

# The Industrial College of the Armed Forces



*ICAF 2005-2006 Academic Program*

# ICAF Mission Statement

The Industrial College of the Armed Forces' mission is to prepare selected military officers and civilians for senior leadership and success in developing our national security strategy and in evaluating, marshalling and managing resources in the execution of that strategy.



# The AY2005-2006 Program

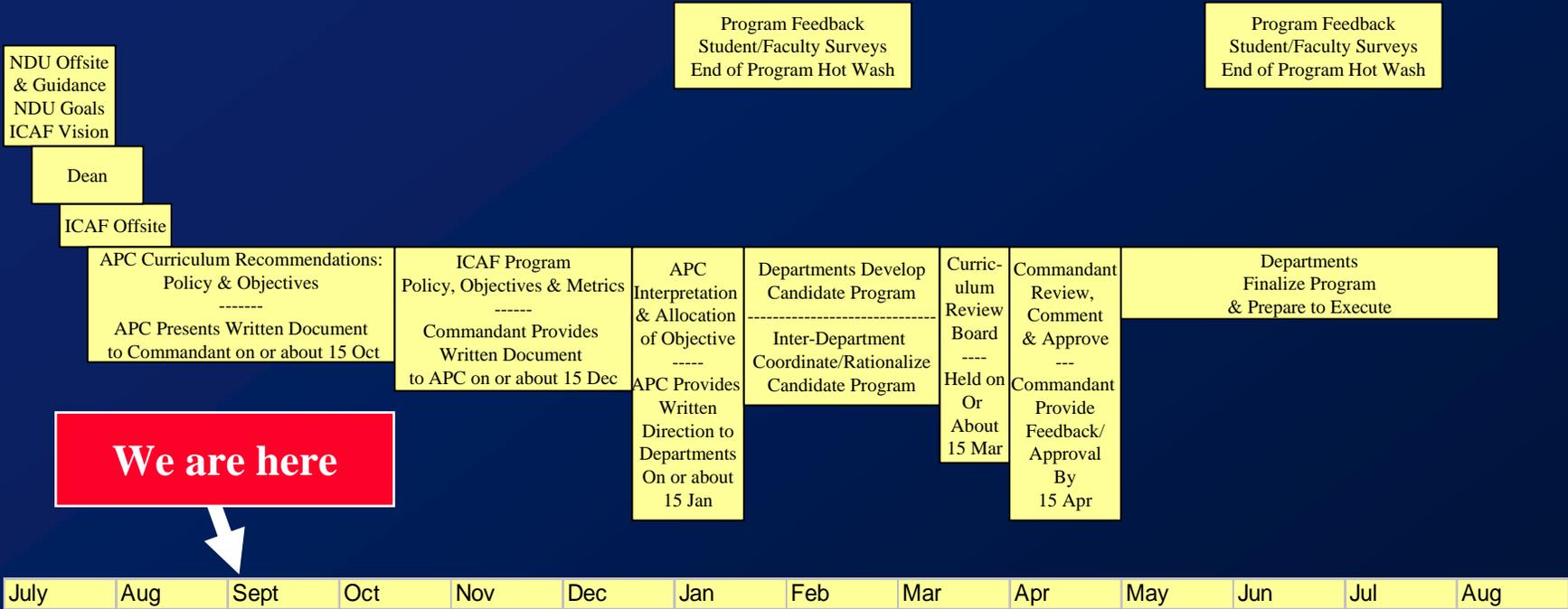
- **The Overview**
- **AY2005-06 Construct**
- **Four Terms**
- **What's New**
- **The Way Ahead**

**AY2005-2006 Theme**

**Stabilization  
and  
Reconstruction**

# Background to Development

Feedback & Institutional Research Results



Execute Teaching Mission

Execute Research, Writing & Outreach Mission

# **AY2005-2006 Curriculum Guidance**

- **Meet OPMEP requirements**
- **Reduce frenetic pace**
- **Stabilize schedule**
- **Faculty and student time for reflection**
- **No more than four concurrent courses**
- **Ensure IRC Process followed**
- **Institute change in AY2005-2006 program**

***Put the "I" Back In ICAF***

# ICAF Curriculum AY 2004-2005

## 1ST SEMESTER National Security Strategy

## 2ND SEMESTER Resourcing National Strategy

1 Wk	STRATEGIC LEADERSHIP	Brk	2 Wk	INFO STRTG for LDRS	2 Wk	2 Wk	
O r i e n t a t i o n	POLITICAL SCIENCE &	H o l i d a y	E x e r c i s e	REGIONAL SECURITY STUDIES	I n t i l  F i e l d  S t u d y	R e p o r t  O u t	G r a d u a t i o n
	ECONOMICS			ECONOMICS			
	WAR STUDIES: MILITARY			STRATEGY & LOGISTICS			
	VALUES, ETHICS, LDRSHIP			VALUES, ETHICS, LDRSP			
	HISTORICAL STUDIES IN GRAND STRATEGY			MOBILIZATION			
	ELECTIVE/RESEARCH			INDUSTRY STUDIES			
	ELECTIVE/RESEARCH			ACQUISITION			
	ELECTIVE/RESEARCH			ELECTIVE/RESEARCH			
ELECTIVE/RESEARCH	ELECTIVE/RESEARCH						

