

An Option



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An Option For Long Range Planning

- **American Grand Strategy Is At A Crossroad**
 - Its Ultimate Direction Unknown
- **Absent A Grand Strategy, Competent Planning Is Difficult**
- **Pending Agreement On A New Grand Strategy**
 - The Nation Needs Something That Can Guide Its Long Range War And Force Structure Efforts



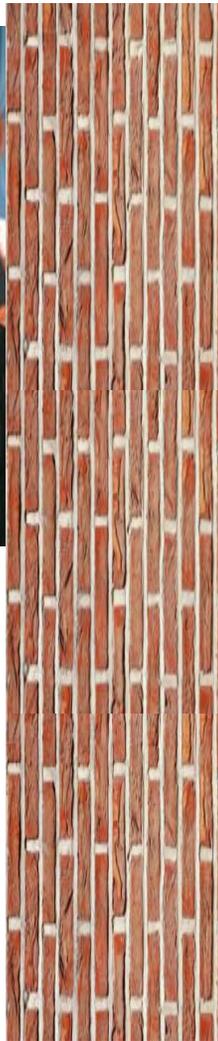
Grand Strategy

- **Grand Strategy Is A Nation's Plan To Create A Desired Tomorrow That Is Unlikely To Happen On Its Own**
- **Provides The Umbrella For Actions In Peace And War**
- **Encompasses Every Aspect Of A Nation And Relevant Parts Of The Outside World**
- **Leads To Decisions On Force Structure And Doctrine**



The Grand Strategy Stage

No Consensus



- **Make The World Safe For Democracy**

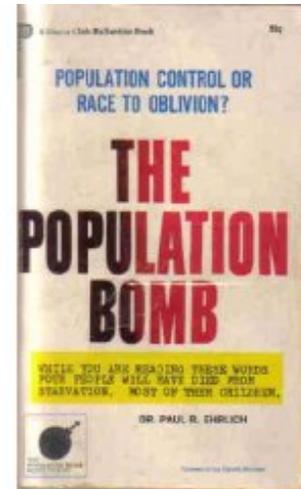
- **America Does Not Go Abroad In Search Of Monsters To Destroy**



Prediction Has Its Problems



Winston Churchill, in the 1920s, as the Chancellor of the Exchequer, said that there wasn't the "slightest chance" of war with Japan in his lifetime. Cited by Robert Gates, 13 May 08

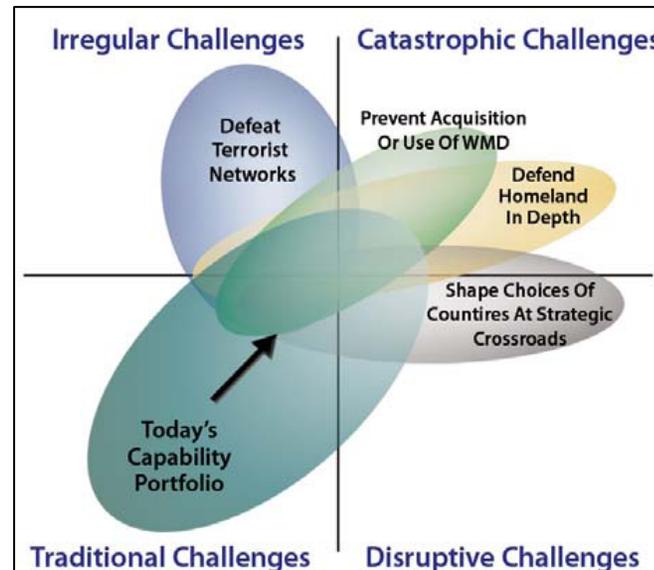


“The battle to feed all of humanity is over ... In the 1970s and 1980s hundreds of millions of people will starve to death in spite of any crash programs embarked upon now.” Paul Ehrlich, 1967, 1970



Scenarios And Trends Have Their Problems

Quadrennial Defense Review 2006



“I have noticed too much of a tendency towards what might be called ‘Next-War-ite-is’ – the propensity of much of the defense establishment to be in favor of what might be needed in a future conflict” and “Overall, the kinds of capabilities we will most likely need in the years ahead will often resemble the kinds of capabilities we need today.” Secretary Gates, May 08

