

This Briefing is Classified:

**UNCLASSIFIED**



***NORAD-USNORTHCOM***

# **Creating a Culture of Anticipation and Preparedness**

**Bear McConnell  
Director, Interagency Coordination**

**UNCLASSIFIED**



# *Who we are...what we do*

- **North American Aerospace Defense Command (NORAD)**
- **United States Northern Command (USNORTHCOM)**

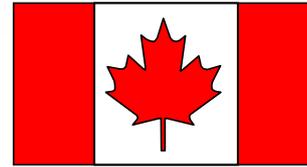
## **NORAD (bi-command)**

- **Aerospace Warning**
- **Aerospace Control**
- **Maritime Warning**

## **USNORTHCOM**

- **Homeland Defense**
- **Civil Support**

# How We Fit Together



**PRESIDENT**

**SECRETARY OF DEFENSE**

**CANADIAN PRIME MINISTER**

**DEFENCE MINISTER**

**CHAIRMAN OF THE JOINT CHIEFS OF STAFF**

**CHIEF OF THE DEFENCE STAFF**

**UNITED STATES NORTHERN COMMAND**



**NORTH AMERICAN AEROSPACE DEFENSE COMMAND**





# ***NORTHCOM MISSION STATEMENT***

**USNORTHCOM anticipates and conducts Homeland Defense and Civil Support operations within the assigned area of responsibility to defend, protect, and secure the United States and its interests**

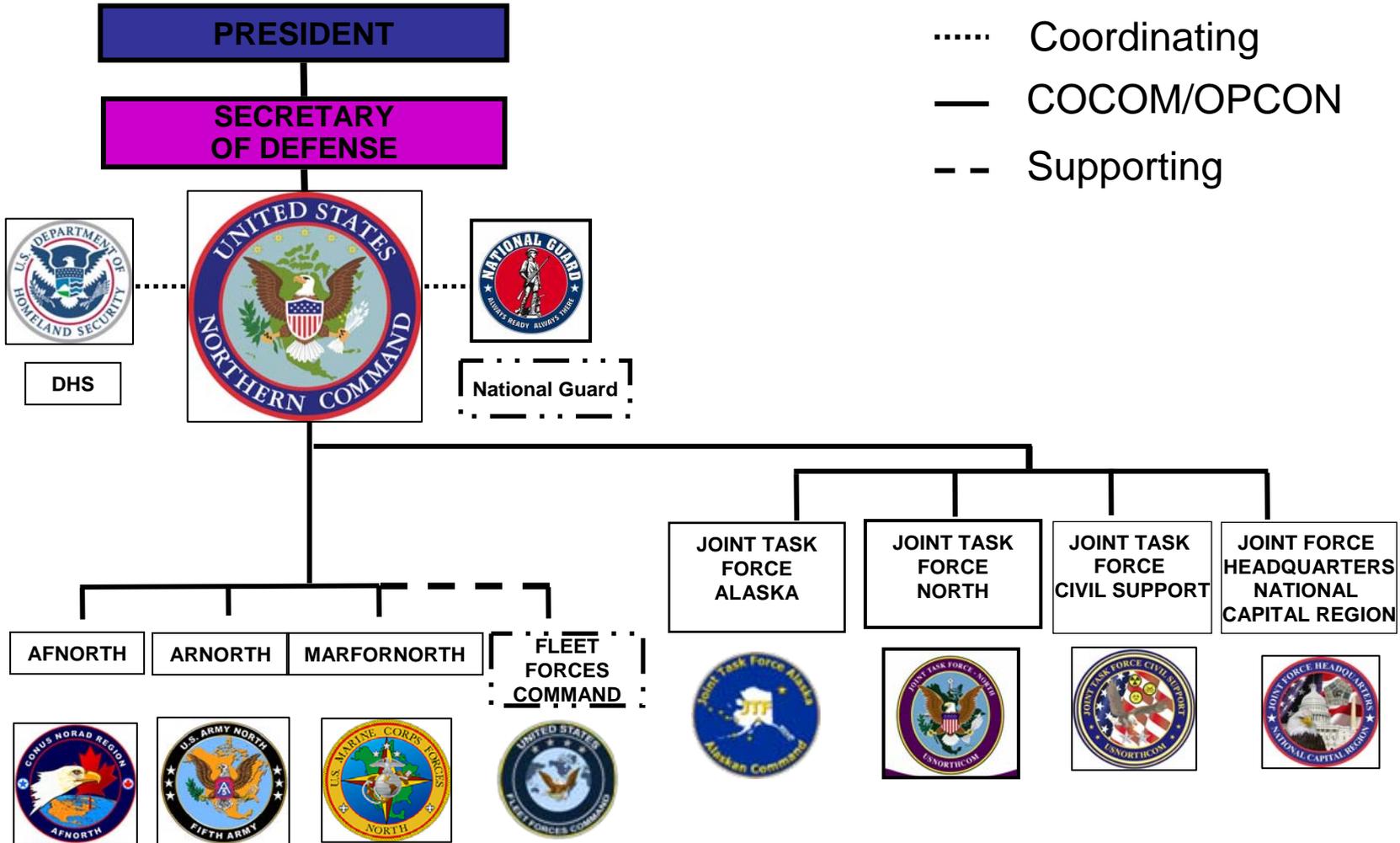
***The Interagency Coordination Directorate facilitates unity of effort between USNORTHCOM and its co-responding partners...we must work in concert to efficiently plan and respond***