VALUES, ETHICS and LEADERSHIP  
TRANSFORMATION  
WRITING



# The New ICAF Curriculum

CLASS OF 2006

8-26 Aug

29 Aug-18 Nov

21 Nov-24 Feb

27 Feb-7 Jun

1<sup>st</sup> Term

2<sup>nd</sup> Term

3<sup>rd</sup> Term

4<sup>th</sup> Term

Risks &  
Resources:  
Developing A  
Context for Critical  
Thinking

Strategy  
& Public Policy  
Macroeconomics

**RSS**

Military Strategy,  
Logistics,  
& Leadership

Acquisition  
Microeconomics

**IS**

**Electives**

**Electives**

# New ICAF Curriculum

- **First Term:** Risk & Resources: Developing a Context for Critical Thinking
- **Second Term:** Understanding the National Strategic Environment and Systems
- **Third Term:** Leading, Operating and Delivering Logistics to the Warfighter
- **Fourth Term:** The Ways and Means of Industry

# Term I

Globalization

Transformation

Corporate America

Critical Thinking

Initial Frame of Reference

Leadership

New Skills

GWOT

Industry

Interagency

T

T

T

E

E

E

R

R

R

M

M

M

II

III

IV



# Term Two: Strategy & Policy

**Unit One: Course Foundations**

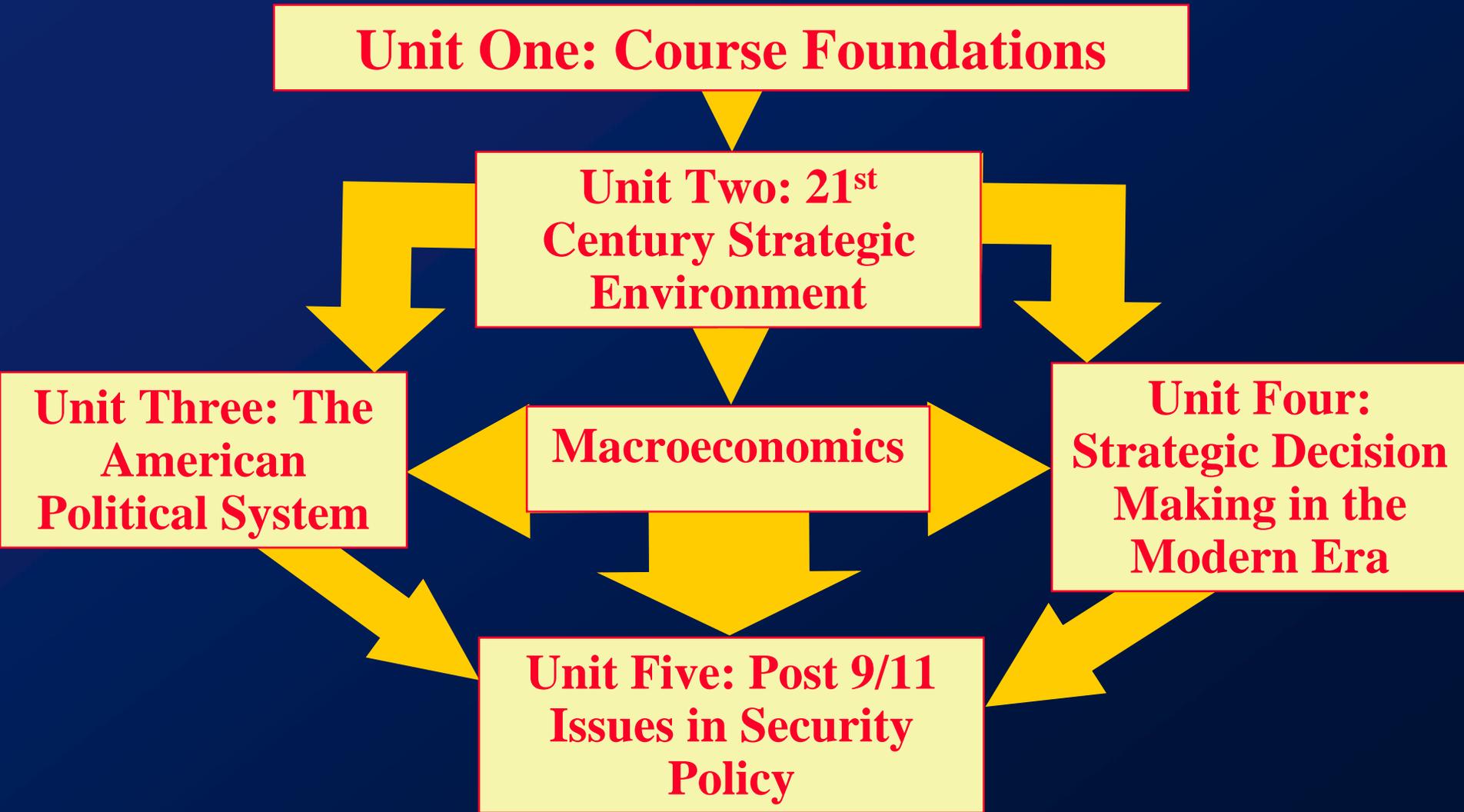
**Unit Two: 21<sup>st</sup>  
Century Strategic  
Environment**

