

**National Military Strategy Workshop
November 16-17, 2006
Eisenhower Hall, Room 101**

13 November 2006

Agenda (and Status)

16 November: Morning

0730: Continental Breakfast

0830: Conference Opening:

Major General T. M. Peterson, Commandant, NWC (*Confirmed*)

RDML Frank Pandolfe, J5 Strategy (*Confirmed*)

0900: NMS Project Overview: J5 Officer (*Confirmed*)

0930: History of NMS Development: COL Michael Bell, INSS (*Confirmed*)

1015-1030: Break

1030-1200: Emerging Strategic Challenges

Dr. James Schear (Chair and Overview), (*Confirmed*)

Mr. Joseph McMillan (Transnational Threats) (*Confirmed*)

Colonel Charles Lutes, USAF (WMD) (*Confirmed*)

16 November: Afternoon

1200-1215: Working Lunch

1215-1330: Emerging Strategic Challenges: Great Powers and Alliances

Dr. Stephen Flanagan, Director of INSS and NDU Vice

President for Research (*Confirmed*)

1330-1500: "Ends" in the National Military Strategy

Dr. Rich Yarger, Army War College (*Confirmed*)

1500-1515: Break

1515-1645: “Ways” in the National Military Strategy
Col ret’d Robert Dobson, MCDC, Quantico (*Confirmed*)

1645-1700: Wrap-up and Announcements

17 November:

0730: Continental Breakfast

0800-0930: “Means” in National Military Strategy
Dr. Richard Andres, School of Advanced Airpower Studies, Air
University (*Confirmed*)

0930-1030: Summary of Proceedings and Participant Comments
Captain Peter Swartz, USN ret’d., Center for Naval Analyses
(*Confirmed*)
Dr. Steve Randolph, Industrial College of the Armed Forces
(*Confirmed*)

1030-1045: Break

1045-1230: Final Discussion and Issues from Services and Commands
Dr. Joseph Collins, National War College (*Confirmed*)

1230-1300: Closing Comments
Joint Staff Representative