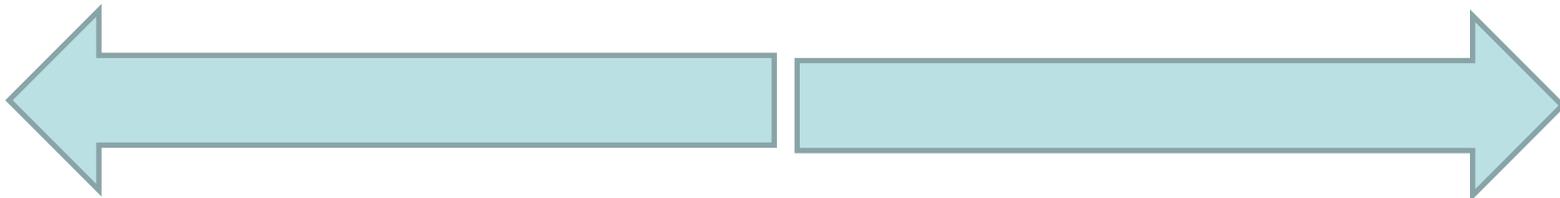


But We Could Agree On Elements of Our Future Wars

- **Servant To Many Masters**
- **Trigger-Neutral**
- **Seizes The Initiative**
- **Time—Wins Quickly**
- **Fights Un-tethered Away Games**
- **Precise**
- **Target Efficient**
- **Designed For Low Cost**
- **Able To Deal With The Big And The Small**
- **Smartly Planned And Executed**



