



Economic Efforts of 3/3 BCT, 3ID



30 July 08

3HBCT MISSION AND INTENT

v: 06 1600 JAN 08

MISSION: 3 HBCT conducts Full Spectrum Operations (FSO) ICW Iraqi Security Forces (ISF) and CLCs, to interdict accelerants IOT deny extremist elements freedom of movement from the Mada'in Qada into Baghdad and prevent sectarian violence.

Purpose: Prevent violence and allow the local populace to live in a more secure environment.

Decisive Point: We must, along all lines of operation, keep pressure on the insurgent which removes the conditions that cause the local populace to give sanctuary to the accelerants and their facilitators.

Key Tasks:

1. Security: Interdict accelerants entering Baghdad; continue offensive operations to kill or capture extremists; neutralize IED, IDF, and sniper networks; defeat sectarian violence through lethal and nonlethal means to sustain the improved security situation. (MND-C 2,3,6,7,8,9)
2. Protect the force: Make safety and security your first priority without being risk adverse; improve your positions daily, execute operations in a safe manner, and mitigate assessed risks. Maintain the warrior ethos, never allow yourself or a battle buddy to be taken prisoner. (MND-C 1)
3. Transition: Partner with, and assist, the ISF to enforce the rule of law and develop capabilities; develop CLCs south of Salman Pak to thicken the lines of security. (MDN-C 5,10,11,12)
4. Governance: Create conditions for Iraqi self-reliance within the Qada by further developing functioning, efficient local and Nahia councils who can provide essential services to the people. (MND-C 13,14,16)
5. Economics/Employment: Remove conditions conducive to the insurgency by developing self sustaining employment in agriculture, industry, and small business to create economic growth for the Nahias. (MND-C 4,14)
6. Rule of Law: Return the Qada Judge to Salman Pak to enforce the rule of law by investigating and prosecuting local criminals and provide legitimacy to the Qada government. (MND-C 16)
7. Communications: Inform, influence and assess the people in Mada'in Qada to not support the insurgents; integrate US and Iraqi media into operations to ensure that we reach the target audiences with the right message; conduct consequence management in everything we do. (MND-C 15)
8. Treat all people with dignity and respect throughout the operation.

Endstate: 3 HBCT partnered with ISF and CLCs operate without overt sectarian bias; and Police are competent. Shia extremists, Sunni extremists and Iranian proxies are unable to move accelerants into BAGHDAD. Nahia institutions and ESS are functioning and secure as they gain support from the population within AO HAMMER. A stable and self-sustaining economy is established by the Qada and Nahia governments with increased employment and sustained growth. Iraqi population feels secure and has confidence that their Nahia governments represent the needs of the people IAW the Rule of Law; and 3 HBCT has set the conditions for a successful RIP/TOA to 2/1 BCT and for future transition of security to the ISF.

Partnering: CF and ISF together plan, train and execute COIN operations to protect the population. Each force conducts some independent operations where and when necessary. CF continues to provide enablers while ISF develop its own capability, particularly in the area of sustainment. (MND-C FRAGO 124)

3BCT PROVINCIAL RECONSTRUCTION TEAM (mPRT) STRUCTURE

IA

QADA'A

C3
(Coordination/Cooperation/
Communication)

MAJ Carlisle

PRT Director

LTC Kuhn

Gov Director

Econ Director

LTC Ratliff

PRT MISSION

To assist the Mada'In Qada'a government with developing a transparent and sustained capability to govern, promoting increased security and rule of law, promoting political and economic development, and providing provincial administration necessary to meet the basic needs of the population.