**Unit Three: The  
American  
Political System**

**Macroeconomics**

**Unit Four:  
Strategic Decision  
Making in the  
Modern Era**

**Unit Five: Post 9/11  
Issues in Security  
Policy**



# Term Two: Strategy & Policy

- Department of National Security Studies
- Macroeconomics
- Regional Security Studies
- 12-Week courses



# Regional Security Studies

## Seven Baruch Sessions

Africa

China

Islam

Russia

Mid-East

Latin America

EU

1. Southeast Asia
2. Northeast Asia
3. Russia/CIS (2)
4. China (2)
5. Levant & North Africa (2)
6. Canada
7. Mexico
8. Europe (2)
9. South Asia
10. Latin America
11. The Gulf (2)
12. Central Asia
13. Sub-Saharan Africa
14. Eastern Europe/Eurasia
15. Japan

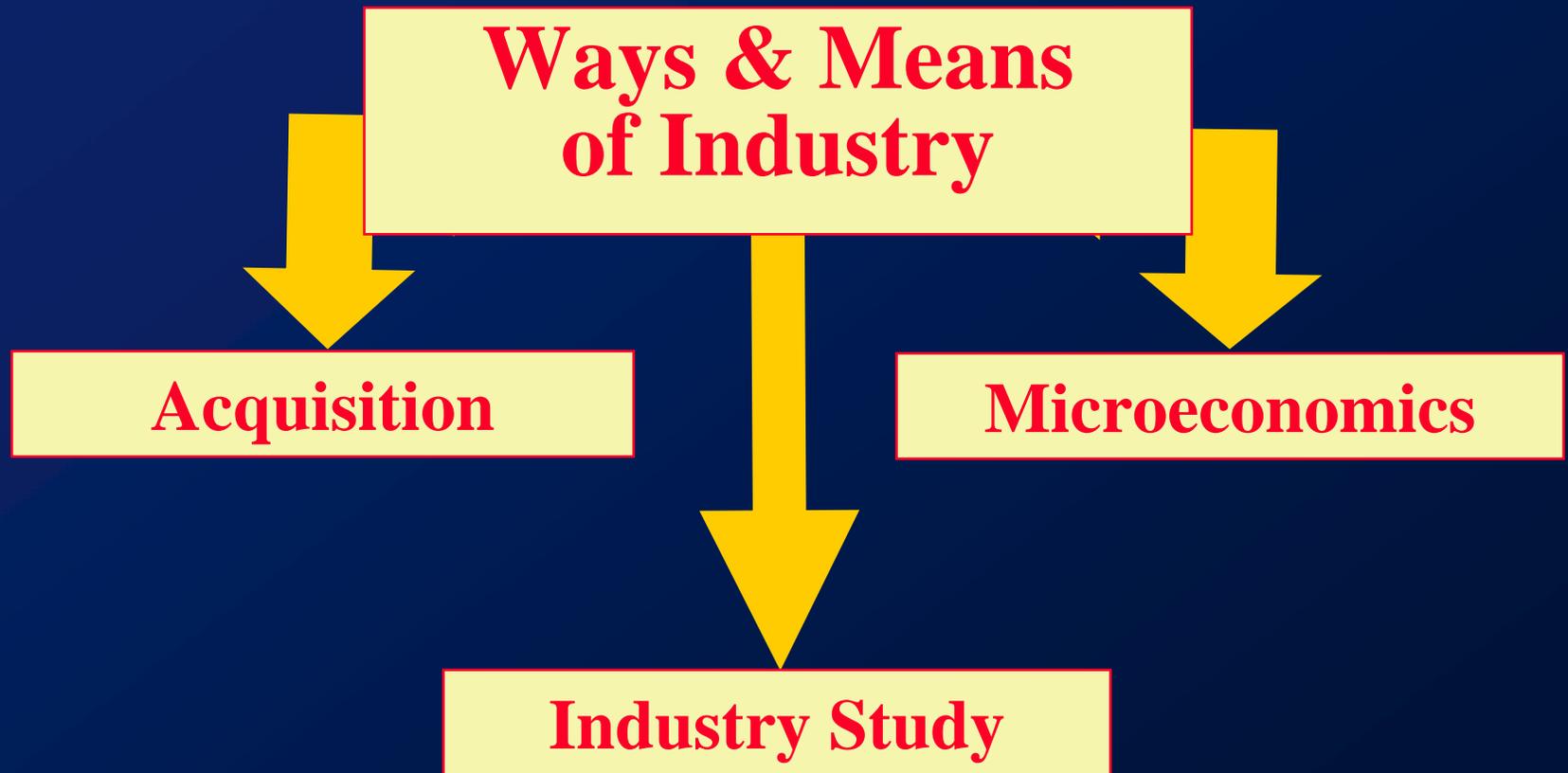
# Term Three: Military Strategy, Logistics & Leadership



