

*To Special File*

Reserve Officers Association  
Chamber of Commerce  
Military Order of World Wars)

OUTLINE FOR  
ADDRESS BY  
GENERAL MAXWELL D. TAYLOR  
CHIEF OF STAFF, UNITED STATES ARMY  
IN OBSERVANCE OF NATIONAL DEFENSE WEEK  
HOUSTON, TEXAS  
SATURDAY, FEBRUARY 18, 1956



*LAST VISIT  
TOUR OF KY, OKLA & TEXAS*

INTRODUCTION

WHY RESERVES? ARMY ROLE. DETER--WIN WAR.  
HOW ARMY DETERS -- VISIBLE READINESS -- READY RESERVES  
WINNING WAR. OVERSEAS DEPLOYMENTS. NEED FOR  
PROMPT REINFORCEMENT. IMPORTANCE OF TIME.  
WW I 200,000 REGULARS 1917. 5 DIV TO EUROPE 13 MONTHS --  
FR ARTY. *4 mil.*  
WW II 1939, 190,000 RA FOR WAR NEEDING 10.4 MILLION.  
TOO SLOW TODAY.  
TRAINING TIME FACTORS. INDIVIDUAL. SMALL UNIT. LARGE UNIT.  
IMPORTANCE OF TEAM PLAY. WHY MEN FIGHT.  
PARACHUTE STORY. *TRUE DISCIPLINE*  
RESERVES TELESCOPE TIME. REPLACEMENTS. SMALL UNITS  
FILL CHINKS.  
SUMMARY. NEED FOR INDIVIDUALS AND UNITS FOR RAPID REACTION.  
LONG WAY TO GO. RFA.  
PURPOSE OF RFA. 1.6 MILLION IN UNITS. 100,000 PRE-DRAFT.  
AGGRESSIVE IMPLEMENTATION. GINDER INITIATION  
OF TRAINING. PUBLICITY.  
NOT DEFEATED. PRESENT UPSWING. HIGH STANDARDS.  
USE OF ROTC GRADUATES.  
ARMY RESPONSIBILITY TOWARD RES UNITS. 50 CENTERS '56,  
AND 200 IN '57.  
RECRUITMENT AND TRAINING  
EMPHASIS ON TRAINING  
NG -- GOOD SHAPE. AA

THANK ROA.

*Member of Commerce,*

IN CLOSING, LET ME THANK THE RESERVE OFFICERS  
*and the Mil Order of W.W's*  
ASSOCIATION FOR SPONSORING NATIONAL DEFENSE WEEK, A

PROJECT WHICH IS BOTH SIGNIFICANT AND TIMELY. IT

SHOULD BE AN OCCASION FOR ALL OF OUR CITIZENS TO TAKE A

GOOD LOOK AT THE ARMY, BOTH ACTIVE AND RESERVE, TO

VERIFY THAT IT IS READY TO DISCHARGE ITS IMPORTANT ROLE

IN NATIONAL DEFENSE. I HAVE OFTEN SAID THAT THE ARMY

WILL BE NO BETTER THAN THE NATION INSISTS THAT IT BE.

IT REFLECTS THE INTEREST AND UNDERSTANDING WITH WHICH

OUR CITIZENS VIEW THE MILITARY ESTABLISHMENT. I ONLY

HOPE THAT YOU WILL RECOGNIZE THE INDISPENSABLE

CONTRIBUTION WHICH THE ARMY MAKES TO YOUR SECURITY

TODAY, AND THEN INSIST THAT IT RECEIVE ALL THE MEANS

NECESSARY TO DO ITS JOB WELL. THERE IS NO PLACE FOR

A SECOND-CLASS ARMY IN THE WORLD OF TENSION IN WHICH

THANK ROA.

