

ADDRESS BY
GENERAL MAXWELL D. TAYLOR
CHIEF OF STAFF, UNITED STATES ARMY
AT FOUNDERS' DAY EXERCISES, LAFAYETTE COLLEGE
EASTON, PENNSYLVANIA
SATURDAY, 27 OCTOBER 1956 -- 10:30 AM (EDT) (Approx)

IN THE SERVICE OF SECURITY

PRESIDENT HUTCHISON, MEMBERS OF THE BOARD OF
TRUSTEES, LADIES AND GENTLEMEN:

AT THE OUTSET I SHOULD LIKE TO EXPRESS MY SINCERE

GRATITUDE TO PRESIDENT HUTCHISON AND THE BOARD OF TRUSTEES

OF LAFAYETTE COLLEGE FOR THE AWARD OF THE HONORARY

DOCTORATE OF LAWS. / IT IS AN ESPECIAL HONOR TO ME TO

RECEIVE THIS DEGREE FROM LAFAYETTE COLLEGE, AN INSTITUTION

OF DISTINGUISHED TRADITIONS AND ONE MOST HIGHLY RESPECTED

THROUGHOUT THE EDUCATIONAL WORLD. / I AM ALSO STIRRED

BY THE FACT THAT I AM RECEIVING THIS DEGREE FROM THE

INSTITUTION WHICH PRODUCED GENERAL PEYTON C. MARCH,

/one of the

ONE OF THE MOST OUTSTANDING SOLDIERS TO BECOME CHIEF
OF STAFF OF THE ARMY. HIS MANY ACCOMPLISHMENTS IN
WORLD WAR I HAVE MADE IT DIFFICULT FOR HIS SUCCESSORS

TO MATCH HIS STRIDES. ONE OF HIS NEPHEWS, ANOTHER
LAFAYETTE MAN, BRIGADIER GENERAL ANDREW MARCH, SERVED
ALONGSIDE ME IN THE EARLY AIRBORNE CAMPAIGNS OF WORLD
WAR II.

FIRST A WORD TO THE ALUMNI WHO ARE GATHERED HERE
TODAY. YOUR VERY PRESENCE IS A REMINDER OF THE DEEP
LOYALTY WHICH LAFAYETTE INSPIRES IN ITS SONS. PERHAPS
A WORD OF THE SORT WHICH I HAVE OFTEN ADDRESSED TO THE
ALUMNI OF MY ALMA MATER, WEST POINT, MIGHT BE IN ORDER
ON THIS OCCASION. I AM OFTEN IMPRESSED WITH THE NEED
FOR ALUMNI TO MAINTAIN THEMSELVES CURRENTLY INFORMED
ABOUT THEIR COLLEGE. NOTHING IS MORE DANGEROUS THAN

THE OUTDATED ALUMNUS WHO, IN HIS CONFIDENT ASSESSMENT

OF CURRENT CONDITIONS, IS THINKING OF THE GOOD OLD DAYS

WHEN HE ^{trod} STRODE THE TURF OF THE CAMPUS. / THE FACT THAT

MANY OF YOU GENTLEMEN HAVE RETURNED TO LAFAYETTE TODAY

TO REESTABLISH CONTACT WITH YOUR ALMA MATER IS RECOGNITION

OF THE FACT THAT THE OLD SCHOOL HAS PROGRESSED SINCE

GRADUATION DAY, AND THAT IT WILL OF NECESSITY CONTINUE TO

^{to lose} GROW, IF IT IS TO CONTINUE ITS IMPORTANT ROLE IN THE

^{to discharge} EDUCATIONAL WORLD.

