

NOTES FOR
REMARKS BY GENERAL MAXWELL D. TAYLOR
CHIEF OF STAFF, U. S. ARMY
BEFORE THE CALVIN BULLOCK FORUM
NEW YORK, N. Y. -- 7 DECEMBER 1955 (1600 EST)
(OFF THE RECORD -- NOT FOR PUBLICATION OR ATTRIBUTION)

"THE ARMY -- DETERRENT TO AGGRESSION"

INTRODUCTION

LIKE TO TALK ARMY "SHOP" TODAY
ASSUME YOU ASKED CS BECAUSE
YOU SHARE INTEREST IN ARMY
YOU SHARE RESPONSIBILITY
THUMP ARMY TUB; RESULT OF LIFE IN ARMY UNIFORM

DESPITE ARMY'S SUCCESSFUL 180 YEARS DEFEND U. S.
DIFFICULT INTERPRET ARMY
OFTEN FEEL ARMY'S PURPOSE NOT UNDERSTOOD.
PERSONAL STORY: CADET AND GRANDFATHER

ONE REASON: ARMY'S COMPLEXITY
LARGER THAN ANY COMMERC BUSINESS IN WORLD
CAPITAL ASSETS: \$40 BILLION
EQUIP & SUPPL W/TRPS & DEPOTS: \$25 BILLION
ANNUAL OBSOLESCENCE: ALMOST \$2 BILLION
1 MILLION SOLDIERS; 460,000 CIVILIANS
GLOBAL ARMY:
40% OVERSEAS IN 73 COUNTRIES
CURRENT EXPEND.: \$8-\$9 BILLION

BREADTH ILLUSTR BY TRAVELOGUE
FEW SELECTED AREAS ABROAD

FAR EAST: I LEFT SIX MONTHS AGO
KOREA: REINFORCED CORPS
ON HILLTOPS, DEMILITARIZED ZONE
SOLDIERS & ENGINEERING EQUIP
REBUILD SCH., CHURCHES, HOSP., ROADS

ROK Army

JAPAN:

TRAINING OWN TROOPS
MAINT. PORTS AND DEPOTS TO SUPPORT RECURRENCE OF FE
HELPING JAPS TRAIN FORCES - *Reluctance*

OKINAWA

WORKING IMPROVE ECONOMY
ARMY OFTEN CHARGED REPAIR DAMAGE OF WAR
AS ITALY, GY, AUSTR, JAP, KOR -
MAJOR ECON. & SOCIAL REHABILITATION

FORMOSA

ISLANDS OF FORMOSA STRAITS
ARMY MISSION; ADV. & TNG.

VIETNAM

SAME: DETER COMM. AGGR.

CONTINUE TRAVEL

OVERFLY ARMY MISSIONS IN
THAILAND, PAK., IRAN, TURK.

WESTERN EUROPE

PRINCIPAL STR. OVERSEAS ARMY
SEVENTH A, POWERFUL ELM. OF NATO
NEW CMD IN MEDIT AREA: SETAF

IN EVERY COUNTRY: MISSION

HELPING NATIONS DEFEND SELVES

ARMY NOT WANT STAY INDEF.

GOAL: HELP OTHERS HELP SELVES
THEN COME HOME
HOME-COMING DATE INDETERMINATE

WHAT IS MEANING OF WHAT WE'VE SEEN?

WHAT ARMY DOING OVERSEAS?

FIRST: BEING DETERRENT FORCE

U. S. TROOPS ALONG IRON & BAMBOO CURTAINS ARE CONSTANT
REMINDER NO ARMED AGGR INITIATED WITHIN RANGE OF US ARMY
GUNS

SECOND: CREATING NATIVE STRENGTH
FINALLY: REINFORCING ALLIED MORALE
ALLIES SEE WE SHARE DEFENSE
RECORD SHOWS SINCE WW II, LAND FORS BORN BRUNT OF
AGGRESSION AND PLAYED DOMINANT ROLE IN MIL RESISTANCE
ANECDOTE ABOUT BERLIN AND PFANNKUCHEN.