IN CLOSING, LET ME THANK THE CHAMBER OF COMMERCE, THE RESERVE OFFICERS ASSOCIATION AND THE MILITARY ORDER OF WORLD WARS FOR SPONSORING NATIONAL DEFENSE WEEK, A PROJECT WHICH IS BOTH SIGNIFICANT AND TIMELY. IT SHOULD BE AN OCCASION FOR ALL OF OUR CITIZENS TO TAKE A GOOD LOOK AT THE ARMY, BOTH ACTIVE AND RESERVE, TO VERIFY THAT IT IS READY TO DISCHARGE ITS IMPORTANT ROLE IN NATIONAL DEFENSE. I HAVE OFTEN SAID THAT THE ARMY WILL BE NO BETTER THAN THE NATION INSISTS THAT IT BE. IT REFLECTS THE INTEREST AND UNDERSTANDING WITH WHICH OUR CITIZENS VIEW THE MILITARY ESTABLISHMENT. I ONLY HOPE THAT YOU WILL RECOGNIZE THE INDISPENSABLE CONTRIBUTION WHICH THE ARMY MAKES TO YOUR SECURITY TODAY, AND THEN INSIST THAT IT RECEIVE ALL THE MEANS NECESSARY TO DO ITS JOB WELL. THERE IS NO PLACE FOR A SECOND-CLASS ARMY IN THE WORLD OF TENSION IN WHICH WE NOW LIVE. <sup>Continuing</sup> THE INTEREST OF THE CITIZENS OF TEXAS WILL BE THE SUREST GUARANTEE THAT THE ARMY PERFORMS UP TO THE HIGH LEVEL OF THE ~~NATIONAL INTEREST AND~~ THE REQUIREMENTS OF OUR SECURITY.

NATIONAL NECESSITY -- A STRONG ARMY RESERVE

GENTLEMEN, I WAS VERY HAPPY TO ACCEPT THE INVITATION TO COME TO OKLAHOMA CITY AND ADDRESS THE RESERVE OFFICERS ASSOCIATION ON THE OCCASION OF "NATIONAL DEFENSE WEEK." OKLAHOMA AND OKLAHOMA CITY HAVE A RATHER SPECIAL PLACE IN MY AFFECTION, FIRST, BECAUSE MY PARENTS ARE LONG-TIME RESIDENTS OF THE CITY, AND SECOND, BECAUSE OKLAHOMA IS THE HOME OF THE 45TH INFANTRY DIVISION WHICH IT WAS MY HONOR TO *Harkins* COMMAND IN KOREA. IT JUST HAPPENS THAT THE OFFICER WHOM I HAVE CHOSEN TO HEAD THE RESERVE ACTIVITIES OF THE ARMY GENERAL STAFF IN WASHINGTON -- MAJOR GENERAL PHILIP D. GINDER -- IS A FORMER COMMANDER OF THE 45TH DIVISION. GINDER WAS FAMOUS FOR THE WAY HE DECORATED THE HILLSIDES OF KOREA WITH THE FAMOUS THUNDERBIRD

SYMBOL OF THE 45TH. HE EVEN HAD THE COOKIES SERVED  
AT HIS DIVISION MESS CUT IN THE OUTLINE OF A THUNDERBIRD.  
THE QUALITIES OF ENTHUSIASM, INITIATIVE, AND LEADERSHIP  
WHICH I SAW HIM DISPLAY AT THE HEAD OF THIS DIVISION LED  
ME TO SELECT HIM TO LEAD THIS MOST IMPORTANT RESERVE  
PROGRAM.

I ALWAYS REMEMBER ONE DEVICE OF THE 45TH  
DIVISION WHICH CHARACTERIZES THE INGENUITY OF AMERICAN  
SOLDIERS. IN THE MOUNTAINOUS SECTOR OCCUPIED BY  
THE DIVISION, THE CHINESE COMMUNISTS IN MANY PLACES HAD  
BURROWED THEIR WAY INTO THE HILLSIDES WITHIN A FEW  
YARDS OF OUR OWN TRENCHES. THEY DID SO TO OBTAIN  
SOME PROTECTION FROM THE POWERFUL ARTILLERY FIRE  
WHICH WE COULD MASS UPON THEM. CLOSE AS THEY WERE  
TO OUR OWN POSITIONS ON THE VERY SHARP SLOPES OF THE

HILLSIDES, THEY WERE A VERY DIFFICULT TARGET FOR  
OUR USUAL WEAPONS. SO THE 45TH LOOKED FOR THE  
UNUSUAL.