TO THE UNDERGRADUATES, PERHAPS THE APPEARANCE OF

A MAN IN UNIFORM BEFORE YOU STRIKES A SOMEWHAT OMINOUS

NOTE. / IT MAY BE A ^{unhappy} REMINDER THAT UNCLE SAM WILL GET YOU

IF YOU DON'T WATCH OUT. / HOWEVER, I HOPE THAT THE SIGHT

OF THE U. S. ARMY UNIFORM WILL HAVE NO DAMPENING EFFECT

UPON THE ENTHUSIASM OF THE GRADUATING CLASS. / I AM NOT

/casting my eye upon you

CASTING MY EYE UPON YOU AS POTENTIAL CANDIDATES FOR THE

REAR RANK OF SOME ARMY PLATOON. | BUT I ADMIT THAT I

CAN NOT FAIL TO THINK OF THE IMPORTANT WAYS, OTHER THAN

MILITARY, IN WHICH YOU WILL UNDOUBTEDLY BE CALLED UPON

TO SERVE THE NATIONAL DEFENSE. | TO ILLUSTRATE WHAT I

MEAN I HAVE CHOSEN FIRST TO SAY A FEW WORDS ABOUT THE

NEED FOR AN INTEGRATED NATIONAL STRATEGY AND ITS

DETERRENT INGREDIENTS DESIGNED TO MAINTAIN THE PEACE.

THE GREAT FRENCH PREMIER OF WORLD WAR I, CLÉMENT

CLEMENCEAU, WAS WONT TO SAY THAT "WAR IS TOO SERIOUS A

BUSINESS TO BE LEFT TO THE SOLDIERS." | I AM ENTIRELY OF

THAT SAME OPINION, RECOGNIZING THAT ABILITY TO WAGE WAR

SUCCESSFULLY DEPENDS UPON FACTORS WHICH TRANSCEND THE

MILITARY, AND REQUIRE THE CLOSEST COLLABORATION AND

RECIPROCAL CONTRIBUTIONS FROM ALL WALKS OF CIVIL AND

MILITARY LIFE. | BUT KNOWING WHAT WE DO ABOUT THE

PROBABLE NATURE OF FUTURE WAR, I AM CONVINCED OF THE

TRUTH OF A COROLLARY STATEMENT, NAMELY, THAT THE

MAINTENANCE OF PEACE CAN NOT BE A MATTER LEFT ENTIRELY

TO THE CIVILIANS. | RATHER WE SHOULD LOOK TO AN INTEGRATED

STRATEGY WHICH ENLISTS ALL OF OUR ASSETS, CIVILIAN AND

MILITARY, FOR ACHIEVING THE MOST IMPORTANT PURPOSE WHICH

ANY GOVERNMENT CAN SET FOR ITSELF, NAMELY, THE DETERRENCE

OF WAR AND THE MAINTENANCE OF PEACE. | THE RESPONSIBILITY

Mutual
~~is~~ JOINT AND THE EFFORT SHOULD BE COLLABORATIVE.

I would like to discuss briefly
~~AND NOW A FEW WORDS ABOUT THE MUTUALLY SUPPORTING~~

CONTRIBUTIONS OF SOLDIERS AND CIVILIANS IN DEVELOPING A

STRATEGY CAPABLE OF DETERRING WAR. | IN CONSIDERING

THE PROBABLE NATURE OF FUTURE WARS ONE IS INCREASINGLY

IMPRESSED WITH THE FACT THAT GENERAL ATOMIC WAR IS THE

/greatest hazard

GREATEST HAZARD TO MANKIND TODAY.) AT THE SAME
TIME, OFFSETTING THIS OMINOUS FACT IS THE FEELING THAT
IT IS BECOMING INCREASINGLY IMPROBABLE THAT ANY NATION
WILL DELIBERATELY EMBARK UPON SUCH A WAR.) THE DANGER
OF SUICIDE IS TOO GREAT FOR ANY COUNTRY TO STAKE ITS
EXISTENCE UPON THE DUBIOUS RESULTS OF GENERAL ATOMIC
WAR.) CLOSELY ^{Behind} ~~BEYOND~~ THIS SOMEWHAT ENCOURAGING
THOUGHT IS ANOTHER, NAMELY, THAT THERE IS NO PRESENT
ASSURANCE THAT DYNAMIC, EXPANSIVE COMMUNISM WILL
PERMANENTLY RENOUNCE ALL FORMS OF FORCE AND AGGRESSION
AS INSTRUMENTS OF NATIONAL POLICY.) WHILE AVOIDING
DELIBERATE GENERAL WAR, IT WILL INCLINE TO THE LESSER
FORMS OF SUBVERSION, COUP D'ETAT, AND NIBBLING AGGRESSION.
HENCE, IT WOULD APPEAR THAT MUCH OF OUR EFFORT TO DETER
WAR SHOULD CONCENTRATE UPON DEVELOPING MEANS OF