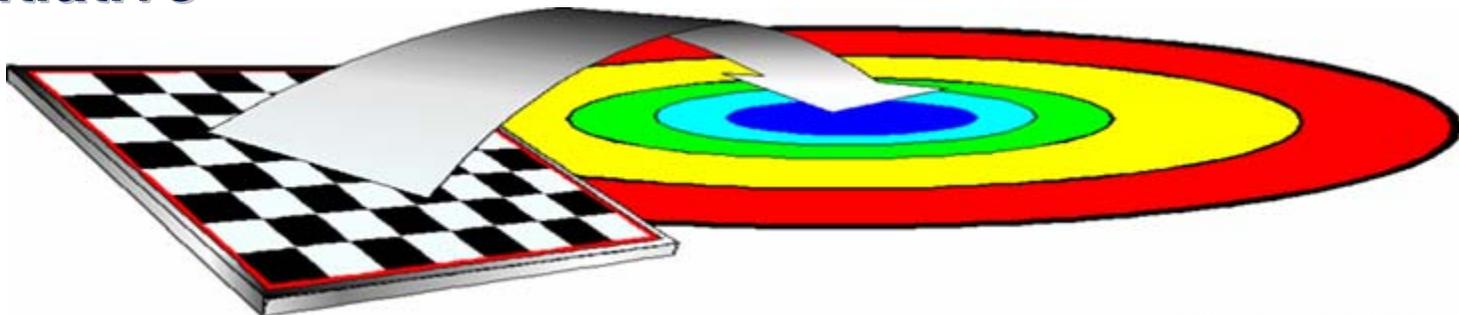
Second Or First Mover





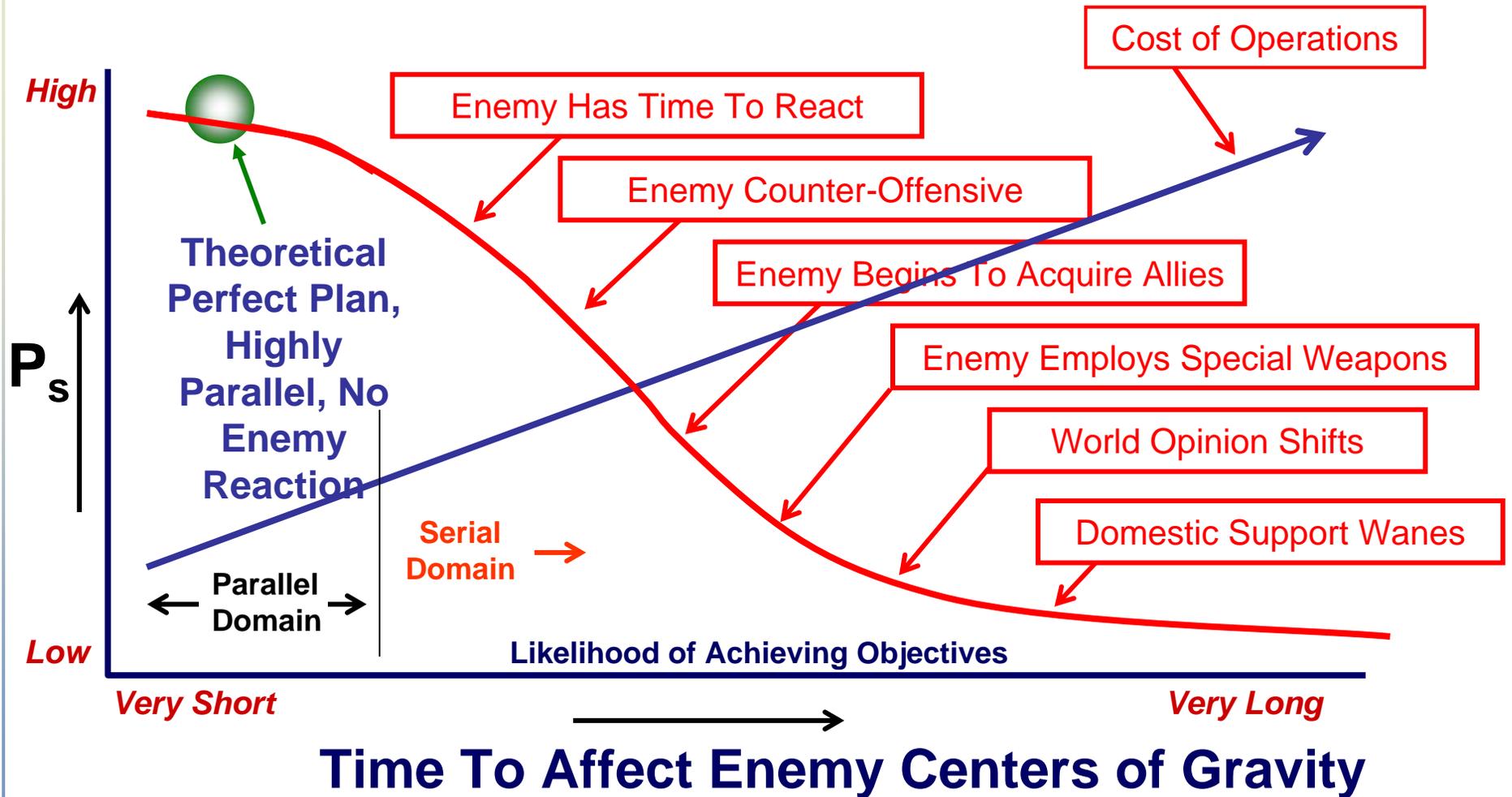
Seize And Hold The Initiative

- **For First Or Second Movers**
- **The Best Plans Seize The Initiative**
 - **And Deprive The Opponent Of The Ability To React**
- **The Worst—And Most Common—Plan Cedes The Initiative, Turns It Over To The Opponent, And Forces You To React**
- ***Plan And Be Capable Of Taking And Keeping The Initiative***