UNDER GENERAL GINDER'S GUIDANCE, A DEPTH-  
CHARGE LAUNCHER WAS BORROWED FROM THE NAVY, AND  
HOISTED PAINFULLY AND LABORIOUSLY UP TO THE DIVISION'S  
FRONT POSITIONS. THEN THE MEN ASSEMBLED A LARGE  
QUANTITY OF POT-BELLIED STOVES OF THE KIND USED TO  
HEAT THEIR TENTS BEHIND THE LINES. THEY FILLED THESE  
WITH NAPALM AND INSERTED IN EACH OF THEM A SIMPLE  
FIRING DEVICE. THEN THEY PLACED THE POT-BELLIED  
STOVES WITH THEIR NAPALM CONTENTS IN THE DEPTH-CHARGE  
LAUNCHERS, AND PROCEEDED TO LOB THESE CANS DOWN THE  
HILLSIDE INTO THE CHINESE POSITIONS. ON IMPACT THEY  
EXPLODED AND POURED OUT NAPALM LIKE FLAMING LAVA

IN AN OPERATION KNOWN AS "GINDERIZING THE ENEMY."  
I SINCERELY HOPE THAT WE WILL BE EQUALLY SUCCESSFUL  
IN "GINDERIZING" ALL OBSTACLES TO THE PROGRESS OF  
OUR ARMY RESERVE PROGRAM.

I AM OFTEN ASKED AS I GO ABOUT THE COUNTRY  
WHY THE ARMY NEEDS RESERVES. AND IT IS A THOROUGHLY  
LEGITIMATE QUESTION. BEFORE UNDERTAKING TO  
ANSWER IT, HOWEVER, WE MUST REALLY ANSWER A MORE  
FUNDAMENTAL QUESTION: NAMELY, HOW DOES THE ARMY  
CONTRIBUTE TO NATIONAL DEFENSE?

I WOULD SAY THAT IN NATIONAL DEFENSE THE ROLE  
OF THE ARMY IS, LIKE THAT OF THE OTHER SERVICES, TO  
DETER WAR -- TO PREVENT WAR FROM HAPPENING -- BOTH  
LARGE WAR, GENERAL WAR, OR THE SMALLER SO-CALLED  
"BRUSH FIRE" TYPE. HOWEVER, IF DETERRENCE FAILS

AND THE COUNTRY IS FORCED INTO WAR, THEN THE ARMY  
MUST MAKE ITS CONTRIBUTION, AS PART OF THE GREAT  
DEFENSE TEAM, TO WINNING THAT WAR.

IT MAY BE ASKED, WHAT CAN THE ARMY DO TO  
CONTRIBUTE TO THE DETERRENCE OF WAR? HOW DOES  
ONE GO ABOUT DETERRING WAR?

I WOULD REPLY THAT THE ARMY CONTRIBUTES TO  
THE DETERRENCE OF WAR BY VISIBLE EVIDENCE OF ITS READI-  
NESS TO FIGHT ANY KIND OF WAR, LARGE ONES OR SMALL  
ONES, WITH OR WITHOUT ATOMIC WEAPONS. THE ENEMY  
MUST SEE CLEARLY THAT IF HE ENGAGES IN NEW AGGRESSION,  
HE WILL BE MET QUICKLY AND DECISIVELY BY ARMY MEN ON  
THE GROUND, STANDING BETWEEN HIM AND THE OBJECTIVE  
OF HIS AGGRESSION. THIS READINESS MUST BE THE REAL  
THING; IT CANNOT BE A SHAM OR A FACADE OF STRENGTH.

IT MUST EMBRACE NOT ONLY THE ACTIVE ARMY -- THE  
SO-CALLED REGULAR ARMY -- BUT THE NATIONAL GUARD  
AND THE RESERVES AS WELL. IT IS THE STRENGTH OF  
THE RESERVES WHICH WILL DETERMINE OUR ABILITY TO  
REACT QUICKLY AND TO WAGE WAR OVER THE LONG PULL.

