, 1999) in August was selected by the ruling Dominican Liberation Party (PLD) to serve as president of the 150-member House of Representatives.

**Hernán L. Villagrán Naranjo** (Chile, SDP, 2006) recently published a book on sub-regional security as part of a research collection for the Academia Nacional de Estudios Políticos y Estratégicos (ANEPE). The book, whose title in Spanish is, *Hacia un Sistema de Seguridad Subregional en el MERCOSUR Ampliado: Rol de la Globalización como Factor de Viabilidad y Agente Estructurador*, will be available in PDF format. If you are interested, please contact Villagrán at [HL\\_Info@ecoglobal.cl](mailto:HL_Info@ecoglobal.cl).



David A. Alvarez Veloso



Héctor B. Alemán



Damian Amaro



Luis Renato Amortegui Rodríguez



Renzo Leonardo Chiri Márquez



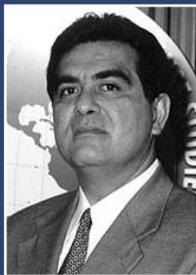
Rodrigo Iván Cortés Jiménez



Marcello Diniz Cordeiro



Ruth Diverio



David Gutiérrez



Yuri Gramajo Marichal



Andrea Lodeiro



Hernan L. Villagrán Naranjo

## NOTES FROM THE RED CARPET

### APRIL

- The Canada – United States (CANUS) Bi-National Planning Group (BPG) visited CHDS to give a presentation regarding CANUS Enhanced Military Cooperation.

### MAY

- CHDS met with Admiral Francois Dupont, director of the French Center for Advanced Military Studies.
- CHDS hosted a delegation from Honduras including the Minister of Defense, Mr. Arístides Mejía Carranza.
- CHDS met with the Directors of three of Guatemala's professional military schools, Col. Juan Francisco Loranca, director of the Centro de Estudios Superiores de Defensa (CESDNA), Col. Mario Joaquín Ferro Rendón, director of the Escuela Politécnica and Col. José Luis Barrientos Paaú, director of the Comando Educación y Doctrina (CEDOC).
- The Center hosted 32 Senior Officers from the Mexican Navy School of Higher Education (CESNAV) and also received students from the Ecuadorian National War Institute.
- CHDS hosted the Uruguayan Vice Minister of Defense and senior decision-makers for a 2-day seminar.
- The Deputy Chief of Mission, US Embassy Costa Rica, visited the Center to coordinate details of a National Security Planning Workshop.



*CHDS Deputy Director Ken LaPlante met with Honduran Defense Attaché Brig. General Humberto Cabrera Rodríguez in May.*

### JUNE

- CHDS met with the Ecuadorian Minister of Defense, Lt. General (ret.) Oswaldo Jarrín and Rear Admiral Carlos Tejada, naval attaché of the Peruvian Embassy in the United States.
- CHDS received delegations from the Nicaraguan Command and General Staff College and the Colombian Superior War College.
- CHDS met with the Director of the Asia Pacific Center for Security Studies (APCSS), Lieutenant General (ret.) Ed Smith, and Dr. Dick Goetze, distinguished senior fellow from the Center for Civil-Military Relations (CCMR).
- Michael Hopmeier, president of Unconventional Concepts, Inc. visited the Center and gave a brown-bag lunch discussion on “Public Health as Intelligence for National Security” to CHDS faculty and staff, as well as to the National Defense University community.

### JULY

- CHDS received a group of 52 from the El Salvadoran College of High Strategic Studies (CAEE).
- The Center hosted CHDS graduate Maria Inés Ruz of the Chilean Ministry of Defense.
- Center Director Richard D. Downie met with former CHDS Visiting Scholar Rear Admiral (ret.) Ernesto Schroth of the Peruvian Center for National Strategic Studies.

### Security and Defense Studies Review

Interdisciplinary Journal of the Center for Hemispheric Defense Studies

The Summer issue of the Security and Defense Studies Review (Vol. 6, No. 2) is now available on the Web (<http://www.ndu.edu/chds/journal/index.htm>).

CHDS' *The Message Board* is published by the Planning and Outreach team at CHDS, a regional education center of the U.S. Department of Defense under the administration of the National Defense University (NDU).

CHDS provides strategic level education on international security and defense policymaking to military and civilian leaders in the Western Hemisphere to foster mutual understanding, trust and cooperation.

