

ADDRESS BY
GENERAL MAXWELL D. TAYLOR
CHIEF OF STAFF, UNITED STATES ARMY
AT THE SEVENTY-SEVENTH GENERAL CONFERENCE
OF THE NATIONAL GUARD ASSOCIATION
HOTEL ROOSEVELT, NEW ORLEANS, LOUISIANA
WEDNESDAY, OCTOBER 19, 1955 -- 11:00 AM (CST)

A COMBAT-READY NATIONAL GUARD

I'M VERY HAPPY INDEED TO COME TO NEW ORLEANS TODAY
IN RESPONSE TO THE INVITATION TO SPEAK BEFORE THIS
CONFERENCE OF THE NATIONAL GUARD ASSOCIATION. I ONLY
REGRET THAT IT HAS BEEN IMPOSSIBLE FOR ME TO PARTICIPATE
TO ANY GREATER DEGREE IN YOUR IMPORTANT DELIBERATIONS
HERE. SINCE BECOMING CHIEF OF STAFF I HAVE HAD MANY
OCCASIONS TO CONSIDER THE PROBLEMS OF THE GUARD AND TO
DEAL WITH MATTERS AFFECTING THIS IMPORTANT ELEMENT OF
OUR NATIONAL DEFENSE. I CONSIDER THAT THE LEADERS OF
THE ACTIVE ARMY SHOULD MEET FREQUENTLY WITH THE LEADERS
OF THE GUARD TO DISCUSS WAYS AND MEANS OF DISCHARGING OUR
MUTUAL RESPONSIBILITIES IN DEVELOPING GREATER AND MORE
EFFECTIVE ARMY FORCES.

AS AN AMERICAN I HAVE INHERITED THE TRADITIONAL
RESPECT WHICH AMERICANS HAVE FOR THE CITIZEN WHO WILLINGLY
ACCEPTS RESPONSIBILITY FOR BEARING ARMS IN THE DEFENSE OF
HIS COUNTRY. THE NATIONAL GUARD HAS LONG PERSONIFIED
THIS IDEAL OF THE PART-TIME SOLDIER WHO PREPARES HIMSELF
IN PEACE FOR HIS MILITARY OBLIGATIONS IN WAR.

WE HAVE ALWAYS BEEN FORTUNATE AS A NATION TO HAVE
PATRIOTIC CITIZENS WHO ARE NOT ONLY WILLING TO COME TO
THE COLORS AFTER WAR STARTS BUT ARE FAR-SEEING ENOUGH
TO ORGANIZE AND ARM THEMSELVES IN ANTICIPATION OF
EMERGENCY. THIS GREAT TRADITION WAS ESTABLISHED BY
THE VOLUNTEER MILITIA OF THE COLONIAL PERIOD AND IS CARRIED
ON TODAY BY THE NATIONAL GUARD. THE NATION OWES A DEBT
OF GRATITUDE TO THOSE VOLUNTEERS WHO SACRIFICE THEIR TIME --
OFTEN AT THE EXPENSE OF THEIR CIVIL CAREERS -- TO TRAIN AND

DISCIPLINE THEMSELVES DURING PEACE FOR THE STERN REQUIREMENTS
OF WAR.

WE ARE FORTUNATE IN THE ARMY TO HAVE AS OUR SECRETARY
THE HONORABLE WILBER M. BRUCKER WHO BEGAN IN THE NATIONAL
GUARD HIS LONG CAREER OF PUBLIC SERVICE. AS A YOUNG MAN
HE ENLISTED IN THE MICHIGAN NATIONAL GUARD AND SERVED ON
THE MEXICAN BORDER AS A MEMBER OF THE 33RD INFANTRY IN
1916 AND '17. HE HAS BROUGHT TO HIS POSITION AS SECRETARY
A DEEP UNDERSTANDING OF THE PROBLEMS OF THE GUARDSMAN,
WHICH AUGURS WELL FOR THE PROGRESS WHICH THE ARMY EXPECTS
TO MAKE IN DEVELOPING THE STRENGTH OF OUR RESERVE
COMPONENTS.