I SAID THAT IF OUR EFFORTS TO DETER WAR ARE IN  
VAIN, THEN THE ARMY MUST BE READY TO PLAY ITS PART  
IN WINNING THE WAR. IN CASE OF FUTURE HOSTILITIES  
THE ARMY WILL IMMEDIATELY BE INVOLVED IN DEFENDING  
VITAL AREAS -- THE TASK OF OUR UNITS PRESENTLY DEPLOYED  
OVERSEAS. AS YOU KNOW, WE HAVE AN ARMY OF FIVE  
DIVISIONS DEPLOYED ALONG THE IRON CURTAIN IN EUROPE.  
WE HAVE A CORPS OF TWO DIVISIONS -- THE AMERICAN PART  
OF THE GREAT EIGHTH ARMY -- SIMILARLY DEPLOYED ALONG  
THE BAMBOO CURTAIN IN KOREA, SEPARATED BY ONLY 4,000

YARDS FROM A FORMIDABLE COMMUNIST ARMY. THESE FORCES MUST BE, AND ARE, INSTANTLY READY TO RESIST ANY AGGRESSIVE ACT ON THE PART OF THE COMMUNISTS IN THE IMPORTANT AREAS WHERE THEY STAND GUARD.

IF THESE FORCES ARE ATTACKED, OBVIOUSLY WE MUST COME TO THEIR AID PROMPTLY AND QUICKLY. WE MUST HAVE BEHIND THEM READY FORCES OF THE ACTIVE ARMY, TRAINED RESERVE UNITS, AND TRAINED INDIVIDUAL RESERVISTS, WHOM WE CAN SEND RAPIDLY OVERSEAS TO REINFORCE OUR DEPLOYED UNITS AND TO REPLACE THE LOSSES WHICH THEY SUFFER IN COMBAT. IN THIS OPERATION, TIME IS OF THE ESSENCE. WE ARE NO LONGER IN AN ERA WHEN THE UNITED STATES CAN DELIBERATELY DEVELOP ITS RESERVE FORCES DURING WARTIME. YOU WILL RECALL THAT WORLD WAR I BROKE OUT IN 1914, AND ALTHOUGH WE

*institutes*

HAD THE WARNING OF IMMINENT WAR LONG BEFORE OUR  
DECLARATION OF WAR ON 6 APRIL 1917, WE HAD ONLY  
200,000 MEN IN OUR REGULAR ARMY IN 1917 TO SUPPORT  
A CONFLICT WHICH ULTIMATELY REQUIRED 4,000,000 MEN.  
IT TOOK MORE THAN A YEAR THEREAFTER TO GET A FORCE  
OF FIVE DIVISIONS TO EUROPE, READY TO FIGHT.\*

SPECIFICALLY, IT TOOK US THIRTEEN MONTHS TO GET TO  
EUROPE A FORCE EQUIVALENT IN NUMERICAL STRENGTH  
TO THE ONE WHICH WE NOW HAVE DEPLOYED IN THAT AREA.

IN THAT WORLD WAR I PERIOD, WE WERE SLOW NOT  
ONLY IN DEVELOPING OUR MILITARY UNITS, BUT IN PRODUCING  
THE EQUIPMENT NECESSARY TO SUPPORT THEM IN ACTION.  
I WOULD REMIND YOU THAT THROUGHOUT MOST OF THAT WAR  
OUR DIVISIONS HAD TO BE SUPPORTED BY FRENCH ARMY

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\* It was not until 2 June 1918 that five complete U.S. Army divisions had closed in France. However, by 20 May 1918 elements of five divisions had entered combat. By 15 July 1918 all of the first five divisions were in combat.

ARTILLERY, AND INDEED WE NEVER USED IN EUROPE A  
SINGLE ARTILLERY PIECE PRODUCED IN THE UNITED STATES.

SIMILARLY, IN WORLD WAR II, WE HAD AMPLE WARNING  
<sup>YET</sup>  
OF INVOLVEMENT, ~~AND~~ WE WERE EQUALLY IMPROVIDENT.