CHDS DIRECTOR  
Dr. Richard D. Downie

DEAN OF STUDENTS, ADMINISTRATION  
AND OUTREACH / *THE MESSAGE BOARD*  
EDITOR-IN-CHIEF  
Mr. Dennis F. Caffrey

CHIEF OF STRATEGIC COMMUNICATIONS/  
*THE MESSAGE BOARD* MANAGING EDITOR  
Prof. Martin Edwin Andersen

GRAPHIC DESIGN  
Ms. Tiffany Yuill  
Ms. Judy Kim, NDU Graphics

ACKNOWLEDGEMENTS  
Mr. Van Beall; Dr. Luis Bitencourt;  
Ms. Georgina Crovetto; Dr. Craig Deare;  
Dr. Michael Gold-Biss; Ms. Suzanne Heist;  
Rear Adm. Manuel Lora;  
Mr. Frank McGurk; Ms. Kara Oryan;  
Prof. Guillermo A. Pacheco;  
Prof. Salvador Raza; Ms. Carolina Restrepo;  
Rear Adm. (ret.) Juan Rodriguez Kelly;  
Gen. (ret.) John Thompson;  
Mr. Henry Tweedle



CENTER FOR HEMISPHERIC DEFENSE STUDIES  
2100 Second St. SW, Suite 4118  
Washington, D.C. 20593-0001  
Tel. 202.685.4670  
Fax 202.685.4674 / 4675  
www.ndu.edu/chds



NATIONAL DEFENSE UNIVERSITY  
Fort Lesley J. Mc Nair  
Washington, D.C. 20319-5066  
Tel. 202.685.4700  
www.ndu.edu



U.S. DEPARTMENT OF DEFENSE  
OFFICE OF THE SECRETARY OF DEFENSE  
Washington, D.C. 20301  
Tel. 703.428.0711  
www.dod.gov

## DR. HILTON McDAVID DISSERTS ON "CARIBBEAN SECURITY AND THE CHALLENGES OF THE 2007 CRICKET WORLD CUP"



Hilton McDavid talks on security at World Cricket Tournament

On August 3, Dr. Hilton McDavid, a senior lecturer and an academic director in the National Security and Strategic Studies Program at The University of the West Indies in Kingston, Jamaica and a CHDS visiting scholar, offered an in-depth analysis of the challenges presented to regional security when the Caribbean is host to the 2007 Cricket World Cup. During the presentation, given before Center faculty, staff, and invited guests from the National Defense University as well as diplomats accredited in Washington, McDavid pointed out that ICC Cricket World Cup 2007 is the world's 3rd largest sporting event coming behind the Olympics and the FIFA Football World Cup, with nine countries of the West Indies playing host to the games between March and April 2007.

Countries participating in this prestigious event include Australia, Bangladesh, England, India, Kenya, New Zealand, Pakistan, South Africa, Sri Lanka, West Indies, Zimbabwe, Bermuda, Canada, the Netherlands (Holland), Ireland, and Scotland. Hilton told the audience that an estimated 100,000 visitors, many from countries facing significant security challenges, will come into the region for the tournament and that, "On any match day it is anticipated that between 20,000 – 25,000 visitors will visit the host country." The potential risk to regional security, he added, comes in part because: "The tournament has intense global coverage as it is being beamed to an audience of 2.5 billion at any one time."

## UPCOMING EVENTS

### WASHINGTON DIPLOMAT SEMINAR (DIP) (IN SPANISH & ENGLISH)

September 18-22, 2006

Location: Washington, DC  
Seminar on defense policy formulation and defense and security resource management for members of the diplomatic corps of countries from the Western Hemisphere.

### STRATEGY AND DEFENSE POLICY (SDP) (IN SPANISH)

October 16 – November 3, 2006

Location: Washington, DC  
Survey course introducing strategy development and defense policy formation.

### SUB-REGIONAL CONFERENCE (SRC) (IN SPANISH)

November 14-16, 2006

Location: Guatemala

### SENIOR EXECUTIVE DIALOGUE (SED) (IN ENGLISH & SPANISH)

December 4-8, 2006

Location: Washington, DC  
Executive-level orientation on U.S. security/defense policy formulation processes.

## CHDS ALUM

### EDGAR NÉSTOR MONTAÑO PARDO DIES IN BOLIVIA



CHDS graduate Edgar Néstor Montaña Pardo (Bolivia, DPRM 2001) died September 1, 2006 of a heart attack. Montaña Pardo, an expert in international law, was secretary general of the CHDS Alumni Association in Bolivia. The CHDS community mourns his passing.

STAMP

ADDRESS