I AM OFTEN IMPRESSED WITH THE COMPLEXITY OF THE ARMY
AND THE DIFFICULTY OF EXPLAINING CONCISELY ITS ROLES AND
MISSIONS TO THE AVERAGE CITIZEN. TO HAVE MEANING,

THE MISSION OF THE ARMY MUST FIT INTO THE OVER-ALL
PATTERN OF NATIONAL DEFENSE AS A CONSISTENT ELEMENT
OF THE ENTIRE PLAN. SIMILARLY, JUST AS THE ROLE OF THE
ARMY MUST BE RELATED TO THE OVER-ALL REQUIREMENTS OF
NATIONAL DEFENSE, SO THE ROLE OF THE NATIONAL GUARD NEEDS
EXPRESSION IN TERMS OF ITS CONTRIBUTION TO THE OVER-ALL
ROLE OF THE ARMY. HENCE, I WANT TO TALK FOR A MOMENT
ABOUT THE ROLE OF THE ARMY IN ITS RELATION TO OUR NATIONAL
OBJECTIVES.

IT GOES WITHOUT SAYING THAT WE OF THIS NATION HAVE NO
AGGRESSIVE DESIGNS UPON OUR NEIGHBORS AND HAVE AS OUR
NATIONAL PURPOSE THE MAINTENANCE OF PEACE. HOWEVER,
WE INTEND TO RESIST AGGRESSORS. WE HAVE COME TO RECOGNIZE
THE SERIOUSNESS OF AGGRESSION AGAINST ANY OF THE FREE
COUNTRIES OF THE WORLD. SINCE THESE NATIONS ARE OUR

FRIENDS AND OFTEN ALLIES, IT HAS BECOME A NATIONAL PURPOSE TO ASSIST THEM IN DEFENDING THEMSELVES, AND IF NECESSARY TO REINFORCE THEM IF ATTACKED.

IN SUPPORT OF THIS NATIONAL PURPOSE, IT BECOMES THE DUTY OF THE ARMY TO DETER WAR, OR TO WIN THE WAR WHICH CANNOT BE PREVENTED. WHAT IS IMPLIED BY THIS OBLIGATION TO DETER WAR? IT MEANS THAT THE ARMY MUST DO ITS PART IN CONVINCING ANY POTENTIAL AGGRESSOR THAT AN ATTACK ON THE U.S. OR ITS FRIENDS WILL BE CONTESTED AND WILL LOSE IN THE END. IF HE HAS THIS UNQUALIFIED CONVICTION, HE IS MOST UNLIKELY TO RISK THE DANGEROUS GAMBLE OF WAR. HE WILL BE CONVINCED, HOWEVER, ONLY BY VISIBLE, TANGIBLE STRENGTH IN BEING -- IRREFUTABLE EVIDENCE OF THE MILITARY, ECONOMIC AND MORAL MIGHT OF OUR COUNTRY. THIS AGGREGATE CONSTITUTES THE BIG STICK WHICH CARRIES THE CONVICTION WHICH THE NOISY TREAD DOES NOT.

FURTHERMORE, THIS MILITARY STRENGTH, TO BE IMPRESSIVE,
MUST BE PROPERLY BALANCED STRENGTH, APPLICABLE TO ANY
LIKELY SITUATION. BY BALANCED STRENGTH I DO NOT MEAN,
AS THE TERM IS SOMETIMES INTERPRETED, EQUAL STRENGTH OF
ARMY, NAVY, AND AIR. IT SHOULD BE RECOGNIZED THAT
INCREASES OF ONE TYPE OF STRENGTH BEYOND A CERTAIN POINT
EVENTUALLY ENCOUNTER THE LAW OF DIMINISHING RETURNS
IN MEASURES OF DETERRENCE. BALANCED STRENGTH MEANS
FLEXIBLE, PROPORTIONED STRENGTH, INCLUDING MILITARY MEANS
IN VARIOUS FORMS -- MEANS APPROPRIATE TO COPE WITH SMALL
WARS AS WELL AS BIG WARS, WITH WARS IN JUNGLES OR MOUNTAINS
AS WELL AS IN EUROPE, WITH WARS IN WHICH ATOMIC WEAPONS ARE
USED, AND WITH THOSE IN WHICH ATOMIC WEAPONS ARE NOT USED.
BALANCED STRENGTH INCLUDES THE MEANS TO PUT OUT BRUSH
FIRES PROMPTLY BEFORE THEY CAN SPREAD INTO GENERAL WAR.