~~BUT, HOWEVER,~~ IN 1939 THERE WERE ONLY 190,000 ARMY  
REGULARS IN UNIFORM FOR A WAR EVENTUALLY REQUIRING  
10,400,000 MEN AND WOMEN.

YET IN SPITE OF OUR UNPREPAREDNESS, CIRCUMSTANCES  
TWICE PERMITTED THE UNITED STATES THE LUXURY OF ARMING  
DELIBERATELY BEHIND THE PROTECTION OF ALLIED FORCES.  
THAT PATTERN OF REACTION IS NO LONGER POSSIBLE IN THE  
WORLD IN WHICH WE LIVE TODAY. OUR REACTION MUST BE  
FAR FASTER, IF WE ARE TO AVOID LOSING THE NEXT CONTEST,  
DURING THE EARLY DECISIVE PHASE. IT IS FOR THIS REASON  
THAT WE STRESS SO MUCH THE NEED FOR MORE AND BETTER

RESERVE FORCES. LET ME REMIND YOU OF THE

FUNDAMENTAL TIME FACTORS IN DEVELOPING ARMY

STRENGTH.

IT TAKES FOUR MONTHS OF BASIC TRAINING TO

EQUIP AN INDIVIDUAL SOLDIER WITH THE BARE ESSENTIAL

KNOWLEDGE TO WARRANT HIS COMMITMENT TO COMBAT.

SUCH A SOLDIER IS BASICALLY TRAINED ONLY IN THE

FUNDAMENTALS OF HIS PROFESSION. IF HE IS TO BE A

TECHNICIAN OR ENGAGED IN MORE ADVANCED FORMS OF

MILITARY ACTIVITY, HE WILL REQUIRE CONSIDERABLY

MORE INDIVIDUAL TRAINING BEFORE HE CAN BE OF SERVICE.

THEREAFTER, THE INDIVIDUAL TRAINED SOLDIER MUST BE

AMALGAMATED INTO THE TEAM IN WHICH HE WORKS. IN

THE CASE OF THE COMBAT MAN, THIS TEAM IS THE SQUAD,

THE PLATOON, THE COMPANY, OR BATTERY. IN ORDER

TO MAKE THAT TEAM WORK TOGETHER AND PERFORM ALL  
THE FUNCTIONS NECESSARY TO SURVIVE ON THE MODERN  
BATTLEFIELD, A MINIMUM OF TWO MONTHS OF ADDITIONAL  
TRAINING IS REQUIRED. BUT BEYOND THIS SMALL UNIT  
TRAINING THE COMPANY MUST EVENTUALLY LEARN ITS  
PART IN THE BATTALION, THE BATTALION IN THE REGIMENT,  
AND THE REGIMENT IN THE DIVISION. ALL OF THESE TEAMS  
OF INCREASING SIZE MUST HAVE TIME TO PRACTICE, SO TO  
SPEAK, BEFORE THEY CAN BE SAFELY COMMITTED TO  
ACTION. <sup>About</sup> ~~ALMOST~~ THREE MONTHS IS THE MINIMUM ADDI-  
TIONAL TIME NECESSARY FOR THIS KIND OF LARGE-UNIT  
TRAINING. WHEN WE ADD UP THE FOUR MONTHS FOR THE  
INDIVIDUAL, THE TWO MONTHS FOR THE SMALL UNIT AND  
THREE MONTHS FOR THE LARGE UNIT, WE FIND THAT WE NEED  
A TOTAL OF NINE CONTINUOUS MONTHS TO TRAIN THESE LARGE  
TACTICAL ELEMENTS OF A MODERN ARMY.

