

ADDRESS BY
GENERAL MAXWELL D. TAYLOR
CHIEF OF STAFF, UNITED STATES ARMY
AT THE AL SMITH MEMORIAL DINNER
WALDORF ASTORIA HOTEL, NEW YORK, NEW YORK
THURSDAY, OCTOBER 20, 1955 -- 10:30 PM (EDT)

THE ARMY -- AN APPEAL TO THE RECORD

Cardinal Spellman,

I AM VERY HAPPY TO RETURN TO NEW YORK AND TO THIS

EVER-IMPRESSIVE BANQUET HALL AFTER A NUMBER OF YEARS

in the Far East
OF ABSENCE ~~ABROAD~~. IT IS A PARTICULAR HONOR TO BE HERE

ON THE EVENING DEDICATED TO HONORING ALFRED E. SMITH, AND

MRS SILVER,

TO SHARE THE ROSTRUM WITH GOVERNOR HARRIMAN ~~AND~~ MAYOR

and Cardinal Spellman
WAGNER. I OWE THIS PLEASURE AND HONOR TO CARDINAL

SPELLMAN, WHO EXTENDED AN INVITATION TO ME AT CHRISTMAS-

TIME, LAST YEAR, ON THE OCCASION OF ONE OF HIS ANNUAL VISITS

TO THE EIGHTH ARMY IN KOREA. THUS, I HAVE HAD ADEQUATE,

PERHAPS TOO ADEQUATE, NOTICE OF MY OBLIGATION TO APPEAR

BEFORE YOU TONIGHT; AND THE DEFICIENCIES WHICH YOU WILL

NOTE IN MY ADDRESS ARE PROBABLY THE RESULT OF OVER-

TRAINING.

PERHAPS IT IS NOT INAPPROPRIATE FOR THE ARMY TO BE
REPRESENTED TONIGHT AT A DINNER DEDICATED TO THE GREAT CITIZEN
WHO BORE THE NAME OF "THE HAPPY WARRIOR." HIS DEFENSE
OF PRINCIPLE AND HIS DEVOTION TO CIVIC DUTY ESTABLISHED A
RECORD OF DISTINGUISHED PERFORMANCE ^{on} IN THE PAGES OF
CONTEMPORARY HISTORY -- A RECORD OF THAT UNAMBIGUOUS
SORT TO WHICH HE LIKED TO APPEAL TO ESTABLISH HIS CASE
BEFORE THE BAR OF PUBLIC OPINION.

TONIGHT, AS CHIEF OF STAFF, I WANT TO TALK ABOUT THE
ROLE OF THE ARMY AND ITS EVER-PRESENT ESSENTIALITY AS A
DECISIVE FACTOR IN ASSURING THE SAFETY OF OUR COUNTRY.
IN SO DOING, I SHALL ASK YOU FREQUENTLY TO "LOOK AT THE
RECORD," HOPING THAT THE FACTS THERE WILL SUBSTANTIATE
MY CASE FOR THE INDISPENSABILITY OF GROUND STRENGTH TO
WORLD PEACE AND NATIONAL SECURITY.

IT MIGHT BE SAID THAT IT DOES NOT BEHOOVE SOLDIERS TO
TALK OF WAR, PARTICULARLY AT A TIME SUCH AS NOW WHEN
WE FIND ~~MANY~~ SIGNS OF A CERTAIN DEGREE OF RELAXATION OF
WORLD TENSIONS. BUT THE MATTERS WHICH I SHALL DISCUSS
HAVE A LONG-TERM VALIDITY, RELATIVELY INDEPENDENT OF
THE INTERMITTENT FLUCTUATIONS OF POLITICAL TEMPERA-
TURES. THEY ARE CONSIDERATIONS WHICH SHALL STILL BE
WITH US LONG AFTER THE PRESENT INTERNATIONAL SITUATION
HAS CHANGED AND CHANGED AGAIN. FURTHERMORE, THEY
ARE CONSIDERATIONS WHICH NEED TO BE TALKED ABOUT AND
UNDERSTOOD BY ALL CITIZENS WHO SERIOUSLY CONCERN
THEMSELVES WITH THE NATIONAL WELFARE. CLEMENCEAU,
THE GREAT PREMIER OF FRANCE IN WORLD WAR I, IS ~~OPEN~~
QUOTED AS SAYING, "WAR IS TOO SERIOUS A MATTER TO BE
LEFT MERELY TO SOLDIERS." I SUPPORT THAT STATEMENT