NOWADAYS THE ARMY IS DEVELOPING A NEW AWARENESS OF
THE OBLIGATION TO DEAL WITH BRUSH FIRES. SINCE WORLD
WAR II, IT HAS BEEN THE THREAT OF A GREAT ATOMIC WAR WHICH
HAS ENGAGED MOST OF OUR ATTENTION. TO COUNTER THIS
THREAT, WE HAVE EXPENDED GREAT EFFORTS IN DEVELOPING AN
ATOMIC DETERRENT IN ORDER TO ASSURE OUR NATIONAL SURVIVAL.
THIS EFFORT HAS BEEN PROPERLY THE PRIMARY ONE OF THIS
PERIOD BUT THE TIME IS COMING, IF IT IS NOT ALREADY ARRIVED,
WHEN OUR DEFENSES NEED TO BE EXAMINED PARTICULARLY WITH
REGARD TO THEIR READINESS TO DEAL WITH THE SMALL WAR,
BECAUSE IF NOT QUICKLY COUNTERED, THE SMALL WAR MAY LEAD
TO THAT BIG WAR WHICH WE ARE ALL SO TERRIBLY ANXIOUS TO
AVOID.

FROM THE FOREGOING CONSIDERATIONS, I REPEAT MY
CONVICTION THAT THE PRIMARY MISSION OF THE ARMY --

INDEED OF OUR ENTIRE DEFENSE ESTABLISHMENT -- IS TO DETER
WAR, TO CREATE IN THE MIND OF THE ENEMY THE CREDIBILITY
OF A CONCEPT: NAMELY, THAT AGGRESSION IN ANY FORM WILL BE
RESISTED AND WILL FAIL.

NOW IF IT IS THE PURPOSE OF THE ARMY TO DETER WAR, IT
SHOULD BE ALSO THE PRIMARY PURPOSE OF ONE OF ITS MAJOR WAR-
TIME COMPONENTS -- THE NATIONAL GUARD -- TO CONTRIBUTE TO
THAT DETERRENT EFFECT. A VISIBLY VIGOROUS AND READY
GUARD CAN REINFORCE THE NATIONAL POSTURE OF STRENGTH SO
ESSENTIAL TO EFFECTIVE DETERRENCE. THE GENERAL CONDITION
OF THE GUARD IS A MATTER OF PUBLIC KNOWLEDGE. ITS
ACTIVITIES CAN BE SEEN AND CHECKED BY FRIEND AND FOE
ALIKE. THUS, IT IS OF THE UTMOST IMPORTANCE THAT THE GUARD
PRESENT TO THE SPECTATORS, HOWEVER MOTIVATED, THE PICTURE
OF A READY RESERVE ABLE TO BRING SUBSTANTIAL MILITARY FORCE

TO BEAR PROMPTLY AGAINST ANY POTENTIAL ENEMY.

THE GUARD CONTRIBUTES TO THE DETERRENT ROLE OF THE ARMY IN AT LEAST TWO PRINCIPAL WAYS. FIRST, YOUR UNITS ARE AN IMPORTANT PART OF THE REINFORCEMENTS AVAILABLE TO SUPPORT OUR OVERSEAS DEPLOYMENTS. AN ENEMY MAY EXPECT TO MEET THEM IN BATTLE SHORTLY AFTER HE ATTACKS. HIS ESTIMATE OF THE QUALITY OF YOUR UNITS, THEIR COMBAT READINESS, AND THEIR RATE OF DEPLOYMENT ABROAD WILL NECESSARILY INFLUENCE HIS DECISIONS AND COURSES OF ACTION. HENCE MY CONCERN AS CHIEF OF STAFF IN DEVELOPING AND STRENGTHENING THESE ATTRIBUTES TO THE POINT THAT NO DOUBT CAN EXIST AS TO THE TIMELY EFFECTIVENESS OF GUARD UNITS.

THE SECOND DETERRENT CONTRIBUTION OF THE GUARD IS IN THE FIELD OF ANTI-AIRCRAFT DEFENSE. THE PRESENCE OF

YOUR BATTERIES ABOUT MANY OF OUR MOST SENSITIVE TARGETS
IS A REMINDER TO HOSTILE AIRCRAFT OF THE INHOSPITABLE
RECEPTION WHICH AWAITS THEM IN AMERICAN SKIES.