PREVENTING LOCAL AGGRESSIONS -- MILITARY ACTIONS SHORT
OF GENERAL WAR -- AND OF SUPPRESSING SUCH OUTBREAKS IF
THE DETERRENCE SHOULD FAIL. | EFFECTIVE RESISTANCE TO
Border raids
~~POWER GRABS~~ AT THE EXPENSE OF THE WEST IS PARTICULARLY
IMPORTANT, SINCE SUCH ACTIONS, IF UNRESISTED, MAY LEAD TO
THE ATTRITION OF THE FREE WORLD. | FURTHERMORE, ANY
SUCH LOCAL AGGRESSION IF RESISTED WITH INADEQUATE MEANS
COULD ~~CONSEQUENTLY~~ LEAD TO SITUATIONS WHICH MIGHT EXPAND
INTO THE GREAT ATOMIC WAR WHICH IT IS OUR PURPOSE TO AVOID. |
CONSEQUENTLY, OUR MILITARY PROGRAMS SHOULD CONCENTRATE
NOT ONLY ON THE PREVENTION OF THE GREAT ATOMIC WAR, BUT,
CONCURRENTLY, SHOULD AIM AT THE DETERRENCE OR SUPPRESSION
OF AGGRESSIVE ACTIONS SHORT OF GENERAL ATOMIC WAR. |

NOW, WITH THIS PHILOSOPHY AS THE BACKGROUND OF OUR
DEFENSIVE EFFORTS, IT WOULD APPEAR REASONABLY CLEAR

/what kind of

WHAT KIND OF DETERRENT MILITARY FORCES WE SHOULD DEVELOP. / IN THE FIRST PLACE, I WOULD MENTION THE IMPORTANCE OF MAINTAINING TECHNOLOGICAL SUPERIORITY OVER ANY POSSIBLE ENEMY. / THE RACE TO OBTAIN BETTER WEAPONS IS WITH US FOR THE INDEFINITE FUTURE, AND IT BEHOOVES OUR COUNTRY TO MAINTAIN ITS POSITION IN THE FOREFRONT, REGARDLESS OF THE COSTS ENTAILED AND THE BURDENS IMPOSED. / THIS TECHNOLOGICAL SUPERIORITY IS A PRIME REQUIREMENT FOR ALL THREE MILITARY SERVICES; NO ONE OF THEM CAN AFFORD TO LAG BEHIND IN DEVELOPING THE BEST TYPES OF WEAPONS POSSIBLE TO ASSURE THE SAFETY OF THE UNITED STATES.

AS TO SPECIFIC MILITARY CAPABILITIES, I WOULD SAY THAT OUR ARMED FORCES NEED TO HAVE CONCURRENT, ADEQUATE STRENGTH IN FOUR GENERAL CATEGORIES OF FORCES. / FIRST,

WE MUST POSSESS AN ADEQUATE AIR ATOMIC RETALIATORY

FORCE, ONE WHICH BY ITS VISIBLE STRENGTH IN READINESS

WILL ASSURE ANY AGGRESSOR OF THE RAPID DESTRUCTION OF

HIS WAR-MAKING CAPABILITIES SHOULD HE ATTACK THE UNITED

STATES OR ITS FRIENDS. I BELIEVE WE HAVE DONE WELL IN

DEVELOPING THIS TYPE OF FORCE. WE ARE VERY PROUD OF

THOSE ELEMENTS OF THE AIR FORCE AND OF THE NAVY WHICH

HAVE THIS LONG-RANGE STRIKING CAPABILITY TO RETALIATE

THROUGH THE AIR.

ANOTHER CATEGORY OF MILITARY STRENGTH WHICH WE MUST

MAINTAIN IS THAT FORCE WHICH PROTECTS THE CONTINENTAL

UNITED STATES AGAINST AIR ATTACK. THIS FORCE HAS THREE

PARTS. ONE IS THE MANNED AIRCRAFT OF THE AIR FORCE

AND NAVY. THE SECOND IS REPRESENTED BY THE EARLY

WARNING SERVICE DESIGNED TO ALERT US IN TIME OF THE APPROACH

/of hostile aircraft.