# USNORTHCOM C2

## U.S. Geographic Combatant Command

## Relationships

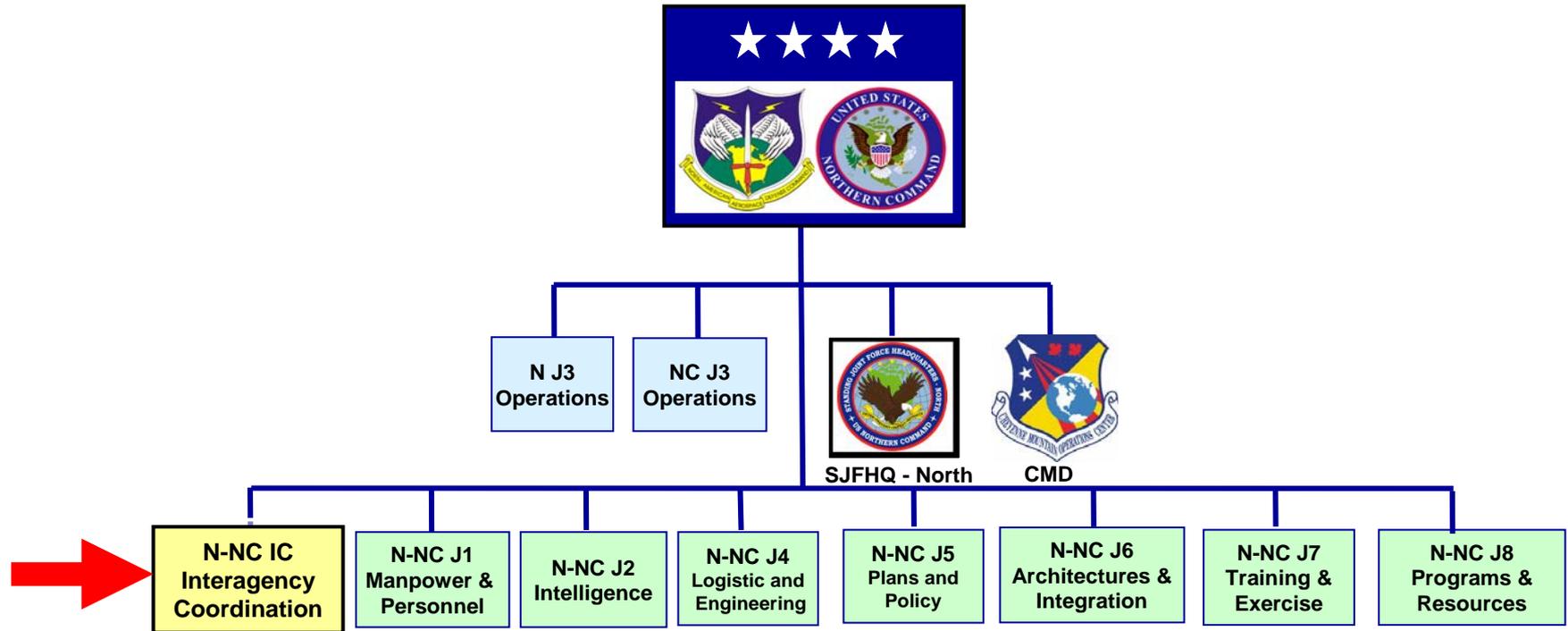
- ..... Coordinating
- COCOM/OPCON
- - Supporting