WHOLEHEARTEDLY, INsofar AS IT IMPLIES THE NEED FOR A
COOPERATIVE EFFORT BETWEEN THE CIVILIAN AND THE SOLDIER
TO DEAL WITH THE TERRIBLY IMPORTANT PROBLEMS OF NATIONAL
DEFENSE. BUT IT ALSO IMPLIES THE NEED FOR A SERIOUS STUDY
OF MILITARY MATTERS ON YOUR PART, IF THE CIVILIAN
CONTRIBUTION IS TO HAVE ITS APPROPRIATE IMPORTANCE.
THUS, I FEEL JUSTIFIED TONIGHT IN TALKING TO YOU ABOUT THE
ROLE OF THE ARMY AND WHAT YOU SHOULD EXPECT FROM IT.

ALTHOUGH YOUR ARMY IS AN OLD INSTITUTION WHICH HAS BEEN
ABOUT FOR SOME 180 YEARS -- IN THE COURSE OF WHICH IT HAS
SUCCESSFULLY DEFENDED THIS COUNTRY IN ALL OF ITS WARS --
IT IS A STRANGELY DIFFICULT INSTITUTION TO EXPLAIN IN A
FEW WORDS. THIS DIFFICULTY ARISES FROM THE COMPLEXITY
AND THE DISPARATE NATURE OF ITS MANY ACTIVITIES AND PURPOSES.

MOST OF THE ARMY'S ACTIVITIES WHICH YOU CAN OBSERVE HERE
IN NEW YORK ARE THOSE RELATED TO THE OPERATION OF THE
BIGGEST BUSINESS IN THE WORLD, ONE WITH CAPITAL ASSETS
WORTH MORE THAN \$40 BILLION, AND WITH HARDWARE OF

represented by

EQUIPMENT AND SUPPLIES WORTH SOME \$25 BILLION. THIS IS
THE BUSINESS TO WHICH OUR TAXPAYERS ARE ASKED TO CONTRIBUTE
\$8 TO \$9 BILLION TO DEFRAY ITS ANNUAL EXPENSES. I INVITE YOU
ALL TO KEEP A SYMPATHETIC BUT VIGILANT EYE ON THE ACTIVITIES
OF THE ARMY, IF ONLY TO VERIFY THAT THE DISCHARGE OF ITS
ROLES AND MISSIONS JUSTIFIES THIS BUDGETARY OUTLAY.

IT IS NOT EASY FOR A CITIZEN TO WITNESS THE ARMY AT
WORK. ITS OVERSEAS ACTIVITIES, WHICH ENGAGE MORE THAN
40% OF OUR PERSONNEL ASSIGNED TO 73 DIFFERENT COUNTRIES,
ARE LARGELY INVISIBLE TO THE AMERICAN PUBLIC. SIMILARLY,
THE TRAINING ACTIVITIES, THE MOST IMPORTANT MILITARY FUNCTION