THE ROLE OF THE RESERVES IS TO MAKE POSSIBLE  
THE TELESCOPING OF SOME OR ALL OF THESE TRAINING  
PHASES. AT A MINIMUM, WE WANT INDIVIDUAL SOLDIERS  
IN THE RESERVES WHO HAVE HAD THEIR BASIC TRAINING,  
SO THAT THE INITIAL FOUR MONTHS CAN BE SAVED IN TIME  
OF MOBILIZATION. WE WOULD LIKE, IN ADDITION, TO  
HAVE A LARGE NUMBER OF TRAINED SMALLER UNITS --  
COMPANY-SIZE UNITS -- FOR WHICH MOST OF THE TWO  
MONTHS TRAINING HAS BEEN ACCOMPLISHED. THESE  
SMALL UNITS WILL BE MOST IMPORTANT IN FILLING THE  
CHINKS IN THE TROOP STRUCTURE OF THE ACTIVE ARMY, AND  
IN PROVIDING LOGISTICAL AND COMBAT-TYPE SUPPORT TO  
NATIONAL GUARD UNITS WHICH MAY BE DEPLOYED EARLY  
IN AN EMERGENCY. ULTIMATELY, WE WOULD LIKE  
RESERVE DIVISIONS WHICH HAVE COMPLETED ALL OR PART

OF THEIR TRAINING SO THAT WITH A FEW MONTHS OF  
REFRESHER TRAINING, IT WOULD BE POSSIBLE TO DEPLOY  
THEM FASTER THAN WOULD BE POSSIBLE FOR DIVISIONS  
MOBILIZED AFTER D-DAY.

IN SUMMARY, WE NEED TRAINED INDIVIDUALS,  
TRAINED SMALL UNITS, AND TRAINED LARGE UNITS. ALL  
HAVE AN IMPORTANT PART TO PLAY IN COMPRESSING THE  
TIME IN WHICH AMERICA CAN REACT TO AGGRESSION. WE  
HAVE A LONG WAY TO GO IN DEVELOPING THIS ABILITY TO  
REACT QUICKLY. NEVER IN OUR HISTORY HAVE WE BEEN  
ABLE TO MAINTAIN RESERVE FORCES WHICH GAVE MORE THAN  
A SLIGHT TIME ADVANTAGE OVER THE CREATION OF COMPLETELY  
NEW UNITS. RECENTLY, HOWEVER, OUR CONGRESS TOOK  
VERY SIGNIFICANT ACTION IN THE PASSAGE OF THE RESERVE  
FORCES ACT OF AUGUST 1955. I WILL NOT GO OVER ALL

THE PROVISIONS OF THIS ACT, WHICH IS SOMEWHAT INVOLVED AND REQUIRES CLOSE STUDY TO UNDERSTAND ALL OF ITS PROVISIONS. FURTHERMORE, I WOULD NOT SAY THAT IT IS THE IDEAL LAW. INDEED, IT VARIES RATHER WIDELY FROM THE ONE PROPOSED BY THE DEPARTMENT OF DEFENSE. HOWEVER, IT IS A DEFINITE STEP FORWARD, AND WE ARE VERY GRATEFUL TO THE CONGRESS FOR HAVING GIVEN US THIS ACT IN ITS PRESENT FORM.

THE PURPOSE OF THE ACT IS TO INCREASE EVENTUALLY THE SIZE OF THE ARMY READY RESERVE TO ONE MILLION 600 THOUSAND MEN, MAINLY ORGANIZED INTO TRAINED UNITS. AS A PART OF THIS STRENGTHENING PROCESS, THE ARMY IS STRIVING TO OBTAIN A HUNDRED THOUSAND PRE-DRAFT AGE YOUNG MEN INTO ACTIVE TRAINING WITHIN THE FIRST YEAR FOLLOWING ITS IMPLEMENTATION.