MAJ Laseria

CAT-B

ROL

Ryan Burkholder

MAJ Haas

IO

PCC

MAJ Domby

Non-Kinetic Targeting Cell

Civil Info Analysis Cell

SFC Hageman

Reporting Assessments & Proj Noms

IAQTF

Johnny Houston

PSYOP

SFC McInnis

PAO

MAJ Sowers

MP

ENG

CPT Preston

SURGEON

CPT Starbuck

CAT-A 711

CAT-A 712

CAT-A 713

CAT-A 714

1-15 IN DS

GS

1-15 IN DS

3-1 CAV DS

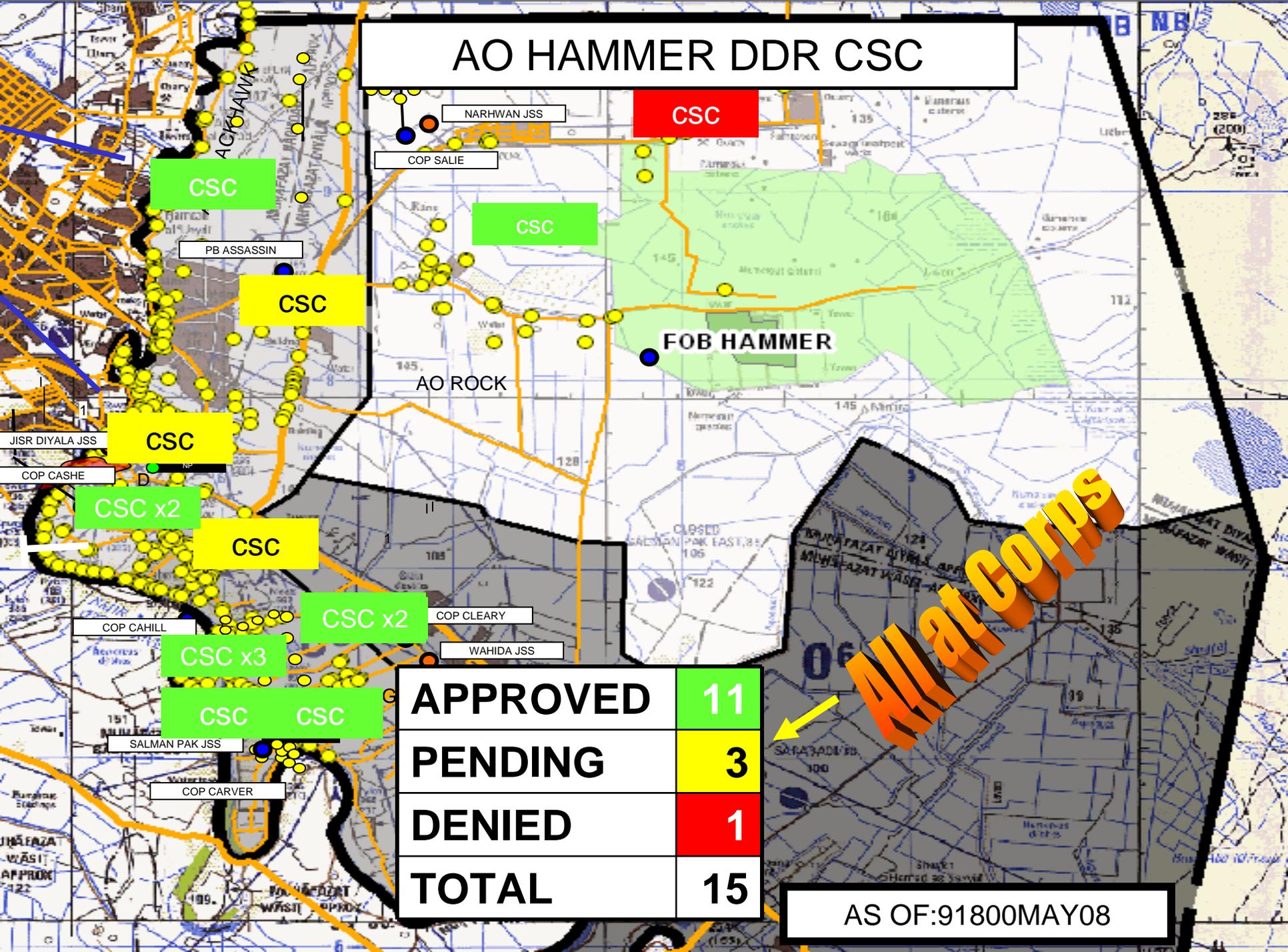
BBA

USAID

DOS

IO/NGO

AO HAMMER DDR CSC



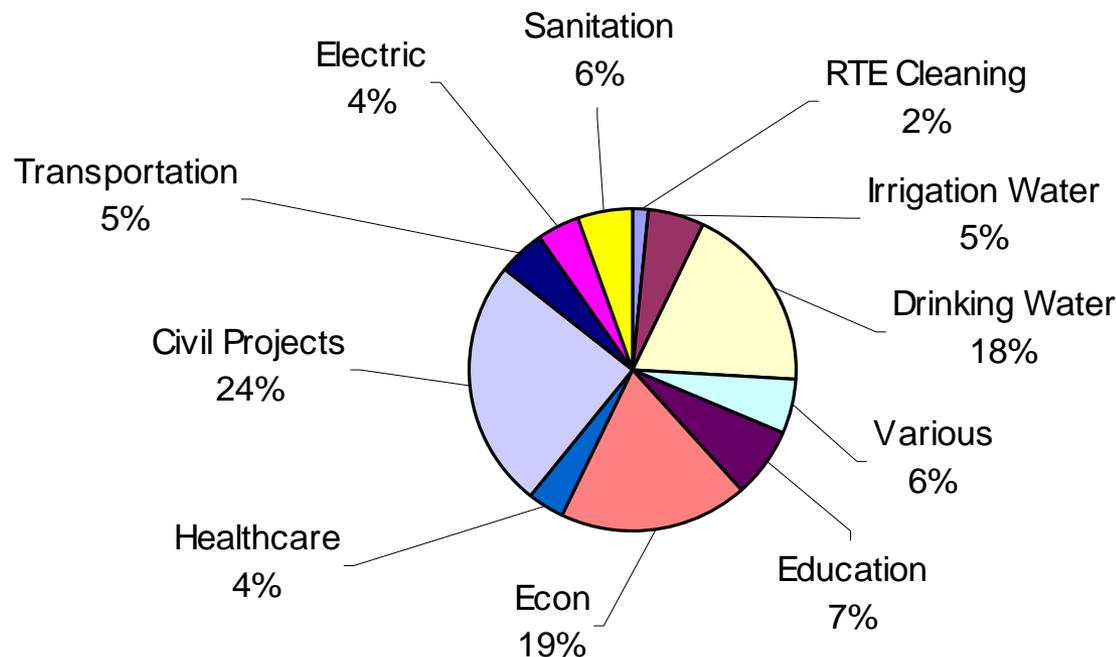
APPROVED	11
PENDING	3
DENIED	1
TOTAL	15

AS OF:91800MAY08

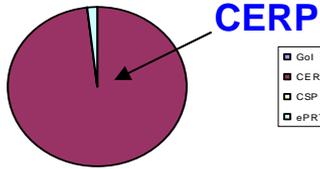
3/3 BCT CERP Spending

(as of: 7 May 08)

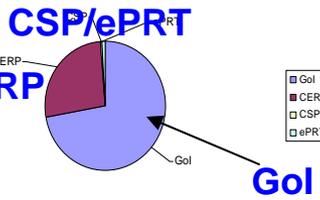