OF THE ARMY AT HOME, ARE CONDUCTED IN AREAS RELATIVELY
REMOTE FROM THE PUBLIC AND, HENCE, ARE LITTLE
OBSERVED. AS AN ADDED COMPLICATION, THE MISSIONS OF
THE ARMY ARE SO NUMEROUS AND SO DIVERSE THAT THEY CANNOT
BE SUMMED UP IN A SINGLE PHRASE OR SLOGAN. THE MISSION
OF THE NAVY MAY BE SAID QUITE SIMPLY AS BEING TO RULE
THE SEA, THAT OF THE AIR FORCE TO RULE THE AIR, BUT THE
CHIEF OF STAFF OF THE ARMY WOULD BE PUT DOWN AS THE MOST
ARRANT JINGOIST IF HE WERE TO ANNOUNCE THAT THE ROLE OF THE
ARMY IS TO RULE THE LAND. REGARDLESS OF HOW THE FISHES
AND THE BIRDS MAY FEEL ABOUT DOMINION OVER THEIR ELEMENT
BY A FIGHTING SERVICE, WE EARTH-DWELLING MORTALS ARE VERY
PARTICULAR ABOUT THE CLAIMS OF ANY AGENCY OR INSTITUTION
TO COMPLETE DOMINION OVER THE SOIL ON WHICH WE LEAD OUR
TERRESTRIAL LIVES. BY THIS VERY SENSITIVITY, WE PAY TRIBUTE

TO THE ROLE OF THE ARMY WHICH HAS AS ITS MILITARY OBJECTIVE
THE PROTECTION OR CONTROL OF THOSE SELECTED PORTIONS OF
THE EARTH'S SURFACE ESSENTIAL TO THE SECURITY OF THE UNITED
STATES AND ITS FREE ALLIES. TO PERFORM THIS ROLE, THE
U.S. ARMY ASSUMES FOR ITSELF THE FOLLOWING TASKS -- FIRST,
TO PREVENT THE U.S. FROM INVOLVEMENT IN WAR; SECOND, TO
WIN ANY WAR WHICH IS NOT PREVENTED; AND THIRD, TO WIN THAT
WAR IN SUCH A WAY AS TO ASSURE A BETTER PEACE.

LIKE ALL OTHER ELEMENTS OF OUR NATIONAL DEFENSE
PROGRAM, THE ARMY JUSTIFIES ITS EXISTENCE PRIMARILY AS A
DETERRENT FORCE TO PREVENT WAR. BUT DETERRENCE ITSELF
NEEDS SOME DISCUSSION, BECAUSE THE WORD IS OFTEN USED WITHOUT
A CLEAR APPRECIATION OF ITS IMPLICATIONS.

WHAT DO I MEAN WHEN I SAY THAT IT IS NECESSARY FOR OUR
MILITARY PROGRAMS TO DETER WAR? I MEAN THAT ALL OUR

MILITARY EFFORTS MUST BE CONCEIVED FOR THE PURPOSE
OF CREATING IN THE MIND OF ANY POTENTIAL AGGRESSOR THE
UNQUALIFIED CREDIBILITY OF A CONCEPT; NAMELY, THAT
AGGRESSION AGAINST THE U.S. AND ITS ALLIES WILL BE CONTESTED
AND WILL LOSE IN THE END. IF HE BELIEVES WE CAN BEAT HIM
IF HE STARTS A WAR, HE IS NOT LIKELY TO START ONE. THIS
DETERRENT CONCEPT, IN ORDER TO BE CONVINCING, MUST BE
BASED ON REALITY; IT CANNOT BE MERE TALK, OR BLUFF, OR
THREAT. INSTEAD, IT MUST BE BASED ON VISIBLE, TANGIBLE
EVIDENCE OF OUR COUNTRY'S MILITARY, ECONOMIC, POLITICAL,
AND MORAL STRENGTH IN BEING. IT IS THE VISIBLE BIG STICK,
RATHER THAN THE HEAVY TREAD, WHICH DETERS.

FURTHERMORE, THIS MILITARY STRENGTH, TO BE IMPRESSIVE,
MUST BE PROPERLY BALANCED STRENGTH APPLICABLE TO ANY
LIKELY SITUATION. BY BALANCED STRENGTH I DO NOT MEAN,