Time Value of Action --War--





Don't Do Long Wars

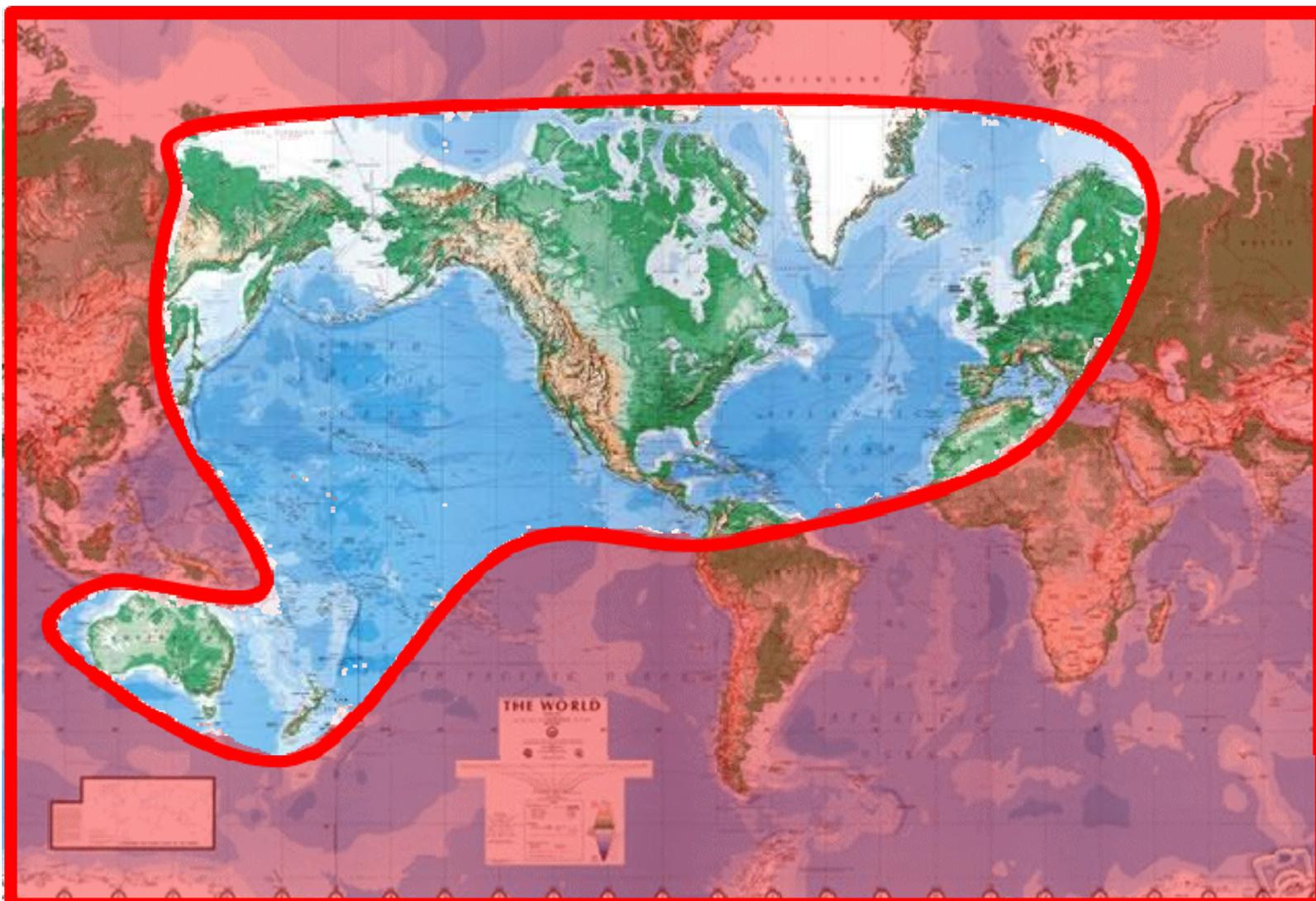


Sun Tzu – The Art of War

- *“Thus, though we have heard of stupid haste in war, cleverness has never been seen associated with long delays.”*
 - *“There is no instance of a country having benefited from prolonged warfare.”*



Plan On Wars Distant From Home And Bases





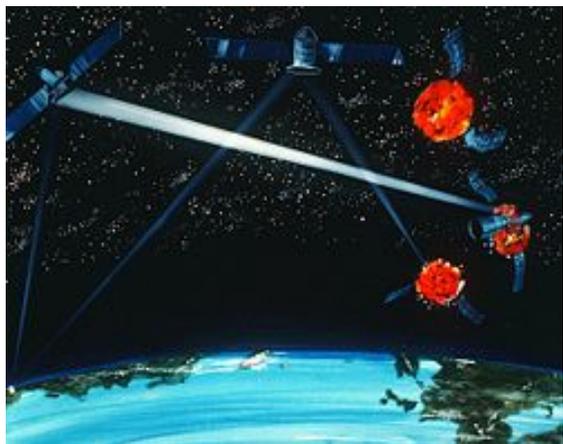
Make Wars Efficient --Impact And Effect--