- 436 CERP funded projects totaling \$86,279,659
- Of that \$236,498 was in the form of Micro Grants
- Most money is spent locally through local contractors and the contractor both hires locally and buys supplies locally.
- While 19% of those projects were directly aimed at improving the economic infrastructure of the Qada, another 23% was spent on Water and Transportation which will benefit agriculture which drives the economy.
- \$22 million was spent on SOI and ICCF contracts that are paid to citizens of the qada who in turn spend it here



CERP vs Other (Dec 07)

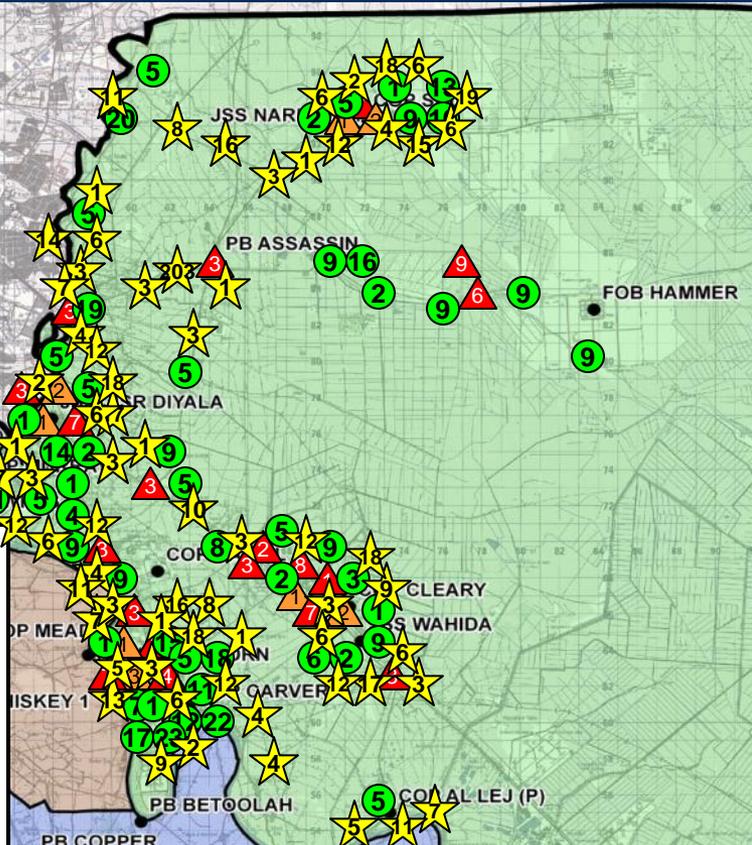


CERP vs Other (Jan-Mar 08)



CERP Projects Funded/Ongoing (\$12,200,052)

