

Security Sector Reform: DoD Guidance, Organization, and Authorities



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**This briefing is
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The New Strategic Guidance Hierarchy

National Security Strategy (NSS)

National Defense Strategy (NDS)

National Military Strategy (NMS)

Employ the Force

Manage the Force

Develop the Force

Guidance for Employment of the Force (GEF)

Guidance for Development of the Force (GDF)

Contingency Planning Guidance

Security Cooperation Guidance

Global Posture Guidance

Strategic Planning Guidance

Transformation Planning Guidance

Global Posture Guidance

Human Capital Strategy

Global Force Mgmt Guidance

Nuclear Weapons Planning Guidance

Analytic Agenda Guidance

Joint Concepts & Experiment. Guidance

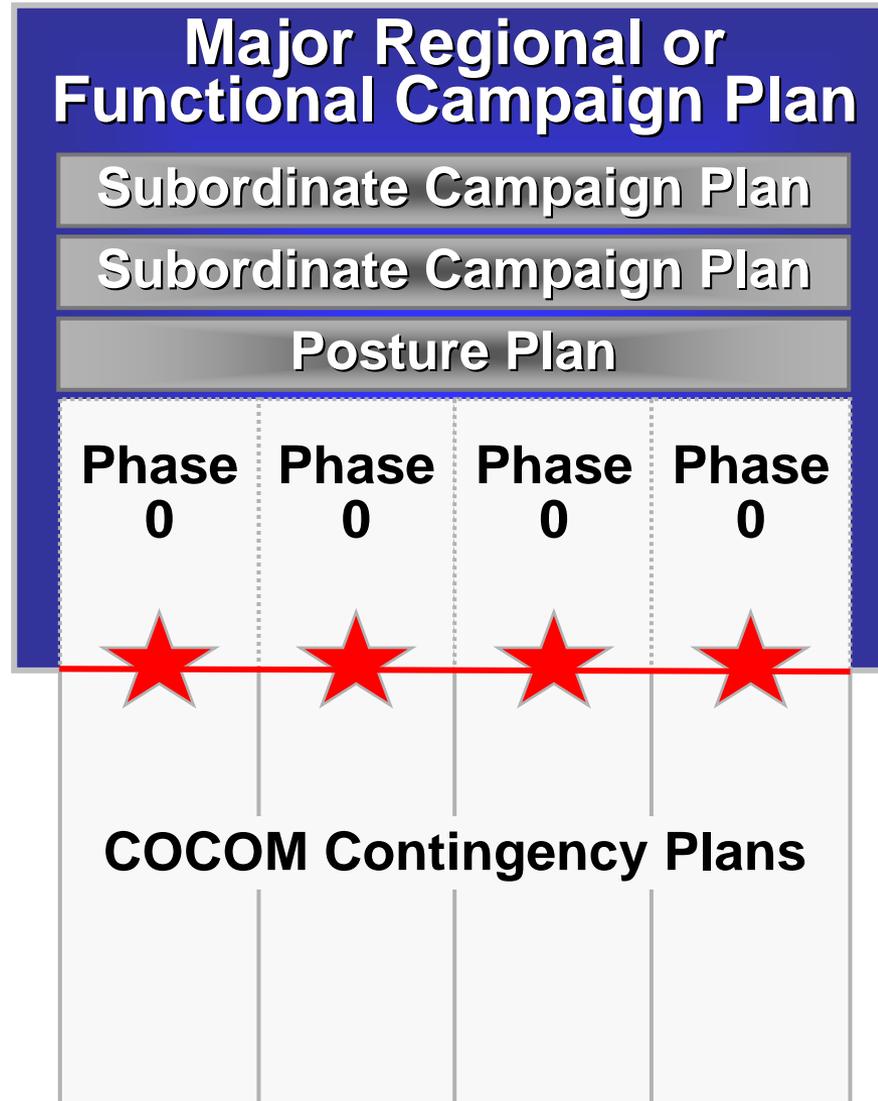
Science & Technology Guidance

CJCS Comprehensive Risk Assessment



Campaign Planning Construct

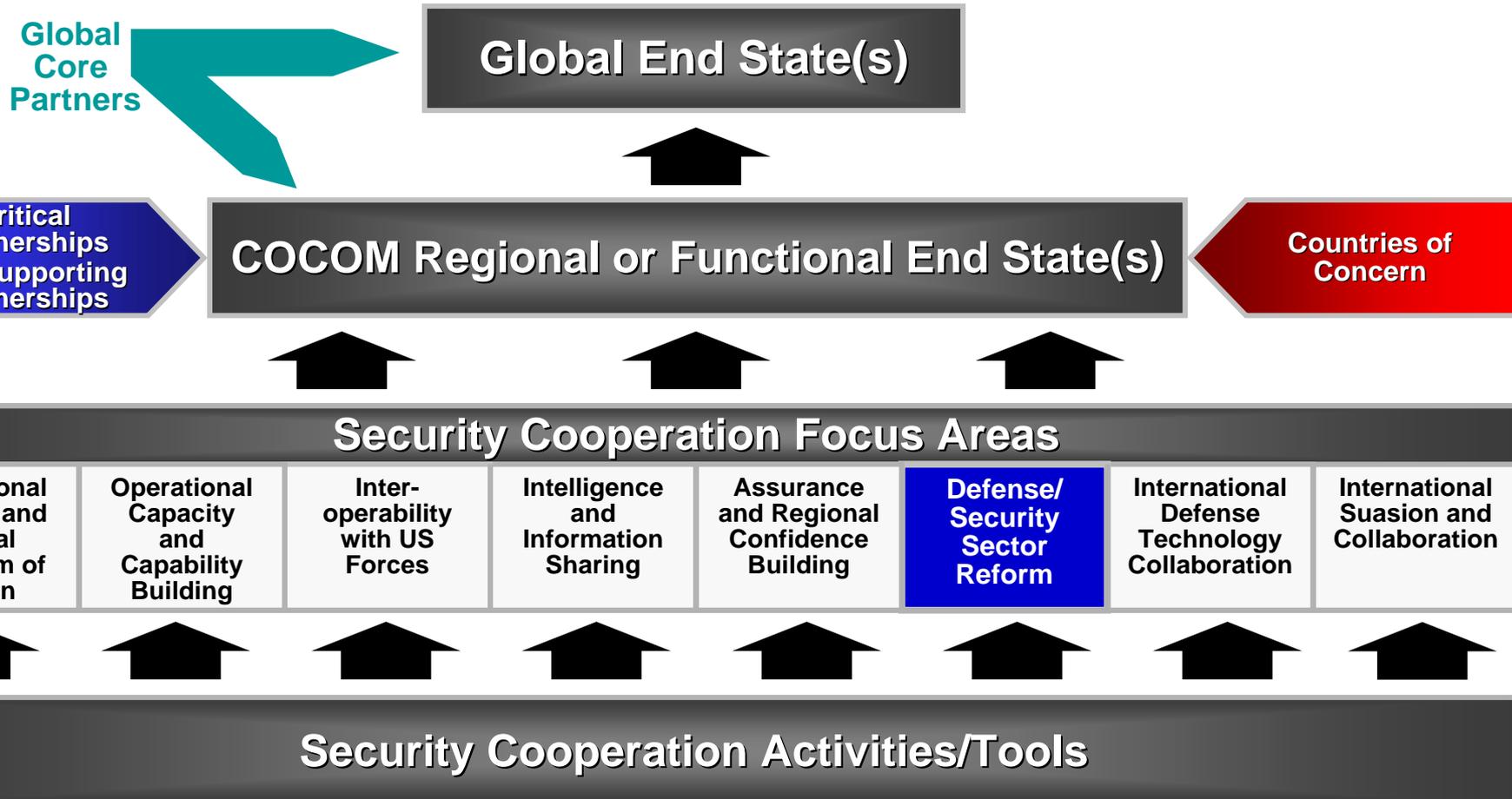
- Tasks COCOMs to create “*campaign plans*” designed to achieve theater strategic end states
- Campaign plans comprehensively integrate steady-state security cooperation and other shaping activities with “Phase 0” of contingency plans
 - Intent: Operationalize combatant command strategies → transition from “contingency-centric” to “strategy-centric” planning
 - Byproduct: Identify all steady-state force and resource demands





Campaign Planning & Security Cooperation

The **COCOM campaign plan** is the mechanism for organizing, integrating and prioritizing security cooperation activities





Defense and Security Sector Reform

Security Cooperation Focus Areas

Operational
Access and
Global
Freedom of
Action

Operational
Capacity
and
Capability
Building

Inter-
operability
with US
Forces

Intelligence
and
Information
Sharing

Assurance
and Regional
Confidence
Building

**Defense/
Security
Sector
Reform**

International
Defense
Technology
Collaboration

International
Suasion and
Collaboration

Assist allies with transforming their defense and security establishments to become publicly accountable, well-managed and subject to the rule of law



DoD Organizations Responsible for SSR

- **Within OSD:**
 - Partnership Strategy provides overall SSR policy guidance.