# **Term Three: Military Strategy, Logistics & Leadership**

- **Joint & Coalition Warfighting**
- **Joint & Coalition Logistics**
- **JSPS, JOPES, PPBE & Force Generation**
- **JPME**
- **Coalitions, Information & Communications**
- **Leadership**
  - **EADP**
  - **Managing & Measuring Change**
- **12-Week courses**

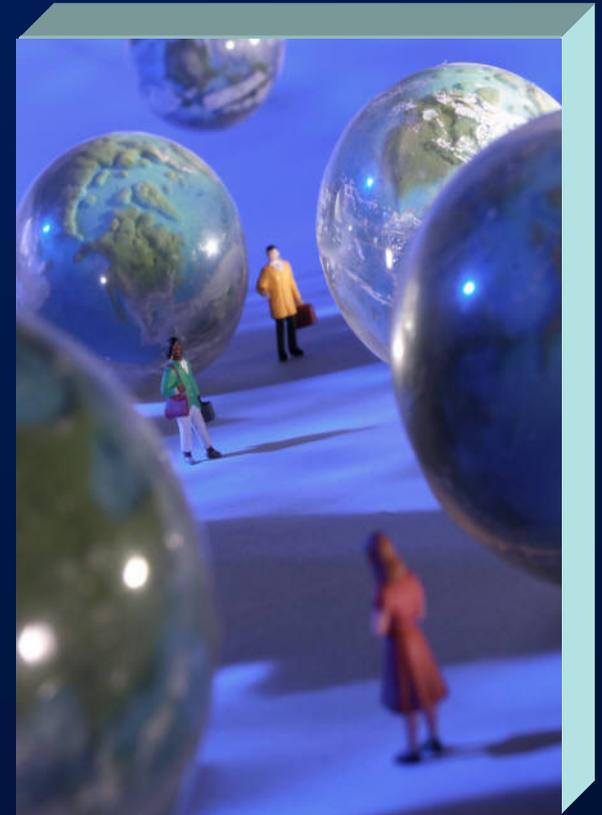
# Term Four: Ways & Means of Industry



# Term Four:

## Acquisition, Economics & Industry Studies

- **Globalization**
- **Industry Study**
  - **Field Studies**
- **Acquisition**
- **Microeconomics**
- **14-Week courses**



# Industry Study Areas

- Agribusiness
- Aircraft
- Biotechnology
- Education
- Electronics
- Energy
- Environment
- Financial Services
- Health Care
- Information Technology
- Land Combat Systems
- Manufacturing
- News Media
- Private Military Corporations
- Shipbuilding
- Space
- Strategic Materials
- Strategic Supply
- Transportation
- Weapons

# Supply Chain Management Concentration Program

- ✿ 3-Year effort to increase focus on logistics education
- ✿ Concentration Program is the entire ICAF curriculum with three designated electives
- ✿ Two courses and individual research project
- ✿ 16 Students in AY 2005-2006

# What Is Different?

- **Established Curriculum Review Process**
- **Industry Study IRC in process**
- **Department of National Security Studies**
- **Quarter System**
- **Expanded RSS**
- **Supply Chain Management Concentration Program**
- **Private Military Corporation Industry Study (IS)**
- **CLS & Symposium Program:**
  - **Stabilization & Reconstruction**
- **Established Continuing Education Program**

**In the End...**

**Our AY2005-2006 Program**

**is a**

**Journey....**