AS THE TERM IS SOMETIMES INTERPRETED, EQUAL STRENGTH OF
ARMY, NAVY, AND AIR. IT SHOULD BE RECOGNIZED THAT INCREASES
OF STRENGTH ^{of a single type} BEYOND A CERTAIN POINT EVENTUALLY ENCOUNTERS
THE LAW OF DIMINISHING RETURNS IN MEASURES OF DETERRENCE.
BALANCED STRENGTH MEANS FLEXIBLE PROPORTIONED STRENGTH,
INCLUDING MILITARY MEANS IN VARIOUS FORMS APPROPRIATE
TO COPE WITH SMALL WARS AS WELL AS BIG WARS, WITH WARS IN
JUNGLES OR MOUNTAINS AS WELL AS IN EUROPE, WITH WARS IN
WHICH ATOMIC WEAPONS ARE USED, AND WITH THOSE IN WHICH
ATOMIC WEAPONS ARE NOT USED. BALANCED STRENGTH INCLUDES
THE MEANS TO PUT OUT BRUSH FIRES PROMPTLY BEFORE THEY
CAN SPREAD INTO GENERAL WAR.

NOW, HAVING EXPLAINED WHAT I MEAN BY DETERRENCE,

LET ME ASK THE QUESTION: HOW IS THE ARMY A DETERRENT FORCE?

FIRST AND FOREMOST, THE ARMY DETERS AGGRESSION OVERSEAS
BY ITS DEPLOYMENTS ALONG THE IRON AND THE BAMBOO CURTAINS.
THERE, THE PRESENCE OF OUR FORCES IS A CONSTANT REMINDER
TO ANY POTENTIAL AGGRESSOR THAT A MOVEMENT FORWARD WILL
BE MET AT ONCE BY AN AMERICAN SOLDIER. THUS, THE ARMY
IS, TRULY, EVER IN THE FIRST LINE OF NATIONAL DEFENSE.

NOT ONLY DOES THE PRESENCE OF OUR FORCES ^{abroad} GIVE PAUSE
TO THE AGGRESSOR; BUT THEY ARE A POWERFUL ENCOURAGEMENT
TO OUR FRIENDS. THEY ARE TANGIBLE EVIDENCE OF OUR WILLING-
NESS TO LIVE WITH THE SAME DANGERS AS OUR FRIENDLY ALLIES --
TO BE, ~~SO FORTH~~, "UNDER THE GUN" WITH THEM. I LIKE TO
TELL A STORY OF THE REACTION IN BERLIN TO THE AMERICAN
INTERVENTION IN KOREA. I HAD OCCASION TO ASK A LEADING
BERLINER HOW HE FELT ABOUT THE ENTRANCE OF OUR ARMY
TROOPS INTO COMBAT IN KOREA, AND I ASKED HIM AT A TIME

WHEN THEY WERE BEING PUSHED AROUND IN THE EARLY DAYS
OF THE WAR. HIS REPLY WAS, "I ALWAYS KNEW THAT YOU
AMERICANS WERE GENEROUS, THAT YOU GAVE FREELY WITH
MARSHALL PLAN AID, AND THAT YOU DID MUCH TO RESTORE THE
ECONOMY OF YOUR FRIENDS. BUT IT WAS A REVELATION TO US
BERLINERS TO SEE THAT YOU DID NOT LIMIT YOUR AID TO
PFANNKUCHEN (TO PANCAKES) BUT WERE WILLING TO GIVE THE
LIVES OF YOUR SONS AS WELL."

ANOTHER DETERRENT ACTIVITY OF THE ARMY OVERSEAS IS
OUR WORK IN CREATING INDIGENOUS STRENGTH IN THE COUNTRIES
WHICH RECEIVE OUR MILITARY AID. IN 44 DIFFERENT COUNTRIES,
AMERICAN OFFICERS AND SOLDIERS ARE ENGAGED IN TEACHING
SELF-DEFENSE TO FRIENDLY NATIONS. THUS, THEY ARE
ACCOMPLISHING TWO IMPORTANT PURPOSES. FIRST, THEY
CREATE INDIGENOUS STRENGTH WHICH WILL DISCOURAGE ANY

AGGRESSOR SEEKING BOOTY WITHOUT A FIGHT. AT THE SAME TIME, THAT DEVELOPMENT OF SELF-STRENGTH BUILDS MORALE AND SELF CONFIDENCE IN AREAS WHICH OTHERWISE MIGHT INCLINE TO NEUTRALISM OR EVEN TO CAPITULATION.