ALTHOUGH ONLY A BRIEF PERIOD HAS ELAPSED SINCE  
THE ACT BECAME LAW, THE ARMY HAS TAKEN POSITIVE AND  
AGGRESSIVE ACTION DOWN TO THE LOWEST ECHELON OF  
COMMAND TO INSURE THAT EVERY BENEFIT WILL BE  
REALIZED FROM THIS LEGISLATION. WITHIN 10 DAYS  
AFTER THE PASSAGE OF THE ACT, PERSONNEL WERE BEING  
ENLISTED IN THE ARMY. IN LESS THAN TWO MONTHS,  
TRAINING WAS BEING CONDUCTED. WITHIN A FEW DAYS  
AFTER THE ISSUANCE OF THE EXECUTIVE ORDER, A NATION-  
WIDE PUBLICITY PROGRAM WAS SET IN MOTION BY THE  
ARMY. ALTHOUGH, FRANKLY, WE ARE NOT OBTAINING

VOLUNTEERS AT THE RATE AT WHICH WE REQUIRE THEM, I

*am much encouraged by a recent*  
~~WILL TOLERATE NO DEFEATIST ATTITUDE TOWARD THIS ACT,~~

*upswing in volunteering, 1000 a*  
WHICH I BELIEVE CAN BE IMPLEMENTED, AND FROM WHICH

*week for 3 weeks*  
MUCH GOOD CAN BE OBTAINED FOR THE ARMY.

I MENTIONED THE SPEED WITH WHICH THE ARMY INITIATED TRAINING UNDER THIS ACT. WE NOW HAVE A SIX MONTHS' TRAINING PLAN WHICH IS IN EFFECT. THE ARMY INSISTED ON THE HIGHEST STANDARDS OF TRAINING, HOUSING, AND WELFARE FOR THE YOUNG MEN REPORTING FOR TRAINING UNDER THIS ACT. THE ENTHUSIASM OF THE ARMY TRAINER PERSONNEL AND THE HIGH MORALE OF THE TRAINEES ATTEST TO THE SUCCESS OF THIS PHASE OF THE PROGRAM.

THIS NEW RESERVE ACT ALSO PROVIDES THE ARMY WITH A MEANS FOR UTILIZING THE FULL CAPACITY OF THE RESERVE OFFICER TRAINING CORPS. THE CLASS OF 1955 PRODUCED SOME 4,100 LIEUTENANTS IN EXCESS OF THE NEEDS FOR THE ACTIVE ARMY. THE NEW RESERVE PROGRAM PROVIDES READY EMPLOYMENT FOR THE LIEUTENANTS WHO

ARE NOW ASSIGNED DIRECTLY TO THE READY RESERVE FOR SIX MONTHS ACTIVE DUTY TRAINING. WE ARE NOW IN A POSITION TO ACCEPT UNLIMITED NUMBERS OF RESERVE OFFICERS, HOPING THAT WE WILL EVENTUALLY REACH OUR FULL MOBILIZATION REQUIREMENT FOR THIS VERY VALUABLE INDIVIDUAL, THE ROTC GRADUATE.

THE ARMY HAS A STRONG SENSE OF RESPONSIBILITY TOWARD THE ARMY RESERVE UNITS WHICH WILL RECEIVE INDIVIDUALS TRAINED UNDER THE NEW RESERVE ACT. WE RECOGNIZE THAT MANY OF THESE UNITS ARE IN DIRE NEED OF BETTER TRAINING FACILITIES WITHIN THEIR HOME TOWN AREAS. WE ARE TRYING TO SECURE NEW FACILITIES AND WE ARE MAKING SOME PROGRESS. FOR EXAMPLE, WE HAVE AUTHORIZED CONSTRUCTION SO FAR THIS FISCAL YEAR OF OVER 50 TRAINING CENTERS. WE ARE PLANNING OVER 200

PROJECTS FOR THE NEXT FISCAL YEAR. THE ACTUAL  
CONSTRUCTION OF THESE INSTALLATIONS IS SUBJECT TO  
THE AVAILABILITY OF FUNDS AND SUITABLE SITES.