 - Stability Ops Capabilities helps develop military capabilities for SSR.
 - The Regional Offices set regional and country SSR priorities.
- **The J5 Deputy Directorate for Global Security Affairs sets SSR policy for the JCS.**
- **The Geographic Combatant Commands plan and direct DoD SSR activities through their theater campaign plans.**
- **The Services and Defense Security Cooperation Agency play major roles in planning and implementing SSR programs.**

DoD's primary role in SSR is the reform, restructuring or re-establishment of the armed forces and the defense sector.



Defense Reform and Restructuring Goals

- **Promote democratic control over armed forces through a legal and constitutional framework and civilian management.**
- **Delineate clear roles and responsibilities for internal security between the military and police.**
- **Review security threats and develop the capacity to respond to them.**
- **Increase transparency and oversight of military expenditure.**
- **Develop representative armed forces.**

Balance “train and equip” efforts with governance and institutional and human capacity building



Building Partner Security Capacity

Partner Security Capacity

Effective, Legitimate Security Sector

**Operational
Capacity**

**Human
Capacity**

**Institutional
Capacity**

Rule of Law



Steady-State Authorities for SSR

- **Operational capacity building:**
 - Global Train and Equip (“Section 1206”)
 - Overseas Humanitarian, Disaster and Civic Assistance (OHDACA)
- **Human capacity building:**
 - Regional Centers for Security Studies
 - Combating Terrorism Fellowship Program
- **Institutional capacity building:**
 - National Guard State Partnership Program
- **Funding for whole-of-government efforts:**
 - Security and Stabilization Assistance (“Section 1207”)



Building Partner Security Capacity

Partner Security Capacity

Effective, Legitimate Security Sector

**Operational
Capacity**

1206

OHDACA

**Human
Capacity**

CTFP

**Regional
Centers**

**Institutional
Capacity**

WIF

SPP

Rule of Law



Contingency Authorities for SSR

- **Commander's Emergency Response Program (Iraq & Afghanistan Only)**
- **Combatant Commander Initiative Fund**
- **Iraq Security Forces Funding**
- **Afghan National Security Forces Funding**



Questions