NOW: WHAT IS ARMY DOING AT HOME?
TRAINING IS PRIMARY BUSINESS
EXPECT GIVE 300,000 BASIC TRAINING THIS FY
TREMENDOUS ANNUAL TURNOVER
FY 55: ENTER 1,400; LOST 800,000
GAIN 500,000; END 1,100,000
IMAGINE EFFECT ON YOUR ENTERPRISES.

SCHOOLS
FROM LOW-GRADE, SHORT TERM SPECIALTY TO INTELL. & PROF.
DEV. OF SENIOR OFF.

IN 74 DEPOTS AND STORAGE ACTIVITIES:
STOR., PROCESSING, DISTR, REHAB, EQUIP & SUP,
IN 22 PERM. ARSENALS, DEV.
WPNS. & EQUIP. FOR TODAY & FUTURE.

ARMY A PRINC. CUSTOMER U. S. INDUSTRY
LAST YEAR, IN FACTORIES & SIMILAR:
2 MILLION CONTRACTS; \$5-3/4 BILLION
LABORATORIES AND SIMILAR:
140 MAJOR CONTRACTS, 6 MOS.
TOTAL \$33 MILLION, FOR R&D

WHAT DO THESE COMPLEX ACTIV. REPRESENT?
CREATING RESERVE STRENGTH FOR PEACE & WAR
DEV. SINEWS TO SPT. NATL. POLICIES
GETTING MOST DEF. FR. MEN, MONEY, MAT.
GIVING US LASTING POWER, ENDURANCE
ADD TOGETHER: ARMY OVERSEAS & HOME
SIMPLE PURPOSE: EFFORTS OF 1-1/2 MILLION SOLD. & CIV. DEV. ARMY
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AGREE NATIONAL OBJ: ASSURE OUR PEOPLE LIVE SECURELY, PROSP.,
AND HAPPILY AT PEACE W/WORLD
NO DESIGNS ON OTHERS' POSSESSIONS
OUR LEADERS SEEK ARRANGEMENTS & NOT COLLIDE W/OTHERS
MIL. FCS. PRIMARY MISSION:
DETER WAR, NOT ONLY BIG WAR, ALSO SMALL WAR, FOR
SMALL WAR MAY GROW TO BIG ONE

WHAT DO I MEAN: MIL. PROG. DETER WAR?
MUST CREATE IN AGGR'S MIND ACCEPTANCE OF CONCEPT THAT AGGR.
INIMICAL TO U. S. & ALLIES WILL NOT PAY

IF HE BELIEVES WE BEAT HIM, HE WON'T START WAR
MUST BE REAL: NOT BLUFF
VISIBLE EVIDENCE OF MIL., ECON., POLIT.,
MORAL STRENGTH IN BEING
BIG STICK

FURTHERMORE, MIL. STR. MUST BE BALANCED
NOT EQUAL ARMY, N. AF
TOO MUCH ONE TYPE, DIMINISHING RETURNS
FLEXIBLE, PROPORTIONED STR.
SMALL, BIG WARS
JUNGLES OR MOUNTAINS,
W/WITHOUT ATOM WPN

*Deterrence must be
tridimensional*

PUT OUT BRUSH FIRES PROMPTLY

WHAT DOES ARMY CONTRIBUTE TO BALANCE?
PRIMARY, BY STR. IN BEING
BY DEV. FCS OF ALLIES
44 COUNTRIES, 230 DIVISIONS
TIME-CONSUMING PROCESS

Deterrence

ARMY INVESTS TALENT

QUALIFICATIONS OF MISSION HEAD:
"PHOTOGENIC, LING. GFT, COSMOP., DISTING. MIL RECORD,
POLISHED DR. RM. TECH., PLEASANT W/PRESS, CAPAB HOLD
TONGUE & LIQ. ELIGED PROMOTION IF HE GETS ALONG W/AMBASS.,
WELL GROOMED WIFE, NO CHILDREN - CAN'T AFFORD BIG HOUSES."