IF I STRESS THE ROLE OF THE ARMY AS A DETERRENT FORCE, I WOULD NOT SUGGEST THAT THERE ARE NOT MANY IMPORTANT DETERRENT FACTORS OTHER THAN MILITARY. THE OVER-ALL POSTURE OF AMERICA, THE SOUNDNESS OF ITS ECONOMY, THE STRENGTH OF ITS INSTITUTIONS, AND THE CIVIC VIRTUES OF ITS CITIZENS ARE ALL IMPORTANT FACTORS IN DETERRING AN ENEMY FROM EMBARKING UPON THE TERRIBLE ADVENTURE OF WAR.

BUT THIS EVENING I AM LIMITING THE DISCUSSION TO OUR MILITARY POSTURE. THAT, I FEEL, IS PARTICULARLY STRONG JUST NOW, ESPECIALLY OUR STRENGTH IN THE FIELD OF ATOMIC WEAPONS. BUT HOWEVER IMPORTANT THESE WEAPONS OF

GREAT DESTRUCTION IN DETERRING GENERAL WAR, IT MAY BE
QUESTIONED HOW EFFECTIVE THEY MAY BE IN DISCOURAGING
LOCAL AGGRESSIONS WHICH CAN, IF UNDETERRED, ERODE THE
STRENGTH OF THE FREE WORLD. I PERSONALLY FEEL THAT

WE NEED TO GIVE A GREAT DEAL OF THOUGHT AND ATTENTION
TO THE DANGERS OF SMALL WARS, PARTICULARLY SINCE THE
SMALL WAR MAY LEAD TO THE BIG WAR WHICH WILL BRING

DISASTER TO THE ^{VICTOR}~~VICTIM~~ AND VANQUISHED ALIKE. THUS, THERE

ARISES THE NEED FOR DETERRENT FORCE CAPABLE OF DISCOURAGING
ANY DISTURBANCE OF THE PEACE, AS A MATTER OF URGENCY
COMPARABLE TO OUR PREPARATIONS AGAINST GENERAL WAR.

IF OUR NATION IS NOT SUCCESSFUL IN DETERRING WAR AND
PRESERVING PEACE, THE ARMY IS PREPARED TO PLAY ITS PART
IN WINNING THE WAR, WHATEVER ITS NATURE. AT THIS POINT,

I SHOULD NOTE THAT AMONG THE EXPERTS WITH THE RIGHT TO

AN OPINION THERE IS NO UNANIMITY OF VIEW AS TO THE PROBABLE
FORM WHICH FUTURE WAR MAY TAKE, IF WE ARE SO UNFORTUNATE
AS TO SUFFER THAT CALAMITY. MANY STUDENTS OF THESE
MATTERS BELIEVE THAT THE NEXT WAR WILL BE SHORT AND
VIOLENT, HERALDED BY AN EXCHANGE OF ATOMIC WEAPONS OF
GREAT DESTRUCTIVE POWER. THE DECISION WILL BE ~~DECIDED~~ ^{REACHED}
IN A MATTER OF HOURS OR DAYS, WITH LITTLE ACTION THEREAFTER,
BEYOND THE REMOVAL OF THE CASUALTIES AND THE RUBBLE.
OTHERS ARE UNWILLING TO ACCEPT DOGMATICALLY THAT WAR
WILL NECESSARILY FOLLOW SUCH A PATTERN. THEY FIND IT
INCREASINGLY DIFFICULT TO BELIEVE THAT THE RESPONSIBLE
LEADERS OF ANY NATION WILL INTENTIONALLY EMBARK UPON
SUCH A COURSE OF ACTION, IF THEY REALIZE THAT THEIR OPPONENT
MAY RETALIATE IN KIND. ON THE OTHER HAND, THERE IS NO
OVERLOOKING THE POSSIBILITY THAT EVEN IF THIS PRUDENT

RELUCTANCE TO START SOMETHING EXISTS, THERE IS THE EVER-
PRESENT DANGER THAT, BY MISTAKE, AN ACT OF COMMUNIST
AGGRESSION MIGHT DRAW THE FREE WORLD INTO THIS KIND OF
SUICIDAL WARFARE.

