

Exercises

OSPREY '96

A NATO Partnership for Peace (PFP) exercise, Cooperative Osprey '96 (CO '96), was held from August 12 to 30 at Camp Lejeune, North Carolina. It focused on NATO marine training, including amphibious operations, tactics, and procedures. CO '96 increased interoperability and cooperation of NATO and its partners in both peace and humanitarian operations in a littoral operating environment.

A total of some 1,100 troops from 16 PFP countries—Albania, Austria, Bulgaria, Estonia, Georgia, Hungary, Kazakhstan, Kyrgyzstan, Latvia, Lithuania, Moldova, Poland, Romania, the Slovak Republic, Ukraine, and Uzbekistan—and three NATO nations—Canada, the Netherlands, and the United States—took part in the exercise. In addition, Azerbaijan, the Czech Republic, and Denmark participated as observers.

CO '96 was conducted by commanding general, Marine Corps Forces Atlantic, on behalf of NATO supreme allied commander, Atlantic.

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Education

GOLDEN ANNIVERSARY

The Armed Forces Staff College (AFSC) marked the 50th anniversary of its founding this summer. Established after World War II, the college was mandated to train mid and senior level officers in

“joint staff techniques” and “procedures in theatres and joint overseas operations.” Announced by Secretary of the Navy James V. Forrestal on August 13, 1946, AFSC held opening ceremonies on February 3, 1947. Among the distinguished guests were Fleet Admiral Chester W. Nimitz, chief of naval operations; General Carl A. Spaatz, commander of Army Air Forces; Rear Admiral Walden P. Ainsworth, 5th Naval District; Rear Admiral James Holloway, U.S. Naval Academy; and Richard D. Cooke, mayor of Norfolk.

With the National War College and the Industrial College of the Armed Forces, AFSC is today one of three constituent PME institutions which comprise the National Defense University. Both the National War College and AFSC trace their origins back to the Army-Navy Staff College (ANSCOL) which was organized in 1943 on the recommendation of General Henry H. Arnold, commander of Army Air Forces, to address deficiencies in preparing officers for the conduct of joint and combined operations. ANSCOL trained its students “in the exercise of command and the performance of staff duties in unified and coordinated Army and Navy commands.”

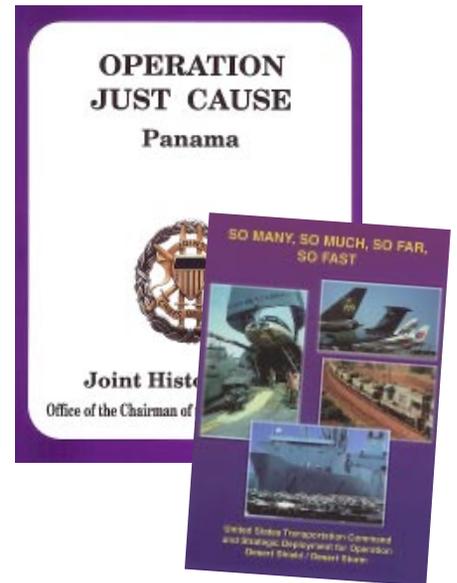
The anniversary was celebrated by a ceremony conducted on the campus at Norfolk Naval Base and celebrated by a two-day symposium sponsored by the National Defense University on “Joint Warfighting into the 21st Century” on August 14–15 at the college.

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History

THE JOINT BOOKSHELF

The Joint History Office has recently issued two new publications. The first, *So Many, So Much, So Far, So Fast*, is an account of the U.S. Transportation Command during Desert Shield/Desert Storm written by command historian James K. Matthews. The author concentrates on strategic mobility activities of the command and its components. The topically-organized narrative focuses on broad issues and problems of strategic deployment. Matthews provides details on airlift, sealift, land transportation, port



operations, containerization, and mission support activities. Copies may be requested from the author by writing: Command Historian, Headquarters TRANSCOM, Scott Air Force Base, Illinois 62225-7001.

The second publication is a monograph entitled *Operation Just Cause*, by Ronald H. Cole of the Joint History Office. It examines the role of the Chairman and Joint Staff in planning and directing combat operations in Panama. The narrative begins in February 1988 and concludes with the surrender of Manuel Noriega. This study, originally prepared in January 1990, was recently declassified. It is available by contacting: Director for Joint History, Office of the Chairman of the Joint Chiefs of Staff, Room 1B707, The Pentagon, Washington, D.C. 20318-9999.

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Missing an Issue?

Copies of back numbers of *JFQ* are available in limited quantities to members of the Armed Forces and institutions. Please send your request to the Editor at the address or FAX number listed on the masthead.