OF HOSTILE AIRCRAFT. | THE THIRD ELEMENT IS THE ANTI-
AIRCRAFT DEFENSE PROVIDED BY THE ANTI-AIRCRAFT BATTERIES
OF THE ARMY. / THE LATTER ARE BECOMING INCREASINGLY
EFFECTIVE BY VIRTUE OF THEIR INCREASED USE OF GUIDED
MISSILES, PRESENTLY THE NIKE I MISSILE WHICH IS PRESENT
IN THE DEFENSES OF MANY OF OUR IMPORTANT CITIES AND
STRATEGIC CENTERS. / NIKE I IS BEING CONSTANTLY IMPROVED
AND EVENTUALLY WILL BE REPLACED BY THE NIKE B, AN IMPROVED
MISSILE WHICH WILL BE CAPABLE OF FIRING A MUCH MORE
POWERFUL WARHEAD AT INVADING ENEMY AIRCRAFT. / IT IS
DIFFICULT TO DETERMINE HOW MUCH EFFORT AND MONEY SHOULD
BE EXPENDED UPON CONTINENTAL DEFENSE BECAUSE THE
REQUIREMENTS COULD BE ENDLESS IF WE UNDERTOOK TO GIVE
DIRECT PROTECTION TO EVERY TOWN AND HAMLET IN THE
UNITED STATES. / ONLY SOUND JUDGMENT AND COMMON SENSE

CAN GUIDE THE FINAL DETERMINATION. / OF CERTAINLY, IT IS

MOST IMPORTANT AT A MINIMUM THAT WE HAVE AN ARRAY OF

MODERN AIR DEFENSES STRONG ENOUGH TO CONVINC AN ENEMY

THAT HE CAN NOT HOPE BY ONE QUICK SURPRISE BLOW TO

DESTROY THE POWER OF RESISTANCE OF THIS GREAT NATION.

THE THIRD AND VERY IMPORTANT CATEGORY OF FORCES

WHICH WE MUST POSSESS FOR DETERRENCE OF WAR ARE MOBILE,

FLEXIBLE COMBAT UNITS, DEPLOYED OVERSEAS AND IN THE

UNITED STATES, READY TO RESIST ENEMY AGGRESSION ON THE

GROUND. / OUR PRINCIPAL STRENGTH OVERSEAS IS REPRESENTED

BY ARMY COMBAT ELEMENTS DEPLOYED IN EUROPE AND THE FAR

EAST, SUPPORTED BY UNITS OF THE TACTICAL AIR FORCE AND

SUPPLIED OVER SEA LANES DEFENDED BY THE NAVY. / BY THESE

OVERSEAS FORCES ARE EXTREMELY IMPORTANT IN DETERRING

WAR BECAUSE THEY ASSURE ANY AGGRESSOR THAT ANY MOVEMENT

/into the strategic areas

INTO THE STRATEGIC AREAS IN WHICH THEY ARE FOUND WILL
BE IMMEDIATELY RESISTED BY THE ARMED MIGHT OF THE UNITED

STATES. | FURTHERMORE, THEIR PRESENCE IS A GREAT

ENCOURAGEMENT TO THE FRIENDLY NATIONS IN WHICH THESE

TROOPS ARE FOUND, BECAUSE THEY ARE AN INDICATION OF THE

SERIOUSNESS OF OUR INTENT TO SHARE WITH OUR FRIENDS THE

HAZARDS OF LIFE UNDER THE COMMUNIST GUNS.