BUT THE RECORD SHOWS THAT THE FORMS OF WAR WHICH
HAVE APPEARED SINCE THE DEBUT OF ATOMIC WEAPONS BEAR
LITTLE RESEMBLANCE TO THIS PATTERN. SINCE WORLD WAR II,
THE FREE WORLD HAS BEEN INVOLVED IN MILITARY ACTIONS
AGAINST COMMUNISM IN GREECE, KOREA, FORMOSA, AND SOUTHEAST
ASIA. NONE OF THESE CONFLICTS HAS RESULTED IN GENERAL WAR,
AND IN NONE OF THESE HAVE THE SO-CALLED UNCONVENTIONAL
WEAPONS BEEN EMPLOYED. HENCE, I AM INCLINED TO RALLY
TO THE SIDE OF THOSE WHO SAY THAT THE COURSE OF FUTURE
WAR, LIKE MOST HUMAN EVENTS, REMAINS LARGELY UNPREDICTABLE
AND THAT OUR MILITARY FORCES MUST BE READY FOR MANY
VARIANTS. WE MUST HAVE FORCES WHICH ARE FLEXIBLE AND

WHICH CAN APPLY MILITARY POWER WITH INTELLIGENT
SELECTIVITY. IN OTHER WORDS, THEY NEED THE ABILITY
TO MAKE THEIR RETALIATORY PUNISHMENT FIT THE CRIME
OF AGGRESSION WITH MEASURED, NOT SIMPLY MASSIVE, BLOWS.

THE ARMY, WITH ITS FLEXIBLE FAMILY OF WEAPONS, RANGING
FROM THE PISTOL OF THE MILITARY POLICEMAN TO THE KILOTON
BLAST OF ITS ATOMIC WEAPONS, IS PARTICULARLY WELL QUALIFIED
TO APPLY MEASURED POWER. THE ARMY HAS WEAPONS SUITABLE
TO DEAL WITH ANY TARGET WHICH COMES WITHIN ~~THEIR~~ RANGE.

the use of these weapons
BY ~~THEIR USE~~, IN GENERAL WAR, THE ARMY IS PREPARED TO DENY
THE ENEMY VITAL TERRAIN AREAS OVERSEAS WHICH MUST BE HELD
IF OUR POSTWAR OBJECTIVES ARE TO BE ATTAINED. ITS FORCES,
PRE-POSITIONED ABROAD, ARE AN IMPORTANT PART OF THE BULWARK
for the purpose of keeping
ERECTED BY THE WEST, ~~EMPOWERED TO KEEP~~ OUT AN AGGRESSOR

WHILE OUR OTHER FORCES AND WEAPONS DEPLOY AND BRING
THEIR ADDITIONAL POWER TO BEAR.

Pause - Que

IN SITUATIONS SHORT OF GENERAL WAR, THE ARMY IS A
PRIMARY WEAPON FOR RESPONSE TO LOCAL AGGRESSIONS. IN
ADDITION TO TRAINING INDIGENOUS GROUND FORCES IN PEACE,
THE ARMY IS PREPARED TO GO TO THEIR SUPPORT IF THEY BECOME

ATTACK.

THE TARGETS OF AGGRESSION. IF NECESSARY, ~~OUR ARMY IS~~

WE

~~PREPARED TO REINFORCE~~ SOFT SPOTS WHICH ARE STRATEGICALLY

IMPORTANT AND ^{which} LACK ADEQUATE MEANS FOR SELF-DEFENSE. *Pause*

THIS REQUIREMENT TO PLUG THE GAPS ABOUT THE FRONTIERS
OF THE FREE WORLD IMPOSES ON THE ARMY NEW REQUIREMENTS
FOR MOBILITY -- REQUIREMENTS WHICH CAN BE MET ONLY BY

AIR TRANSPORT. IT IS RECOGNITION OF THIS NECESSITY THAT

IS MAKING THE ARMY SO VOCAL ABOUT ITS NEEDS FOR AIR

STRATEGIC

~~TRANSPORTABILITY.~~ LIFT IT CAUSES US TO RESTUDY THE WEIGHT

AND DESIGN OF ALL OUR EQUIPMENT, IN AN ENDEAVOR TO FIT
OUR COMBAT UNITS AS RAPIDLY AS POSSIBLE INTO THE AIRCRAFT
AVAILABLE FOR STRATEGIC MOVEMENT OF LARGE BODIES OF
TROOPS.

