

INTRODUCTION:

I WELCOME YOU DIRECTORS OF CIVILIAN PERSONNEL FROM THE MAJOR COMMANDS. AS STAFF OFFICERS HAVING A DIRECT RELATION TO OVER 600,000 U.S. AND LOCAL NATIONAL EMPLOYEES, I APPRECIATE THE IMPACT YOU CAN HAVE ON THEIR SUPPORT OF THE FIGHTING ARMY.

BECAUSE YOUR CONFERENCE IS CONCERNED WITH EXPLORING THE MISSION OF THE ARMY IN THE FUTURE SO THAT THE ARMY CIVILIANS CAN SUPPORT IT MOST EFFECTIVELY, I WOULD LIKE TO SPEAK BRIEFLY TO THAT MISSION AS I SEE IT.

BASIC MISSION DOES NOT CHANGE:

THE BASIC MISSION OF THE ARMY DOES NOT CHANGE -- ITS TACTICS AND ITS WEAPONS WILL.

THE MISSION, IN SIMPLE WORDS, IS TO PREVENT THE OCCURRENCE OF A GENERAL WAR.

IF DETERRENCE IS UNSUCCESSFUL, THEN FIGHT AND WIN THE WAR.

AND FIGHT WITH A VIEW TO ESTABLISHING A BETTER WORLD IN THE POST-WAR PEACE.

DETERRENT NATURE OF OUR MILITARY EFFORTS:

TANGIBLE FORCE IN BEING THAT IS RESPECTED BY POTENTIAL AGGRESSOR.

ARMY CONTRIBUTES BY WORLD-WIDE DEPLOYMENT OF TROOPS, USED TO THE MILITARY MAXIMUM BY HAVING CIVILIANS PERFORM SUPPORT ACTIVITIES.

AT HOME BY THE STRATEGIC RESERVE.

FIGHT TO WIN THE WAR:

DEPENDS ON READINESS OF OUR DETERRENT STRENGTH.

REQUIRES RESERVE STRENGTH, WHICH NEEDS BUILDING.

REQUIRES ADEQUATE MOBILIZATION PLANNING.

REQUIRES OUR CIVILIAN WORKFORCE BE TRAINED AND READY TO EXPAND.

MUST BE PREPARED TO FIGHT ON THE ELEMENT WHERE IT WILL END -- THE LAND -- ON WHICH MEN LIVE AND THE SOURCE OF THEIR STRENGTH.

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DESPITE ANY IMP. T OF FIREPOWER -- SHELLS, ROCKETS OR BOMBS --  
NEED MEN ON THE GROUND TO EXPLOIT THE SUCCESS OF FIREPOWER AND  
CINCH THE VICTORY.

FIGHT TO WIN A MEANINGFUL PEACE:

SINCE THE ARMY CAN PROPORTION DESTRUCTION TO REQUIREMENTS, CAN  
DISCRIMINATE BETWEEN FRIEND AND FOE, WE CAN ACT WITH DUE REGARD TO  
POSTWAR CONDITIONS.

THE ARMY HAS HAD, TOO OFTEN, THE JOB OF PICKING UP THE PIECES,  
NOT TO BE AWARE OF THE NEED TO FIGHT WITH MEASURED DESTRUCTION.

CONCLUSION:

SOME FEEL THE ARMY IS IN A MINORITY POSITION AMONG THE ARMED  
SERVICES -- I DO NOT SHARE THAT VIEW.

RATHER, THIS IS A TIME TO BE PROUD OF OUR MISSION -- TO CARRY IT  
OUT WITH EVER INCREASING EFFECTIVENESS.

CIVILIANS REPRESENT A SUBSTANTIAL PROPORTION OF THE MANPOWER  
AVAILABLE TO THE ARMY.

4.  
I THEREFORE CALL ON YOU TO FURTHER AN UNDERSTANDING OF THE  
ARMY MISSION AMONG THE CIVILIAN WORKFORCE AND KEEP CONSTANTLY  
WORKING TOWARDS WAYS THAT WILL ENABLE THE CIVILIANS TO MORE  
EFFECTIVELY SUPPORT THE FIGHTING ARMY.

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