NOT EASY TO FILL; IMPRESSED W/INCUMBENTS

ARMY DETERS ALSO W/FGS AT HOME
"GENERAL RESERVE" - DEFINITION
TO EXTENT TRAINED AND READY, THEY DETER
ALSO CIVILIAN RESERVE UNITS
ARMY TRYING TO IMPROVE
SUPPORTED RECENT RESERVE BILL
NOT PRODUCING ENOUGH, BUT IS ENCOURAGEMENT

ANOTHER DETERRENT: AA DEFENSE; RA & NG UNITS AROUND SAN FRAN.
NIKE ONE OF FEW OPNL IN WORLD - TRACKS LIKE BLOODHOUND
ONLY START OF AA MISSILES
ARMY PIONEER, W/SCIENCE & IND.
PROGR. IN MISSILES IS PROGR. IN DETER.

RELATION OF DETER. STR. TO WINNING STR.
NOT ALWAYS SAME
OVER-ALL POTENTIAL LIKE ICEBERG
ONE-NINTH VISIBLE, WARMS MARINER
ONLY PORTION OUR STR. KNOWABLE
WINNING STR. SUBMERGED
ATOMIC ISLOOS, FACTORIES
ECON., INDUSTR., FIN. STRUCTURE
POLIT. CODE & GOVT. ORGN
MOST IMPORTANT: HEARTS & WILLS

DETER & WINNING STR. NOT SYNONYMOUS

NOT WISH TALK AS THO ONLY MIL. STR. DETERS
PEACE NOT BASED SOLELY ON FEAR OF REPRISAL
PRES. AT GENEVA, AFFIRMATIVE PROPOSALS TO
RELAX TENSIONS & RESTORE INTNATL CONF.

PLANNERS FOR NATL SECUR. DEAL W/QUESTION MARKS

BASIC DIFFICULTY: FORESEE FUTURE WAR'S
CHARACTER

COMPETING CONCEPTIONS

SOME: ONE TYPE WAR, SHORT, ATOMIC INTROD.

THIS IS MASTER PRES. SOUGHT AVOID AT GENEVA
OTHERS AVOID PICKING FAVORITE TYPES

**SINGLE TYPE ADVOCATES PREDICT
OPENING ATOMIC AIR ATTACKS ON U. S.
U. S. RETALIATION: GREAT DEVASTATION
OUTCOME DEPENDS ON OPENING PHASE
ATOMIC AIR-DELIVERED BOMB PRIMARY AND DECISIVE WEAPON**

**THIS CONCEPT IS POSSIBLE
NO ONE WILL KNOW TILL TIME COMES**

PERSONALLY, I RATE IT ONLY ONE AND NOT MOST LIKELY FORM

**AS ATOMIC CAPABL. GROW, SEEMS INCREASE.
IMPROB. AGGRESSOR START ATOMIC WAR**

**SO LONG AS WE CAN AND WILL RETALIATE, I RELUCTANT TO BELIEVE
HOST. NATION RISK GEN. WAR**

**FACED W/UNCERTAINTIES, U. S. HAS INSTRUMENT NOT REQUIRING MASS
DESTRUCTION**

**ARMY TRAINED & EQUIP. APPLY POWER W/DISCRETION, DISCRIM,
FRIEND & FOE, & TEMPER FORCE FROM M. P. TO KILOTONS**

**PLANNING MUST NOTE INCR. RELUCTANCE TO ENG. ON GEN. WAR, AND
NOTE DANGER OF EROSION AGAINST WEAK MBR.**

IN CLOSING, ARMY DOUBTS ABILITY TO DIVINE FUTURE, NO PRESCIENCE

**ARMY CLEAR ON 2 THINGS:
DETERMIN GIVE U. S. MAX. FLEX. STR.
ARMY NO BETTER THAN SUPPORT**

**YOUR ARMY, FOREFATHERS, GRANDSONS
INEVITABLY REFLECTION OF NATION**

**WILL ACHIEVE PURPOSE OF DEFERRING ONLY WITH ABLE MEN, ADEQ.
FUNDS, AND SYMP. UNDERSTANDING - FOR ARMY OF STRENGTH.**