THERE ARE ESSENTIALLY TWO ASPECTS TO THIS  
PROBLEM OF STRENGTHENING THE RESERVE. FIRST,  
THE RECRUITMENT OF AN ADEQUATE NUMBER OF INDIVIDUALS  
INTO UNITS, AND SECOND, THE CONDUCT OF EFFECTIVE UNIT  
TRAINING. THESE INDIVIDUALS, FROM OUR SIX-MONTHS  
TRAINING PERIOD AS WELL AS THOSE VETERANS RETURNING  
FROM THE ACTIVE SERVICE WITH AN OBLIGATION TO  
PARTICIPATE IN RESERVE TRAINING, WILL BE EXCELLENT  
POTENTIAL FOR INCORPORATION INTO OUR RESERVE UNITS.  
BUT THEY MUST RECEIVE EFFECTIVE TRAINING IN THESE  
UNITS. THEY WILL KNOW THEIR BUSINESS, AND THEY WILL  
INSIST UPON REALISTIC AND PROFITABLE TRAINING. ALL

OF US WHO HAVE A SHARE IN THE RESPONSIBILITY FOR THE  
RESERVE PROGRAM MUST, STARTING TODAY, INTENSIFY THE  
EMPHASIS UPON EFFECTIVE TRAINING. IF WE DO NOT  
MAINTAIN A HIGH STANDARD OF TRAINING IN OUR RESERVE  
UNITS, THE INDIVIDUAL ENTHUSIASM BROUGHT TO THE UNIT  
BY THE TRAINED INDIVIDUAL WILL BE LOST, AND THE SUCCESS  
OF THE ENTIRE PROGRAM WILL BE JEOPARDIZED. I KNOW  
THE PROBLEM OF THE RESERVE OFFICER COMMANDERS OF  
THESE UNITS AND THE DIFFICULTY OF RECONCILING THE  
OBLIGATIONS OF THEIR CIVILIAN PROFESSIONS WITH THE RE-  
QUIREMENTS OF THEIR MILITARY UNIT. I HAVE THE HIGHEST  
ADMIRATION FOR THOSE INDIVIDUALS WHO SUCCEED IN RECON-  
CILING THESE REQUIREMENTS WHICH OFT-TIMES ARE CONFLICTING.  
I WANT THE ACTIVE ARMY TO RENDER ALL FORMS OF ASSISTANCE  
POSSIBLE TO ASSURE THAT OUR RESERVE UNITS ARE IMPROVING

NOT ONLY IN NUMBERS, BUT IN THE QUALITY OF TRAINING  
AND IN OVER-ALL, COMBAT-READINESS.

IN MY TALK TODAY I HAVE NOT MENTIONED THE  
NATIONAL GUARD, PRIMARILY BECAUSE OF THE NATURE OF  
MY AUDIENCE. ALTHOUGH THEIR LEGAL STATUS IS  
DIFFERENT, THE NATIONAL GUARD AND THE RESERVES  
TOGETHER FORM AN INDISPENSABLE TEAM IN PROVIDING  
THE RESERVE STRENGTH SO NECESSARY FOR OUR MILITARY  
POSTURE. I VIEW THEM BOTH WITH AN IMPARTIAL EYE,  
CONSIDERING THAT THE NEEDS OF BOTH MUST BE MET IF  
WE ARE TO DEVELOP OUR NECESSARY RESERVE STRENGTH.  
I FIND THAT THE GUARD IS IN THE BEST CONDITION THAT I  
HAVE EVER KNOWN IT. IT IS PRESENTLY AT ITS HIGHEST  
STRENGTH IN OUR PEACETIME HISTORY, AND IS CONTRIBUTING  
DIRECTLY TO THE ARMY MISSION IN PROVIDING ANTI-AIRCRAFT

UNITS TO MAN SITES NEAR SOME OF THE NATION'S MOST  
CRITICAL INDUSTRIAL AND POPULATION AREAS. IN SO  
DOING, THE GUARD SERVES TO ECONOMIZE ON OUR REQUIRE-  
MENTS FOR MILITARY STRENGTH BY RELIEVING ACTIVE ARMY  
BATTALIONS FOR USE ELSEWHERE.

IN CLOSING, LET ME THANK THE RESERVE OFFICERS  
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OKLAHOMA WILL BE THE SUREST GUARANTEE THAT THE  
ARMY PERFORMS UP TO THE HIGH LEVEL OF THE NATIONAL  
INTEREST AND THE REQUIREMENTS OF OUR SECURITY.

THANK YOU.

-END-