# N-NC Interagency Coordination Directorate

## HQS NORAD-USNORTHCOM Peterson AFB



### N-NC IC Directorate Mission

Facilitate the integration and synchronization of Interagency activities to ensure mutual understanding and **unity of effort.**



# *Civil Support and Humanitarian Operations*

- **International Context**

- Build relationships with Canadian and Mexican partners
- Both Military and Civilian

- **Domestic Context**

- Supporting role
- Multiple jurisdictions, differing authorities
- State/Federal tensions, political realities
- Local, national and international NGOs
- Private Sector



# Mission Partners

## *Federal Agencies*

**DHS – Department of Homeland Security**  
**CBP- Customs and Border Protection**  
**FEMA – Federal Emergency Management Agency**  
**TSA – Transportation Security Agency**  
**USCG – US Coast Guard**  
**DNI – Director, National Intelligence**  
**CIA – Central Intelligence Agency**  
**DOS – Department of State**  
**USACE – US Army Corps of Engineers**  
**USGS – US Geological Survey**  
**USPHS- US Public Health Service**  
**FAA – Federal Aviation Administration**  
**FBI – Federal Bureau of Investigation**  
**DOE – Department of Energy**  
**FAMS – Federal Air Marshal Service**  
**DOI – Department of Interior**  
**DHHS – Department of Health and Human Services**  
**NOAA – National Oceanographic and Atmospheric Agency**  
**EPA – Environmental Protection Agency**  
**NASA – National Aeronautics and Space Administration**  
**USDA – US Department of Agriculture**  
**USAID – Office of US Foreign Disaster Assistance**

*Resident Reps Contingency Reps*

## *Department of Defense*

**32 DoD Agencies**  
**National Guard Bureau**  
**Commands, Services, Components**

## *International*

**CANCOM**  
**Public Safety Canada**  
**Mexican Civil Protection Organizations**

## *State and Local*

**Governors**  
**State Emergency Managers**  
**National Guard**

## *Private Sector*

**Non-profit**  
**Non-governmental, humanitarian**  
**Business, commercial**  
**Faith- based**  
**Academic**



# *Best Practices*

- **A separate Interagency Coordination Directorate**
- **Primary Staff – reports to Commander**
- **Robust information sharing**
- **Operationalized relationships**
- **Integration in Planning, Operations, Exercises**
  - **Interagency Annex V**
  - **Agency participation in exercise development and execution**
- **“Front Door” for agency engagement/support**
- **Strong reach-back to parent organizations**
- **Interagency perspective to military staff, and the reverse**
- **International/Intergovernmental/Interagency approaches to border issues**
- **Engage with NGOs, the private sector, the S and T community**
- **Include interagency initiatives/products/processes into training and education**
- **Identify/support BPC technology and concepts initiatives across the USG, State, local and private sector**
- **24x7 ICG Battle Cell**
- **Interagency context for the Commander’s decision making process.**



## *N-NC IC Directorate Mantra*

***When You Need a Friend, It's  
Too Late to Make One!***