- **U.S. using concrete bombs in raids on Iraq**

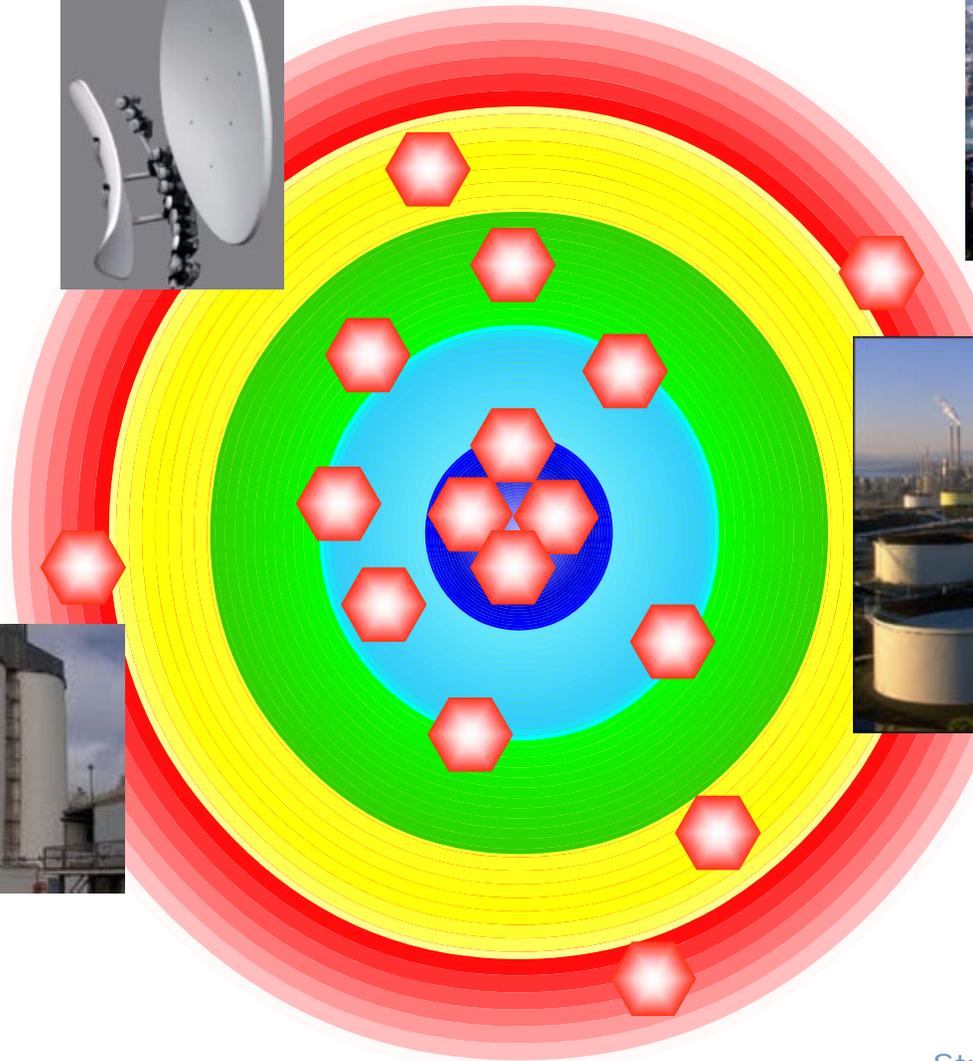
***October 7, 1999: (Web posted at: 10:28 p.m. EDT (0228 GMT))
CNN***

“The bombs, which weigh between 2,000 and 3,000 pounds, are still capable of damaging or destroying the targets they hit. But without explosives, the bombs don't generate fragments that could kill or wound civilian.”





