

National Defense University Joint Operations Symposium
Implementing the 2006 Quadrennial Defense Review (QDR)

March 16-17, 2006
National Defense University
Fort Lesley J. McNair

"The Secretary of Defense shall every four years, . . . conduct a comprehensive examination . . . of the national defense strategy, force structure, force modernization plans, infrastructure, budget plan, and other elements of the defense program and policies of the United States with a view toward determining and expressing the defense strategy of the United States and establishing a defense program for the next 20 years."
Sec.118, Chapter 2 of title 10 USC.

The Quadrennial Defense Review serves as the foundation for developing the long-term national defense strategy of the United States and will set a direction for further transformation of the Armed Forces. The 2006 QDR comes at a critical time and responds to a security environment fundamentally different than envisioned during preceding reviews. The threats and challenges are wide ranging, the analyses more difficult, and the solutions more complex – many involve missions and activities well beyond the Defense Department's purview and require integrated interagency actions.

This symposium seeks to illuminate and promote informed discussion of the issues the QDR addressed, its major recommendations, and the challenges ahead in adapting the U.S. defense strategy and posture. Featured speakers include senior officials involved in managing the QDR, Members of Congress and their staff, and a wide range of defense experts. This symposium will be of interest to specialists in national security affairs in and out of government, military officers, the diplomatic and attaché corps, and members of the media.

AGENDA

THURSDAY, MARCH 16

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| 0745 – 0915 | Registration | Room 107, Eisenhower Hall |
| 0915 – 0925 | Administrative Remarks | Baruch Auditorium, Eisenhower Hall |
| 0925 – 0930 | Welcome and Opening Remarks | |
| | Ambassador Johnnie Carson, Senior Vice President, National Defense University | |
| 0930 - 1015 | Opening Keynote: | |
| | Honorable Gordon England, Deputy Secretary of Defense | |
| 1015 – 1030 | Break | |

THURSDAY, MARCH 16

1030 – 1155 Panel 1: Building and Sustaining Partnerships to Defeat Terrorism

- Enhancing the capacity of U.S. partners to fight terrorist networks
- Countering ideological support for extremist terrorism
- Attacking and disrupting terrorist networks

Moderator: **Mr. Joseph McMillan**, *Senior Fellow, Institute for National Strategic Studies*

Panelists: **Mr. Michael Vickers**, *Director of Strategic Studies, Center for Strategic and Budgetary Assessments, and Advisor to the Secretary of Defense for the QDR*
Dr. Christopher J. Lamb, *Senior Research Fellow, Institute for National Strategic Studies*

Dr. Marc Sageman, *Principal, Sageman Consulting LLC, and author of Understanding Terror Networks*

1200 – 1330 Luncheon Room 155, Marshall Hall

Speaker: Honorable Ike Skelton, *Ranking Member, House Armed Services Committee, United States House of Representatives*

1330 – 1345 Break

1345 – 1515 Panel 2: Defending the Homeland In-Depth

- Building an active, layered defense in-depth
- Determining the appropriate active/reserve mix
- Supporting civil authorities in mitigating the effects of catastrophic events
- How to implement the “lead, support, enable” strategy

Moderator: **Honorable Stephen M. Duncan**, *Director, Institute for Homeland Security Studies (IHSS), National Defense University*

Panelists: **Mr. Peter F. Verga**, *Principal Deputy Assistant Secretary of Defense (Homeland Defense)*

Dr. James Carafano, *Senior Fellow for National Security and Homeland Security, the Heritage Foundation*

Dr. Richard A. Falkenrath, *Senior Fellow, the Brookings Institution*

1515 – 1530 Break

1530 – 1700 Panel 3: Shaping the Choices of Countries at Strategic Crossroads

- Adapting alliances and enhancing strategic partnerships to address emerging security challenges
- Dissuading development of capabilities that threaten regional stability, U.S. freedom of action, or disrupt U.S. power projection
- Creating comprehensive multidimensional capabilities to deter conflict or defeat adversary objectives should deterrence fail
- Determining what investments will be most effective in a cost-imposing strategy

Moderator: **Dr. Phillip C. Saunders**, *Senior Fellow, Institute for National Strategic Studies*

Panelists: **Honorable Douglas Feith**, *Former Under Secretary of Defense for Policy*

Dr. Kurt Campbell, *Senior Vice President and Director of International Security Program, Center for Strategic and International Studies*

Mr. Adam Ward, *Executive Director, International Institute for Strategic Studies, Washington (IISS-US) and Editor of Strategic Comments*

FRIDAY, MARCH 17

0800 – 0820 **Optional Tours** of NDU Library Special Collections, Marshall Hall and Roosevelt Hall (National War College)

0830 – 1000 **Panel 4: Preventing Acquisition and/or use of WMD by Hostile State or Non-State Actors**

- Organizing DoD to meet the WMD challenge
- Setting the right priorities in the Combating WMD arena
- Supporting new Combating WMD missions
- Building effective partnerships to Combat WMD – both internationally and domestically

Moderator: **Dr. John Reichart**, *Director, Center for the Study of Weapons of Mass Destruction*

Panelists: **Honorable Dale Klein**, *Assistant to the Secretary for Nuclear, Chemical, and Biological Programs, Department of Defense*

Dr. Ashton Carter, *Ford Foundation Professor of Science and International Affairs, Kennedy School of Government, Harvard University*

Dr. Brad Roberts, *Research Staff Member, Strategy, Forces and Resources Division, Institute for Defense Analyses*

1000 – 1015 **Break**

1015 – 1200 **Panel 5: Transforming to Meet Tomorrow's Security Challenges**

- Right-sizing the force with an appropriate mix of capabilities
- Globally managing the force
- Developing proper DoD organizations, authorities, and business practices

Moderator: **Ms. M. Elaine Bunn**, *Senior Research Fellow and Director, Future Strategic Concepts Program, Institute for National Strategic Studies, National Defense University*

Panelists: **Mr. James P. Thomas**, *Deputy Assistant Secretary of Defense for Resources and Plans*

Dr. Andrew F. Krepinevich, *Executive Director, Center for Strategic and Budgetary Assessments*

Ms. Michèle Flournoy, *Senior Advisor, International Security Program, Center for Strategic and International Studies*

Amb. W. Robert Pearson, *Director General of the Foreign Service and Director of Human Resources, U.S. Department of State*

1215 – 1330 **Luncheon**

Room 155, Marshall Hall

Speaker: **ADM Edmund P. Giambastiani**, *USN Vice Chairman of the Joint Chiefs of Staff*