



# What is Transformation?

- Transformation is a process that shapes the changing nature of military competition and cooperation through new combinations of concepts, capabilities, people and organizations that exploit our nation's advantages and protect against our asymmetric vulnerabilities to sustain our strategic position, which helps underpin peace and stability in the world.
- Shaping the nature of military competition ultimately means redefining standards for military success by accomplishing military missions that were previously unimaginable or impossible except at prohibitive risk and cost.
- Eventually such [transformation] efforts will render previous ways of warfighting obsolete and change the measures of success in military operations in our favor.

*Transformation Planning Guidance, April 2003*



# Panel Objectives

- Transformation and US strategy as it is related to Asia
- Transformation of US Defense posture in Asia
- Command and control of transformed forces in Asia
- Planning and execution of operations in Asia with transformed forces