Specificity: Link Attack Points To Strategy



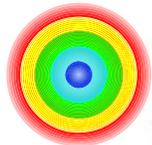


Make War Costs Low

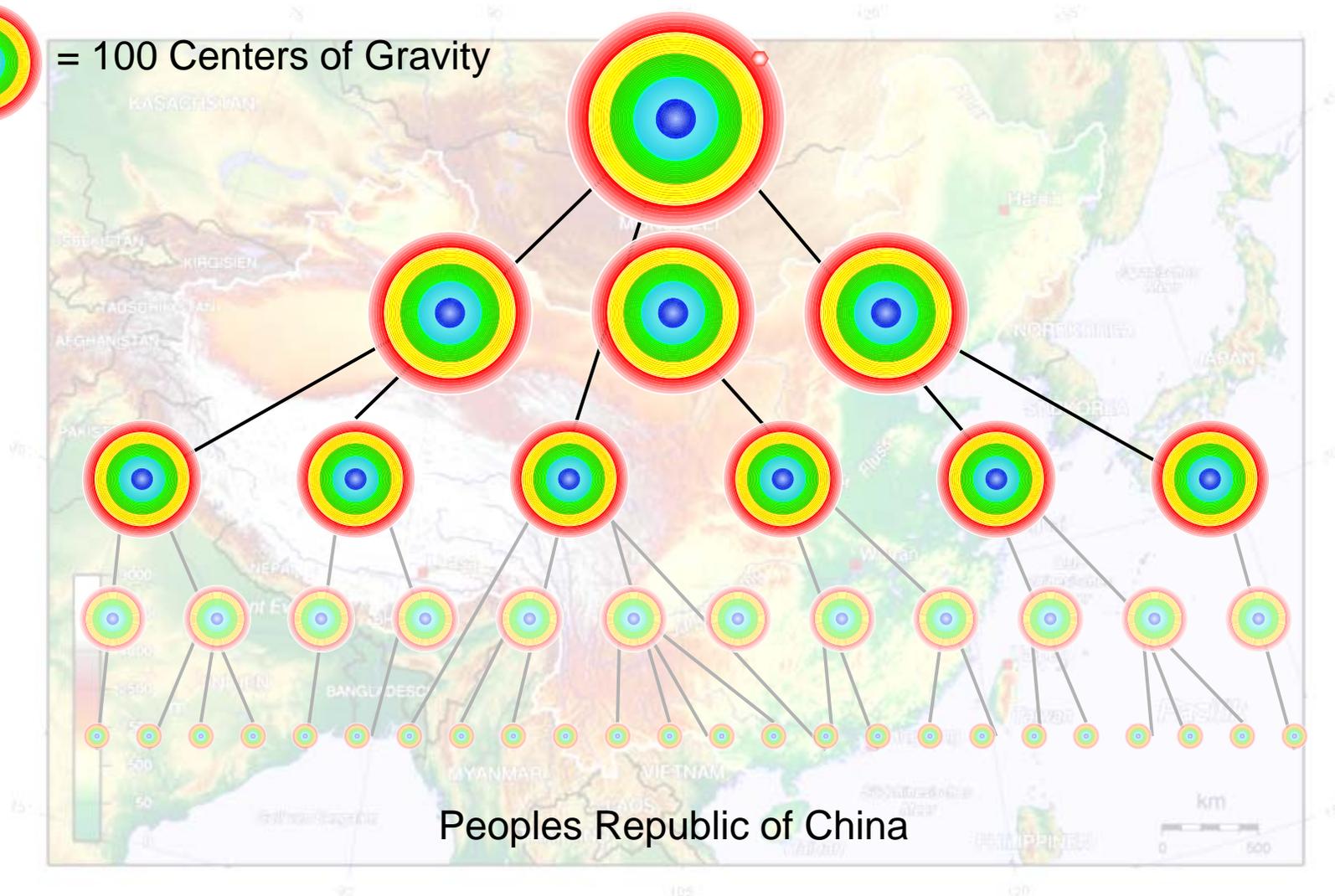




Have Enough To Overcome Very Large Opponents



= 100 Centers of Gravity





Build Consensus And Reduce Errors With Open Planning





Prescription (Until We Have A Grand Strategy Consensus)

- **Do Not Base Strategy On Predictions**
- **Accommodate A Broad Range Of Grand Strategies**
- **Operate In Such A Way As To Preclude Reaction.**
- **Make Wars Short In Order To Raise Probabilities Of Success, To Reduce Costs, And To Sustain Domestic (And Foreign) Support**
- **Be Able To Execute And Conclude Wars Quickly Far From The United States And Prepared Bases**
- **Wage Wars With Precision Of Effect And Precision Of Impact**
- **Plan And Execute Against Specific Elements Of An Opponent**
- **Plan And Execute Operations At Objectively Low Costs In Consonance With Expected Returns**
- **Size Forces By Working Backwards Based On Knowledge Of Future Enemies Provided By System Analysis**
- **Plan And Operate In The Open**

An Approach



**Long
Range
Strategy**

**Insights And
Discussion**

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