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...coming in the next issue

THE GOLDWATER-NICHOLS ACT

Ten Years Later

To mark the 10th anniversary of the passage of the Goldwater-Nichols Department of Defense Reorganization Act of 1986, the Autumn 96 issue of *JFQ* will feature a series of original contributions on various aspects of this law and its implementation by past and current government officials, senior military officers, and defense specialists, including the following:

Introduction—From the Chairman

General John M. Shalikashvili, USA
Chairman, Joint Chiefs of Staff

Taking Stock of Goldwater-Nichols

by The Honorable James R. Locher III
former Assistant Secretary of Defense

Defense Organization Today

by The Honorable John P. White
Deputy Secretary of Defense

Past Organizational Problems

by General David C. Jones, USAF (Ret.)
former Chairman, Joint Chiefs of Staff

The Chairman as Principal Military Adviser

An interview with General Colin L. Powell, USA (Ret.)
former Chairman, Joint Chiefs of Staff

Overseeing Cross-Service Trade Offs

by Admiral William A. Owens, USN (Ret.)
former Vice Chairman, Joint Chiefs of Staff,
and James R. Blaker
Visiting Fellow, National Defense University

Next Steps in Joint Force Integration

by General John J. Sheehan, USMC
Commander in Chief, U.S. Atlantic Command

Warfighting CINCs in a New Era

by Admiral Joseph W. Prueher, USN
Commander in Chief, U.S. Pacific Command

Emergence of the Joint Officer

by Lieutenant General Howard D. Graves, USA (Ret.)
former Superintendent, U.S. Military Academy,
and Don M. Snider
Visiting Professor, U.S. Military Academy

Prospects for the Military Departments

by The Honorable Michael B. Donley
former Assistant Secretary of the Air Force

Future Trends in Defense Organization

by The Honorable Sam Nunn
Committee on the Armed Services, U.S. Senate

1996 CJCS ESSAY COMPETITION

The 15th annual Chairman of the Joint Chiefs of Staff Strategy Essay Competition was conducted on May 23 at the National Defense University. This event challenges students at intermediate and senior colleges to write on some aspect of international security, defense policy, or military affairs, with special emphasis on a joint topic.

CO-WINNING ESSAY

Major John N.T. Shanahan, USAF
(Naval War College)

**“No-Fly Zones Operations: Tactical Success, Strategic Failure,
and the Missing Link”**

Lieutenant Colonel Frederick R. Strain, USAF
(Air War College)

**“Discerning Iran’s Nuclear Strategy: An Examination of Motivations,
Strategic Culture, and Rationality”**

DISTINGUISHED ESSAYS

Donna M. DiPaolo, Department of State
(Industrial College of the Armed Forces)

**“Foreign Ownership Restrictions in Communications and
‘Cultural Trade’ ”**

Lieutenant Colonel Mark A. Gunzinger, USAF
(National War College)

“Beyond the Bottom-Up Review”

Lieutenant Colonel Gregory A. Roman, USAF
(Air War College)

**“The Command *or* Control Dilemma: When Technology
and Organizational Orientation Collide”**

Lieutenant Colonel Randal K. James, USAF
(Air War College)

“The Islamist Challenge in the Middle East and North Africa”

Major Christopher M. Bourne, USMC
(Marine Corps Command and Staff College)

**“Unintended Consequences: The Effects of Goldwater-Nichols
on Civilian Control of the Military”**

Lieutenant Colonel Billy J. Adams, USA
(Marine Corps War College)

“Defense Depot Maintenance Management for the 21st Century”

**INSTITUTE FOR NATIONAL STRATEGIC STUDIES
NATIONAL DEFENSE UNIVERSITY**

**The Goldwater-Nichols
DOD Reorganization Act:
A Ten-Year Retrospective**

This annual topical symposium will be held on December 3–4, 1996
at the National Defense University in Washington, D.C.

For details on future symposia or registration material on the above event, please contact:

National Defense University
ATTN: NDU–NSS–SY
300 Fifth Avenue (Bldg. 62)
Fort Lesley J. McNair
Washington, D.C. 20319–5066

Telephone: (202) 685–3857/DSN 325–3857

Fax: (202) 685–3866/DSN 325–3866

Internet: grahamj@ndu.edu



Further information on upcoming events, recent publications, et al. is available to Internet users via the National Defense University World Wide Web server. Access any Web browser (for example, Mosaic or Netscape) by addressing <http://www.ndu.edu>. Symposia programs and registration material are normally posted on the server 90 days prior to an event.

Coming next year . . .

Annual NATO/European Symposium

March 3–4, 1997
in Washington, D.C.

Annual Asia-Pacific Symposium

April 28–29, 1997
in Honolulu, Hawaii

Beginning with this issue look for *JFQ* on the World Wide Web

<http://www.dtic.mil/doctrine>

In an effort to enhance the awareness of joint doctrine and other information related to jointness, the Joint Staff has established a Web site on the Internet. The Joint Doctrine server can be accessed through any Internet provider and viewed using most browsers. This allows users to:

- download all approved joint doctrine publications, key service publications, and related research material
- access the most current terminology approved for inclusion in Joint Pub 1-02, *DOD Dictionary of Military and Associated Terms* and all approved acronyms and abbreviations in the Joint Acronyms and Abbreviations Master Data Base
- view abstracts of all approved joint publications on-line
- participate in the "Joint Doctrine Forum" facilitating full discussion and open debate of doctrine
- provide instant access to other related Web sites
- and view the latest issues of *Joint Force Quarterly*.

For more information contact the Joint Doctrine Division, Operational Plans and Interoperability Directorate (J-7), at (703) 614-6469 / DSN 224-6469.