ADDITIONALLY, THE ARMY CONTRIBUTES TO WINNING THE
UNDETERRED WAR BY PROTECTING OUR HOMELAND WITH ITS
ANTI-AIRCRAFT WEAPONS. THE HEART OF OUR GROUND DEFENSE
AGAINST AIRCRAFT IS THE "NIKE" MISSILE, ABOUT WHICH SEVERAL
ACCOUNTS HAVE BEEN PUBLISHED. I ONLY REGRET THAT IT
IS IMPOSSIBLE FOR YOU TO SEE THE MISSILE IN ACTION, TO SEE IT
PURSUE THE TARGET AIRCRAFT WITH AN INTELLIGENT PURPOSE
ALMOST HUMAN. "NIKE" IS BUT ONE IMPORTANT MEMBER OF THE
FAMILY OF GUIDED MISSILES BEING DEVELOPED BY THE ARMY. HERE,
WE FEEL, IS THE ARTILLERY OF THE FUTURE, WHICH WILL SOON

CEASE TO BE CONSIDERED UNUSUAL AND WILL BECOME AN ACCEPTED AND NORMAL PART OF THE ARSENAL OF ARMY WEAPONS.

I MENTIONED THAT, IN ADDITION TO DETERRING AND WINNING WAR, A THIRD MISSION FOR THE ARMY WAS NOT ONLY TO WIN THE WAR, BUT TO WIN IT IN SUCH A WAY AS TO BRING ABOUT A BETTER PEACE. NO SERIOUS MILITARY MAN CAN THINK SOLELY IN TERMS OF WAR, WITHOUT REGARD FOR THE ENSUING PEACE. THE ARMY IS PARTICULARLY INCLINED TO KEEP THESE CONSIDERATIONS IN MIND. SINCE PARTICIPATING IN THE VICTORY OF WORLD WAR II, THE ARMY HAS SPENT YEARS "PICKING UP THE PIECES," SO TO SPEAK, IN THE COUNTRIES TO THE DEFEAT OF WHICH IT HAD LARGELY CONTRIBUTED. I HAVE PERSONALLY TAKEN PART IN THE EFFORTS TO RECONSTRUCT ITALY, GERMANY, KOREA, ^{Japan} AND OKINAWA. NO ONE CAN OBSERVE AT FIRST HAND THE AFTER EFFECTS OF GREAT WARS WITHOUT DEVELOPING A DEEP FEELING OF RESPONSIBILITY

FOR THE MANNER OF WAGING WAR. BECAUSE OF WHAT I HAVE
SEEN, I CAN FIND NO CAUSE FOR JOY IN THE CONCEPT OF THE BIG
WAR WITH THE ATOMIC ONSLAUGHT. IT BECOMES THE DUTY OF
EVERY MILITARY MAN TO DETER THAT KIND OF WAR AT ALL
COSTS. IT IS WITH THIS ULTIMATE END IN MIND THAT THE ARMY
PREPARES ITS PLANS AND ADJUSTS ITS MEANS.