1	Market Clean-Ups	(\$857,777)
2	Soccer Fields	(\$562,650)
3	Al Wahida Emergency Unit	(\$113,998)
4	Al Kufa School	(\$118,000)
5	Water Filters	(\$284,500)
6	Al Qateef Primary School	(\$137,208)
7	Salman Pak Primary School Refurb	(\$171,250)
8	Abu Firas Primary School	(\$181,000)
9	Well Projects	(\$740,000)
10	Al-Masjed Al-Aqsa School	(\$190,200)
11	Salman Pak San Trucks/Dumpsters	(\$193,350)
12	Salman Pak City Park	(\$199,432)
13	Abu Firas Secondary School	(\$273,000)
14	Al Hamza Secondary School	(\$273,140)
15	Salman Pak Fire Station	(\$290,000)
16	Al Eslah School	(\$295,800)
17	Salman Pak Monument/Road Repair	(\$337,450)
18	Salman Pak Youth Center	(\$422,850)
19	Al Areefia Water Canal	(\$445,000)
20	Nissan Horizontal PS	(\$534,575)
21	Tuwaittha Water Treatment Facility	(\$945,350)
22	Al-Mada'in Hospital Refurb	(\$1,150,025)
23	Salman Pak Governance Center	(\$1,200,000)



Gol Funded Projects (\$84,000,000)

- ★ 1 Water Piping
- ★ 2 Sewer System
- ★ 3 Road Paving
- ★ 4 Power Line Repair
- ★ 5 Water Treatment Plants
- ★ 6 School Refurbishment
- ★ 7 Water Pumping Stations
- ★ 8 Canal Cleaning
- ★ 9 Parks
- ★ 10 Gates of Baghdad Rest Stop
- ★ 11 Pump Station Fuel
- ★ 12 Water Delivery
- ★ 13 Banking Upgrades
- ★ 14 Bridge Building
- ★ 15 Water Storage
- ★ 16 Sluice Gate Repairs
- ★ 17 Recreation Fields
- ★ 18 Trash Collection
- ★ 19 Hospital Construction
- ★ 20 Police Station Build

USAID Projects (\$152,765)

▲ 1	Soccer Equipment Distribution	(\$119,165)
▲ 2	LGP Enhanced Staffing	(\$16,800)
▲ 3	Qada Assistance Center Director	(\$16,800)

ePRT QRF Projects (\$422,750)

▲ 1	Al Bashaer MFI	(\$172,490)
▲ 2	Research Station Classroom	(\$24,750)
▲ 3	Mada'in Billboards	(\$23,200)
▲ 4	Salman Pak Court House and Ref Mat	(\$17,700)
▲ 5	PR Media Equipment	(\$4,030)
▲ 6	Agriculture Expo	(\$72,450)
▲ 7	Govmnt Ctr Furniture Internet & Computers	(\$61,700)
▲ 8	Date Palm Treatment Tng	(\$21,500)
▲ 9	Ag Expo Seeds	(\$24,740)

Gol Inputs

- In 2007, Gol spent less than \$1 million in Mada'in Qada.
- By 1 May 2008 Gol committed \$84 million and with the budget not yet approved was well on track to spend over \$100 million.
- For the first time in at least three years, the various Director Generals from Baghdad Province are visiting Mada'in.
- Each DG comes with access to funding that will enable Mada'in to drastically improve its infrastructure.
- So far the DG of Health, Water, Water Resources, Agriculture and Energy have visited (most at the behest of the Hammer BCT).



DG OF WATER
JABER ABD KHADJI



DG OF DENTISTRY
DR. HUSSEIN
ZAYDAN



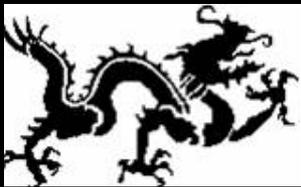
DEPUTY GOVERNOR
KASSAN NEEMA
THAMEN



DG OF ELECTRICITY
MR. SHAKER



DG OF HEALTH
DR. BUSTANI



TF 1-15 INFANTRY



SALMAN PAK RECONSTRUCTION

On 2 March 2008 TF 1-15 IN conducted a follow up visit to the Salman Pak Bank. In August and September of 2007 TF 1-15 IN conducted several escort missions to assist the delivery of money from Jisr Diyala to Salman Pak. By working together the bank was once again recognized by the Gol. In December 2007 the bank and their FPS security began conducting their own escort missions in order to keep money flowing into Salman Pak. Recently the bank has begun to receive a monthly facility improvement stipend from the Gol in order to conduct basic building refurbishments. The Salman Pak Bank primarily pays military retirement checks and other government allotted stipends.



A security wall and gate have been added to the front of the bank.



New concrete counters are now being installed.



The bank staff continues business while the construction is continuing.



Two local workers retille the restrooms and hallway at the bank.

The Salman Pak Bank

- Coalition Forces working together with the Iraqi Government
- Working together to revitalize Salman Pak.
- Working together to improve facilities in Salman Pak.
- Working together to keep the area safe.

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