IN ADDITION TO THESE ARMY FORCES ABROAD, WE MUST

MAINTAIN HERE AT HOME ADEQUATE FORCES TO MOVE QUICKLY

TO ANY AREA OF AGGRESSION WHERE IT MAY BE TO THE INTEREST

OF THE UNITED STATES TO INTERVENE. | FOR THIS PURPOSE,

THE ARMY KEEPS A NUMBER OF DIVISIONS IN THE UNITED STATES

READY TO GO AND CALLS UPON ITS SISTER SERVICES, THE AIR

FORCE AND THE NAVY, FOR MEANS OF TRANSPORT TO ALLOW

THESE DIVISIONS TO REACH THEIR DESTINATION WITH A

MINIMUM LOSS OF TIME / THE CONDITIONS OF MODERN WARFARE

DEMAND PROMPT REACTION ON OUR PART IF WE ARE TO BE

SUCCESSFUL IN STOPPING PERIPHERAL CONFLICTS IN TIME TO

MEET FINALLY, IN OUR DETERRENT EFFORTS WE MUST HAVE A

NAVY CAPABLE OF KEEPING OPEN THE VITAL SEA LANES WHICH

ARE NECESSARY FOR THE MOVEMENT OF OUR COMMERCE AND

FOR THE DEPLOYMENT OF OUR MILITARY RESOURCES. / IN ANY

FUTURE WAR THE MODERN SUBMARINE WILL PRESENT OUR NAVY

WITH PARTICULARLY DIFFICULT PROBLEMS, BUT I HAVE ^{the} COMPLETE

CONFIDENCE IN MY COLLEAGUES IN BLUE THAT THEY

WILL BE ABLE TO MEET THIS FORMIDABLE CHALLENGE.

IN SUMMARY, I FEEL THAT IF OUR MILITARY PROGRAM IS

TO BE ADEQUATE, IT MUST MAINTAIN CONCURRENT DETERRENT

STRENGTH IN THESE FIVE AREAS: TECHNOLOGICAL SUPERIORITY,

AIR ATOMIC RETALIATORY POWER, CONTINENTAL AIR DEFENSE,

/Army forces

ARMY FORCES TO STOP AGGRESSION ON THE GROUND, AND NAVAL
FORCES TO MAINTAIN THE FREEDOM OF THE SEAS. PROVIDING
OUR ARMED FORCES MAINTAIN ADEQUATE STRENGTH IN ALL THESE
FIVE CATEGORIES, THEY SHOULD BE ABLE TO DISCHARGE THEIR
OBLIGATION TO DETER WAR. BUT AS I INDICATED EARLIER,
THE MAINTENANCE OF PEACE IS TOO IMPORTANT A MATTER TO
BE LEFT ENTIRELY EITHER TO THE MILITARY OR TO THE
CIVILIAN. ONLY BY INTEGRATING MILITARY STRENGTH OF
THE TYPES WHICH I HAVE DESCRIBED WITH OTHER FORMS OF
STRENGTH GENERATED BY THE CITIZENS OF OUR NATION CAN
WE HAVE THAT OVER-ALL DETERRENT STRENGTH INDISPENSABLE
FOR THE MAINTENANCE OF PEACE. LET ME MENTION A FEW
WAYS IN WHICH I FEEL THAT NON-MILITARY AGENCIES CAN MAKE
CONTRIBUTIONS WHICH ARE INDISPENSABLE TO THE DETERRENCE
OF WAR:

FIRST AND FOREMOST, OUR OVERALL NATIONAL POSTURE
AND GENERAL ATTITUDE TOWARD WORLD PROBLEMS BEAR

HEAVILY UPON THE EFFECTIVENESS OF OUR DETERRENT EFFORTS.

THE MILITARY CONTRIBUTES IN LARGE MEASURE THAT "BIG STICK"

WHICH THEODORE ROOSEVELT RECOMMENDED THAT WE SHOULD

CARRY SOFTLY. HOWEVER, THE MANNER OF CARRYING IT,

WHETHER SOFTLY OR WITH HEAVY TREAD, IS NOT THE RESPONSI-

BILITY OF THE MILITARY, BUT RATHER THAT OF THE CIVIL POWER.

IT IS THE VOICE OF OUR STATESMEN, OF OUR CIVIL LEADERS,

WHICH CREATES AN IMPRESSION OF NATIONAL PERSONALITY

among
WHICH IN TURN BEARS UPON OUR ALLIES AND OUR ADVERSARIES

ABROAD. IT IS IMPORTANT THAT THE COMPOSITE VOICE

WHICH EMANATES FROM THE UNITED STATES BE ONE OF CONFIDENT

ASSURANCE, BEARING WORDS OF FRIENDLY ENCOURAGEMENT TO

NATIONS WHOSE QUEST LIKE OURS IS TRUE PEACE, AND OF FIRMNESS

/to those nations

TO THOSE NATIONS WHICH MAY PURSUE A COURSE OF AGGRESSION.