I HAVE TRIED IN A SHORT TIME TO OUTLINE THE ROLES AND
MISSIONS OF THE ARMY AS I SEE THEM. I THINK THAT THE RECORD
TO WHICH AL SMITH USED TO APPEAL WILL SHOW THAT THE ARMY IS
INDEED CONTRIBUTING TO THE PREVENTION OF WAR -- WILL SHOW
THAT THE ARMY IS PREPARED TO ^{PLAY} ~~MAKE~~ AN INDISPENSABLE
^{PART IN} ~~CONTRIBUTION~~ TO WINNING ANY WAR OF ANY KIND WHICH MAY OCCUR,
AND FURTHERMORE, TO WIN IT WITHOUT LOSING SIGHT OF THE
ONLY PURPOSE WHICH CAN JUSTIFY WAR -- THE ATTAINMENT OF A
BETTER PEACE. THE RECORD TO WHICH I REFER IS FOUND IN

THE POSTS, CAMPS, AND STATIONS OF OUR ARMY AT HOME AND
ABROAD. IT IS FOUND IN THE HEARTS, MINDS, AND PURPOSES
OF THE MILLION AND A HALF SOLDIERS AND CIVILIANS WHO MAKE
UP THE ARMY TODAY: IF YOU HAVE NOT ALREADY DONE SO,
I INVITE YOU TO GO OUT AND LOOK AT THE RECORD.

I AM SOMETIMES ASKED, AS I GO ABOUT THE COUNTRY, QUESTIONS
SUCH AS THIS: WHY IS IT SINCE THE ARMY'S ROLE IN WAR IS
PARTICULARLY HARD, PARTICULARLY DANGEROUS, PRODUCTIVE
OF THE LONG CASUALTY LIST -- WHY IS IT YOUNG MEN WANT TO
GO INTO THE ARMY TODAY? IN REPLY, I USUALLY TELL THEM
THE FOLLOWING STORY. I COMMANDED PARACHUTISTS DURING
THE WAR AND ALWAYS TOOK AN INTEREST IN WHY THEY VOLUNTEERED
TO BECOME PARACHUTISTS. I WOULD TALK TO MY RECRUITS
JOINING MY DIVISION OVERSEAS AND ASK THEM, "WHY DO YOU
WANT TO BE A PARACHUTIST?" I USUALLY GOT SOME SWAGGERING

KIND OF REPLY, BUT ONE DAY A YOUNG MAN LOOKED ME IN THE
EYE AND GAVE ME A REPLY I REALLY LIKED. I ASKED HIM,
"DO YOU LIKE TO JUMP OUT OF AIRPLANES?" HE CAME BACK
AT ME AT ONCE, "NO, SIR." "WELL, WHY THEN DID YOU VOLUNTEER
TO BECOME A PARACHUTIST?" I ASKED. "SIR, I LIKE TO BE WITH
MEN WHO DO LIKE TO JUMP OUT OF AIRPLANES." I SHOOK HIS
HAND VIGOROUSLY AND SAID, "SOLDIER, THAT MAKES TWO OF US."

AS ONE WHO HAS HAD THE HONOR OF COMMANDING MANY
YOUNG AMERICAN MEN IN TWO WARS, I HAVE THE UTMOST FAITH
IN OUR YOUNG MEN. I BELIEVE THAT THERE IS AND ALWAYS
WILL BE AN APPEAL ^{IN} ~~TO~~ THE HARD JOB FOR MANY OF THE BEST OF
THEM. IT IS TO MEN WHO SENSE THIS APPEAL THAT WE ENTRUST
THE FUTURE OF THE ARMY. BUT OF EQUAL IMPORTANCE TO ITS
FUTURE IS THE CONTINUED AND ACTIVE SUPPORT OF OUR CIVILIAN
FRIENDS. THE ARMY WILL NEVER BE ANY BETTER THAN THE

SUPPORT WHICH IT RECEIVES FROM THE NATION WHICH IT

SERVES. WAR HAS INDEED BECOME FAR TOO SERIOUS A THING

TO BE CONDUCTED BY SOLDIERS ALONE. WILL YOU ALL "JOIN UP,"

AS WE SAY IN THE ARMY, AND BE A PART OF THIS CIVILIAN-SOLDIER

TEAM, WHICH IS SO INDISPENSABLE TO OUR NATIONAL SECURITY?

PLEDGES TO
THE ARMY WILL DO ITS PART TO MAKE THAT TEAM EFFECTIVE.

THANK YOU.

-END-