



In conjunction with the Office of the Under Secretary of Defense for Policy/Stability Operations Capabilities, Dr. Hans Binnendijk, Director of the Center for Technology and National Security Policy, and Bernie Carreau, Senior Research Fellow, invite you to participate in a two-day course on:

## **"Shaping and Pre-Operational Security"**

**January 9-10, 2008, National Defense University**

This course will examine various military and civilian activities associated with pre-conflict shaping and security measures during peacetime. It will examine how defense, diplomacy and development programs and operations combine to support long-term national interests. Topics to be covered will include:

- Military security cooperation activities and foreign internal defense
- Steady-state train, advise, and assist (TAA) activities
- Roles of SOCOM, the Services, and intelligence agencies in TAA
- Security sector reform
- State Dept, USAID and other USG civilian agency international programs
- The Foreign Assistance Act and legal reform proposals, including the Building Global Partnerships Act
- AFRICOM as a template for peacetime engagement
- Case studies (e.g., current northwest Pakistan, Colombia, Ecuador)
- Measures of effectiveness
- U.S. contributions to regional and international peacetime security operations

### Goals of Shaping and Expectations for Peacetime Engagement

The course will examine the role of shaping in the global war on terror to prevent or mitigate extremism, to prevent conflict, and to serve broad U.S. national security interests. How should DoD organize its train, advise, and assist activities for steady state (pre-conflict) operations? How can DoD work with interagency partners to target the underlying causes of conflict and extremism? What is the appropriate mix of security assistance and other forms of national power, such as political assistance and economic development? How can we address the imbalance of resources between DoD and other agencies with "soft power" expertise? What new authorities and reforms are needed to mobilize all elements of national power?

During peacetime engagement, DoD must work with indigenous, foreign, and U.S. civilian professionals to reduce instability and serve the cause of conflict prevention. Diplomacy, economic cooperation, and traditional development programs can reinforce indigenous capabilities and help build institutions that promote good governance and economic growth. The nature of the irregular threat requires greater synchronization between the elements of national power to maximize the benefits of peacetime engagement across the whole of government. How



can DoD's capacity-building efforts in the security sector be joined with the efforts of other agencies in the political, economic, and social sectors? What is the significance of DoD's growing role in non-traditional security assistance, and how does this affect assistance offered by other agencies? What is the nature of capacity building in a world of irregular threats and how can we promote unity of effort between DoD and other agencies? The course will examine current initiatives, such as the formation of AFRICOM and activities in northwest Pakistan, to explore these questions.

**WHEN:** **January 9-10, 2008**

**WHERE:** National Defense University, Marshall Hall, Room 155, Ft. McNair, Washington, DC

**WHAT:** 2-day seminar with continental breakfast and lunch served. **There is no cost to participate.**

This seminar is a continuation of the NDU-CTNSP series of short courses on transformation in stability and reconstruction operations. Themes, speakers and topics will vary from course to course, so prior attendees are welcome.

**HOW to register:** Respond by email to [CTNSP-NCO@ndu.edu](mailto:CTNSP-NCO@ndu.edu) with your name, title, organization and phone number.

**PLEASE NOTE: Administrative details and the seminar agenda are forthcoming.** If you know of someone who would welcome an invitation to this course, please forward this email or contact Dale Erickson, [ericksond2@ndu.edu](mailto:ericksond2@ndu.edu) with the information.