SO MUCH FOR

~~I HAVE TALKED FOR A MOMENT ABOUT THE ROLE OF THE~~
ARMY AND THE GUARD IN DETERRING WAR. IF THE DETERRENT
FAILS, HOWEVER, WHAT CAN WE DO, WHAT IS THE ARMY'S PART IN
WINNING A GENERAL WAR? IN SIMPLEST TERMS, THAT PART WILL
BE THE PROMPT EXECUTION OF THE WAR PLAN AND THE RAPID
MOBILIZATION OF THE FULL WAR-MAKING POTENTIAL OF THE ARMY,
AND THE DEPLOYMENT OF FORCES TO OVERSEAS AREAS AS NEEDED.
HERE IS WHERE THE GUARD WILL PLAY A VITAL ROLE IN OUR
NATIONAL DEFENSE. MANY OF YOUR UNITS ARE EARMARKED FOR
EARLY USE IN MEETING TROUBLE ANYWHERE OVERSEAS. IF WE
HAVE SUCCEEDED IN GIVING THEM THE VIGOR AND COMBAT READINESS
NECESSARY TO MAKE THEM DETERRENT FORCES, THEY SHOULD HAVE
NO DIFFICULTY IN DISCHARGING THEIR COMBAT ASSIGNMENTS.

IF I HAVE BEEN CORRECT IN MY OBSERVATIONS THUS FAR,
THE NATIONAL GUARD HAS AN IMPORTANT PART TO PLAY, FIRST,
AS A DETERRENT FORCE REMINDING THE ENEMY OF THE CONSEQUENCES OF PREMEDITATED WAR, AND SECONDLY, AS AN EARLY-READINESS FORCE AVAILABLE FOR OVERSEAS ASSIGNMENTS IN THE EXECUTION OF APPROVED WAR PLANS. NOW, WHAT ARE THE PRINCIPAL HANDICAPS WHICH CONFRONT THE GUARD IN PREPARING ITSELF FOR SUCH A MISSION? I ADVANCE THE FOLLOWING VIEWS WITH A CLEAR REALIZATION THAT THEY ARE PROBABLY NOT NEEDED BY YOU WHO LIVE WITH THESE PROBLEMS FROM DAY TO DAY. BUT I DO WANT TO ASSURE YOU THAT I HAVE SOME UNDERSTANDING OF THE DIFFICULTIES WITH WHICH YOU CONTEND.

THE FIRST HANDICAP IS THE LACK OF BASIC TRAINING AMONG THE ENLISTED MEMBERS OF THE GUARD. ^{ASSUME} I AM CONSCIOUS OF

~~THE FACT~~ THAT THIS SUBJECT HAS BEEN, OR WILL BE, THOROUGHLY

DISCUSSED IN THE COURSE OF THIS CONFERENCE. HOWEVER, I WANT TO ASSURE YOU THAT THE ACTIVE ARMY IS MOST ANXIOUS TO ASSIST TO THE MAXIMUM IN ELIMINATING, OR AT LEAST IN OFF-SETTING, THIS DEFICIENCY. AS PARTIAL SOLUTIONS TO THE TRAINING PROBLEM, THE ARMY HAS INSTITUTED TWO SPECIAL PROGRAMS. ONE, THE SIX-MONTH PROGRAM, HAS BEEN DISCUSSED BY GENERAL ERICKSON. THE OTHER I SHOULD LIKE TO DISCUSS IN SOME DETAIL. IN JULY OF THIS YEAR THE ARMY INSTITUTED A PROGRAM WHICH PROVIDES 8 WEEKS OF BASIC COMBAT TRAINING TO VOLUNTEERS FROM THE GUARD WHO HAVE LESS THAN ONE YEAR'S SERVICE. DURING JULY, SOME 1300 GUARDSMEN BEGAN THIS TRAINING, AND THERE ARE GOOD PROSPECTS THAT MEN WILL VOLUNTEER DURING THE REMAINDER OF THE FISCAL YEAR TO

TAKE ADVANTAGE OF THE ARMY'S COMMITMENT TO PROVIDE THIS TRAINING FOR A TOTAL OF 12,000 MEN. THIS ARRANGEMENT IS FAR FROM BEING ADEQUATE TO SOLVE THE ENTIRE PROBLEM, BUT IT'S A STEP IN THE RIGHT DIRECTION. I AM MOST ANXIOUS TO USE THE TRAINING FACILITIES OF THE ARMY TO CAPACITY IN ORDER TO ASSIST IN THIS PROGRAM. THIS ABSENCE OF BASIC TRAINING, REQUIRED BY LAW BEFORE A SOLDIER CAN BECOME ELIGIBLE FOR OVERSEAS EMPLOYMENT, IS A SERIOUS LIMITATION UPON OUR PLANS TO USE GUARD DIVISIONS SHORTLY AFTER M-DAY. IT IS TO OUR MUTUAL INTEREST TO ATTACK THIS PROBLEM FROM ALL SIDES SO THAT WE CAN ATTAIN COMPLETE FLEXIBILITY OF EMPLOYMENT FOR GUARD UNITS.

