

## LOCATION OF ICAF

### INDUSTRY FELLOWS PROGRAM

Situated in the confluence of the Washington channel and the Anacostia and Potomac Rivers, ICAF occupies Eisenhower Hall at Fort Lesley J. McNair, the home of the National Defense University.

Fort McNair, located in downtown Southwest Washington, D.C. at the corner of 4th and P Streets, is about five miles from Washington's Reagan National Airport, four miles from the Pentagon, and three miles from Capitol Hill.



### INDUSTRIAL COLLEGE OF THE ARMED FORCES

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[WWW.NDU.EDU/ICAF](http://WWW.NDU.EDU/ICAF)



## INDUSTRIAL COLLEGE OF THE ARMED FORCES

# INDUSTRY FELLOWS PROGRAM

*Educating Strategic Leaders for Today...*

*industry*



*...and Tomorrow.*

NATIONAL DEFENSE UNIVERSITY  
WASHINGTON, D.C.

This unique educational opportunity within the Department of Defense links industry with resourcing national security strategy. Industry Fellows bring industry expertise and personal insights to the College learning environment, and the College in turn sharpens their knowledge of national security issues. Furthermore, the military, civilian and industry mix helps build the personal, professional networks our Nation needs to address its integrated military, economic, and societal challenges. ICAF has been open to students from the private sector since 1994.

ICAF's Industry Fellows include personnel from the following companies:

BAE Systems ★ Battelle

Boeing ★ Colt ★ CSC

DaimlerChrysler ★ EADS

General Dynamics ★ General Motors

GTE ★ Harris Corp ★ Hughes Aircraft

IBM ★ KPMG ★ L-3 Communications

LMI ★ Lockheed Martin

MAN Nutzfahrzeuge AG

McDonnell Douglas ★ Northrop Grumman

Raytheon ★ Rockwell Collins

SAIC ★ Sikorsky Aircraft ★ TRW

Feedback from these graduates and their sponsoring companies confirms that the educational experience is immensely valuable. Professional associations developed during the academic year and sustained among the growing number of ICAF alumni are a **strategic investment in every sponsoring company's future.**

INDUSTRY CHAIR  
currently held by  
AMERICAN EXPRESS CO.

## NATIONAL DEFENSE UNIVERSITY

The National Defense University, located at Fort Lesley J. McNair in Washington, D.C., educates military and civilian leaders through teaching, research and outreach in national security strategy, national military strategy, and national resource strategy; joint and multinational operations; information strategies, operations, and resource management; acquisition; and regional security studies.



## INDUSTRIAL COLLEGE OF THE ARMED FORCES

The Industrial College of the Armed Forces (ICAF) is part of the National Defense University. ICAF is the premier Department of Defense joint education institution for national security resource management and strategy.

ICAF prepares selected U.S. Government senior civilians, military personnel, International Fellows (senior foreign military officers), and senior managers from national and international corporations (Industry Fellows) for strategic leadership positions. Reflecting this joint and interagency perspective, 58% of the student body is comprised of military officers representing all branches of the Armed Forces; 33% of the students come from the Departments of Defense and State, plus a number of other Federal Agencies; 7 % are International Fellows; and 2% are Industry Fellows. ICAF's compelling mission is to develop these more than 300 students into national assets.

ICAF awards its graduates a **Master of Science degree in National Resource Strategy.**

## ICAF CURRICULUM

The ICAF curriculum provides a broad education in national security strategy and national military strategy with the major emphasis on resources management.

The 10-month ICAF curriculum is divided into three phases: the Domestic Context of National Security, the International Context of National Security, and the Resourcing Context of National Security. Students take courses in National Security Studies, Strategic Leadership, Economics, Military Strategy and Logistics, Acquisition, Regional Security Studies, and a capstone course in Industry Studies to evaluate U.S. and foreign industries. A wide choice of elective courses supplements these core courses. Also, students may elect to conduct research and are supported by ICAF's vibrant research program. The National Security Strategy Exercise and production of analytical reports of various industries enhance the integration of all the learning opportunities. The curriculum enables the College to achieve its mission in preparing students to evaluate the resource component of national security.

## EXECUTIVE ASSESSMENT AND DEVELOPMENT PROGRAM

In conjunction with the Strategic Leadership Course, students have the opportunity to participate in a leading-edge Executive Assessment and Development Program (EADP). The purpose of this program is to increase student awareness of strengths and weaknesses, and aid in developing the skills needed to become transformational leaders and strategic change agents in the 21st century. One of the major goals of the EADP is to facilitate guided self-development. EADP feedback and one-on-one coaching is offered early in the academic year to provide a foundation for continued reflection and development throughout the students' ICAF experience.

## INDUSTRY STUDIES PROGRAM

The Industry Studies program of the ICAF examines the resources component of National Security. The students are organized into 20 Industry Study seminars that analyze and evaluate defense-essential industrial sectors and assess their ability to satisfy national security requirements in peace and conflict.

This effort requires the development of a strategic perspective on the U.S. and global industrial base and its role in supporting the resource requirements of national defense. Domestic and international field studies provide opportunities for students to gain first-hand knowledge and experience in comparative industrial analysis.

The following industries are being studied this academic year:

- ★ Agribusiness
- ★ Aircraft
- ★ Biotechnology
- ★ Education
- ★ Electronics
- ★ Energy
- ★ Environment
- ★ Financial Services
- ★ Health Care
- ★ Info & Communications Technology
- ★ Land Combat Systems
- ★ Manufacturing
- ★ News Media
- ★ Private Sector Support to Operations
- ★ Reconstruction & Nation Building
- ★ Shipbuilding
- ★ Space
- ★ Strategic Materials
- ★ Transportation
- ★ Weapons

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CONTACT US  
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