

NMS Workshop Overview



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The Joint Staff

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Overall Classification for this Briefing is **UNCLASSIFIED**

NMS Workshop Agenda

Day One – 16 Nov

0730: Continental Breakfast

0830: Conference Opening:
MajGen Peterson, Commandant, NWC
RDML Pandolfe, J5 DDS&P

0900: NMS Project Overview: *LTC Miller*

0930: History of NMS Development: *COL Bell, INSS*

1015-1030: Break

1030-1200: Emerging Strategic Challenges
Dr. Jim Schear (Chair and Overview)
Mr. Joe McMillan (Transnational Threats)
Colonel Chuck Lutes, USAF (WMD)

1200-1215: Working Lunch

1215-1330: Emerging Strategic Challenges: Great Powers and Alliances
Dr. Steve Flanagan, Director of INSS and NDU Vice President for Research

1330-1500: “Ends” in the National Military Strategy
Dr. Rich Yarger, Army War College

1500-1515: Break

1515-1645: “Ways” in the National Military Strategy
Col ret’d Bob Dobson, MCDC, Quantico

1645-1700: Wrap-up and Announcements

Day Two – 17 Nov

0730: Continental Breakfast

0800-0930: “Means” in National Military Strategy
Dr. Richard Andres, School of Advanced Airpower Studies, Air University

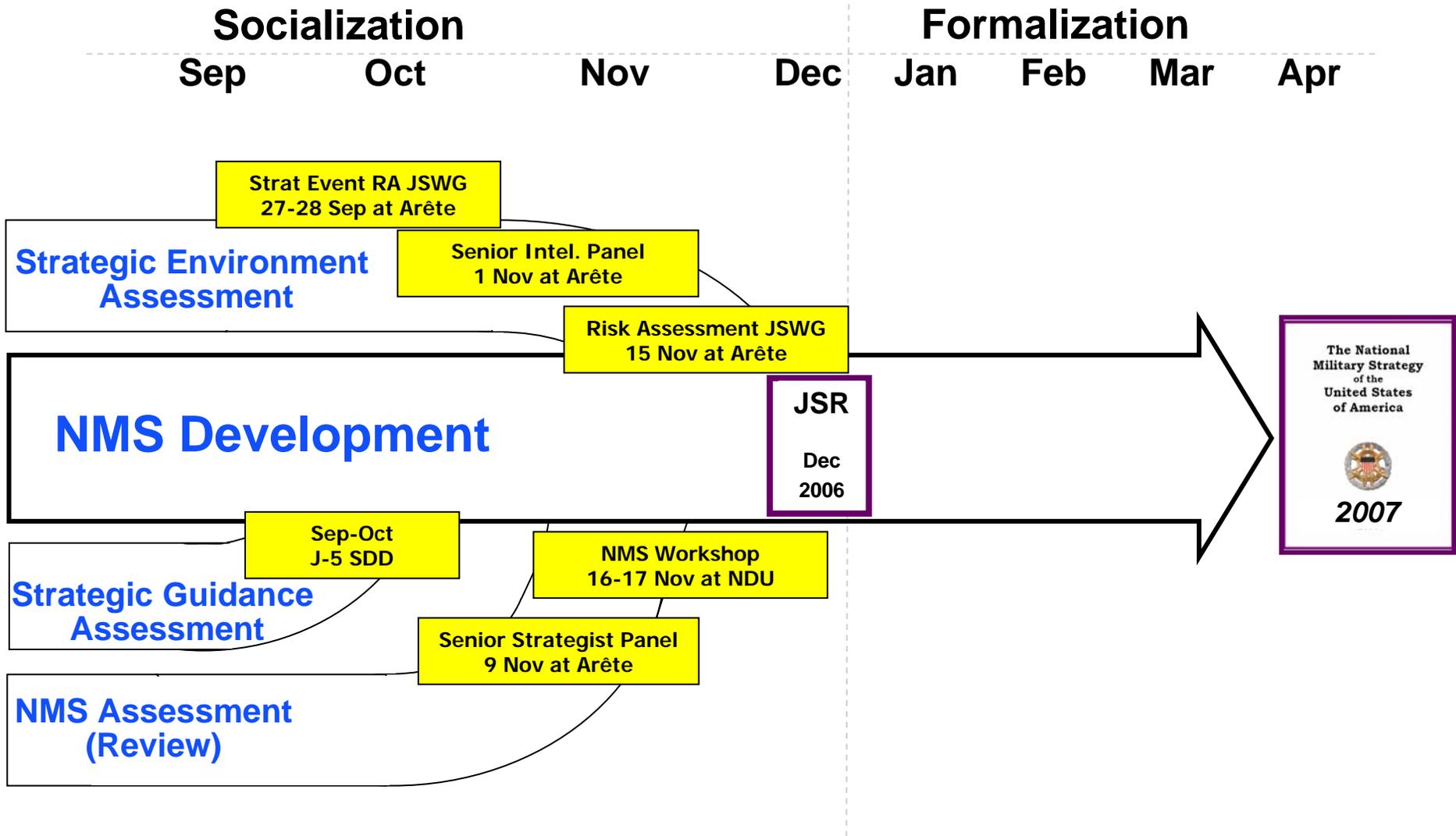
0930-1030: Summary of Proceedings and Participant Comments
Captain Peter Swartz, USN ret’d., CNA
Dr. Steve Randolph, ICAF

1030-1045: Break

1045-1230: Final Discussion and Issues from Services and Commands
Dr. Joseph Collins, National War College

1230-1300: Closing Comments:
JS J-5 Representative

Lines of Operation: NMS Development



What has changed since the last NMS?

Is a more aggressive picture of the strategic environment needed?

How well is the current NMS (Protect, Prevent, Prevail) working?

What are options for structuring the NMS?

Who do we need buy-in from?

Up Domestic

- Communicates to President and SECDEF how NMS implements the NSS and NDS
- Communicates to the Legislative Branch how NMS satisfies Title 10 requirements
- Communicates to Interagency at large the division of responsibilities
- Provides to Media a resource of the Military strategy, roles and missions
- Provides to the American people a synopsis of what their joint forces do

Down Armed Forces

- Provides ~ Commander's intent to Services and COCOMs
- Communicates CJCS message to Service Members preparing for, conducting, and returning from operations
- Synchronizes and references other linked documents
- Provides strategic baseline for professional military education

Out International

- Provides transparent signal of US military capabilities and intentions to potential challengers
- Elucidates role of GWOT in reducing threats to all states
- Reaffirms importance of selected partners (e.g. India, Indonesia, NATO...)

Linking Strategies and Plans