I AM PARTICULARLY INTERESTED IN OBTAINING MAXIMUM
BENEFIT FROM THE RESERVE FORCES ACT OF 1955 AS A MEANS
OF STRENGTHENING OUR MILITARY POSTURE. GENERAL ERICKSON
HAS ENUMERATED SOME OF THE MEASURES ALREADY TAKEN AND
THE HELP AVAILABLE TO YOU FROM THE NATIONAL GUARD BUREAU
TOWARDS EXTRACTING THE GREATEST POSSIBLE BENEFIT FROM
THIS LEGISLATION. I URGE ALL NATIONAL GUARD COMMANDERS
TO UNDERTAKE ~~RENEWED~~ VIGOROUS RECRUITING IN ORDER TO
RECEIVE THE FULLEST POSSIBLE ADVANTAGE OF THE PROVISIONS
THS
OF THAT ACT.

ANOTHER IMPORTANT STEP WHICH WE ARE TAKING TO INCREASE
THE READINESS OF THE GUARD IS TO GIVE HIGH PRIORITY IN THE
ALLOCATION OF RESOURCES TO CERTAIN SELECTED DIVISIONS.
UNFORTUNATELY, AS YOU KNOW, WE DO NOT HAVE THE TRAINED
RESERVISTS WITH A MANDATORY REQUIREMENT TO SERVE, TO WHOM

WE CAN GIVE MOBILIZATION AND TRAINING ASSIGNMENTS IN
GUARD DIVISIONS. THE BEST THAT WE CAN DO IS TO EARMARK
FOR CERTAIN GUARD DIVISIONS VETERANS RETURNING TO CIVIL
LIFE FROM THE ACTIVE ARMY. BY THIS DEVICE OF PRE-
ASSIGNMENT OF TRAINED PERSONNEL, COUPLED WITH THE
POSITIONING OF EQUIPMENT FOR QUICK TRANSFER TO MOBILIZED
DIVISIONS, I HAVE CONFIDENCE THAT WE CAN IMPROVE THE
READINESS OF THOSE GUARD DIVISIONS WHICH WE NEED IN THE
EARLY MONTHS OF WAR.

THE PROBLEM OF SELECTING THESE DIVISIONS HAS NOT BEEN
AN EASY ONE. I SHOULD EXPLAIN THAT THE DIVISIONS CHOSEN
ARE NOT NECESSARILY THOSE WHICH WE CONSIDER PRESENTLY IN
THE MOST ADVANCED STATE OF TRAINING, ALTHOUGH THEY ARE
ALL VERY GOOD DIVISIONS. SUCH FACTORS AS GEOGRAPHICAL
LOCATION AND POSSIBILITY OF EMPLOYMENT IN CIVIL DEFENSE

AND SIMILAR EMERGENCY MISSIONS HAVE ALL BEEN TAKEN INTO
CONSIDERATION.

THIS PLAN, WHICH MY STAFF HAS NAMED THE "6 X 6" PLAN,
CANNOT BE A THING OF PAPER IF IT IS TO HAVE VALUE. WE
MUST DO EVERYTHING TO ASSURE THAT WE ARE NOT LEANING ON
A MERE HOPE -- WE MUST LEAVE NO STONE UNTURNED TO MAKE
THE EARLY READINESS OF THESE DIVISIONS A REAL THING. I
HOPE THAT AFTER A REASONABLE PERIOD OF TIME WE CAN TEST,
THROUGH REHEARSALS, THE PERSONNEL AND LOGISTICAL
PROCEDURES UPON WHICH THE SUCCESS OF THE 6 X 6 PLAN
RESTS. I HOPE THAT ALL COMMANDERS AND STATES INVOLVED
IN THIS NEW PLAN WILL GIVE IT THE SAME EARNEST SUPPORT WHICH
I PLEDGE YOU FROM THE DEPARTMENT OF THE ARMY.

ONE WORD WITH REGARD TO THE IMPORTANT SUBJECT TO
WHICH I BRIEFLY ALLUDED -- THE RESPONSIBILITIES OF THE GUARD

IN CIVIL DEFENSE. I REALIZE THAT THE REQUIREMENTS FOR CIVIL DEFENSE ARE CAUSING SERIOUS CONCERN AMONG OUR CIVILIAN LEADERS, FOR WHOSE PROBLEMS I HAVE THE UTMOST SYMPATHY. I DO FEEL, HOWEVER, THAT IT WOULD BE A SERIOUS MISTAKE TO PERMIT THE ASSIGNMENT OF CIVIL-DEFENSE MISSIONS TO UNITS OF THE ACTIVE ARMY OR THE NATIONAL GUARD. THERE IS A WARTIME MOBILIZATION REQUIREMENT FOR EVERY UNIT IN OUR TROOP BASIS. THERE IS A TIME SCHEDULE TO WHICH OUR DEPLOYMENTS ARE GEARED WHICH CANNOT BE DISTURBED WITHOUT CRITICALLY AFFECTING OUR OVERSEAS COMMITMENTS. TO ACCEPT IN ADVANCE THE DISLOCATION OF THESE CAREFULLY PREPARED SCHEDULES IS MILITARILY UNACCEPTABLE.

ON THE OTHER HAND, AS I ASSURE THOSE WHO RAISE THE QUESTION WITH ME, THE ARMY STANDS PREPARED, AS ALWAYS, TO RENDER EMERGENCY HELP ANY TIME, ANY PLACE. IN THAT

CONNECTION, THE PROMPT RESPONSE OF THE ARMY AND OF THE NATIONAL GUARD UNITS TO THE RECENT NATURAL DISASTERS GIVE EVIDENCE OF THEIR ABILITY TO RESPOND UNDER ANY CONDITIONS. I CANNOT FAIL TO MENTION SPECIFICALLY THE ACCOMPLISHMENT OF THE NATIONAL GUARD WHEN HURRICANE "DIANE" STRUCK THE NORTHEASTERN STATES LAST AUGUST. THOUSANDS OF GUARDSMEN WERE ORGANIZED AND READY IN THE BEST TRADITIONS OF THE SERVICE TO COPE WITH THE DISASTER. CARRYING OUT CAREFULLY PREPARED PLANS, THEY SAVED HUNDREDS OF LIVES, ORGANIZED RELIEF, AND HELPED BRING ORDER TO THE DEVASTATED AREAS.

IN CLOSING, LET ME REPEAT THAT I SET A HIGH STANDARD OF READINESS AS THE OVER-ALL OBJECTIVE OF OUR COMMON EFFORTS TO IMPROVE THE NATIONAL GUARD. IF WE ARE TO PERFORM OUR DUTY IN DETERRING WARS LARGE AND SMALL, OR IN PREPARING TO CONTRIBUTE TO VICTORY IF THE DETERRENT FAILS, WE MUST HAVE

GUARD UNITS OF EVER-INCREASING LEVELS OF READINESS AND
MOBILITY. THESE UNITS SHOULD BE READY FOR OVERSEAS
SERVICE IN SUPPORT OF THE ACTIVE ARMY. ONLY AN EFFECTIVE
COMBINATION OF ACTIVE AND RESERVE FORCES CAN DETER WAR AND
ASSURE THE PEACE. FURTHERMORE, THE NEED FOR THIS
COMBINED EFFORT SHOULD BE UNDERSTOOD BY THE GREAT BODY
OF OUR CITIZENS UPON WHOSE INTELLIGENT SUPPORT THE WHOLE
DEFENSE EFFORT RESTS. WE NEED MORE CITIZENS LIKE THE
MEMBERS OF THE NATIONAL GUARD ASSOCIATION WHO RECOGNIZE
THE ARMY AS THEIR ARMY, MADE IN THEIR IMAGE, NO BETTER
THAN THEY MAKE IT, AND ARE READY TO DO SOMETHING ABOUT IT.
ONLY BY THE EFFECTIVE COMBINATION OF CITIZENS MINDFUL OF
THEIR DUTIES AS SOLDIERS, AND SOLDIERS AWARE OF THEIR ROLE
AS CITIZENS, CAN WE PERFORM OUR COMMON TASKS IN THE SECURITY
OF OUR COUNTRY.

-END-