IN A WORLD IN WHICH THE CAUSE OF PEACE REQUIRES THE
COMBINED EFFORTS OF MANY NATIONS, WE AS A LEADER IN THIS

MOVEMENT REQUIRE AN UNDERSTANDING OF THE PEOPLES

WHICH MAKE UP THIS COOPERATIVE EFFORT. / THIS NEED FOR

UNDERSTANDING OUR FRIENDS DOES NOT APPLY ONLY TO THE

OFFICIALS OF OUR GOVERNMENT. / IT APPLIES TO EVERY

AMERICAN CITIZEN WHO COMES IN CONTACT WITH THE PEOPLE

OF FOREIGN NATIONS. / WE ARE BECOMING INCREASINGLY A

NATION OF TRAVELERS AND DWELLERS ABROAD. / THE ARMY

IS AN INSTITUTION WHICH LIVES MUCH OF ITS LIFE OVERSEAS.

MORE THAN 40 PERCENT OF ITS MEMBERS ARE ON DUTY IN

FOREIGN COUNTRIES. / I HAVE NEVER BEEN IMPRESSED BY

any ~~OUR~~ INSTINCTIVE AMERICAN ABILITY TO BE *natural* GOOD AMBASSADORS

OF THE UNITED STATES IN FOREIGN CLIMES. / WHEN WE LIVE

ABROAD WE TEND TO INSULATE OURSELVES FROM CONTACTS
WITH INDIGENOUS PEOPLES AND TO LIVE IN COLONIES WHICH
ARE, IN FACT, LITTLE AMERICAS. THIS IS A SERIOUS FAILING,
FOR OUR SUCCESS AND SURVIVAL IN THIS COMPETITIVE WORLD
ARE LINKED WITH OUR RELATIONSHIPS TO NATIONS OF THE FREE
WORLD. SIR ALFRED ZIMMER DEFINED THE PROBLEM FOR
US WHEN HE SAID:

INTERNATIONAL UNDERSTANDING IS NOT AN ACQUISITION
OF THE SAME ORDER AS FRENCH OR CONSTITUTIONAL
HISTORY, OR THE LAWS OF PHYSICS, OR WHAT WE USED
TO CALL EUCLID. IT IS NOT A SCHOOL OR COLLEGE
SUBJECT. IT IS NOT SOMETHING TO BE LEARNED IN
CLASS, BUT RATHER A QUALITY OF MIND AND SPIRIT
LIKE HAPPINESS, OR SERENITY, OR POISE. PERHAPS,
IT CAN BEST BE DEFINED IN THE QUALITY OF MIND AND
SPIRIT WHICH ENABLES ITS POSSESSOR TO FEEL AT HOME
IN THE WORLD:

IT IS IMPORTANT THAT WE DEVELOP A WEALTH OF MEN
CAPABLE OF UNDERSTANDING FRIEND AND FOE ALIKE, AND OF
INTERPRETING THE OBJECTIVES OF AMERICA WITH ~~CONFIDENCE~~
supported by
~~AND~~ CONVICTION DERIVED FROM A CONFIDENT FEELING OF BEING
AT HOME IN THE WORLD.

OUR MILITARY DETERRENT STRENGTH WILL BE OF LITTLE
VALUE IF OTHER PEOPLES ARE NOT FIRMLY CONVINCED THAT
WE HAVE THE WILL AND CAPABILITY TO USE OUR VISIBLE
STRENGTH, WHEREVER NECESSARY, TO DEFEND THE PRINCIPLES
FOR WHICH WE STAND. / IT WILL BE DIFFICULT TO CONVEY
THIS IMPRESSION IF WE DO NOT HAVE REAL CONVICTIONS ON
clear
IMPORTANT ISSUES AND THE ~~UNEQUIVOCAL~~ INTENT TO SUPPORT
THOSE CONVICTIONS. / WE CAN NOT BE FENCE-SITTERS WITH
RESPECT TO WORLD ISSUES IF WE ARE TO IMPRESS OTHERS WITH
OUR FIRMNESS OF PURPOSE. / HENCE, A GENERAL UNDERSTANDING

OF THE PURPOSES OF OUR GOVERNMENT IS AN INDISPENSABLE

CONTRIBUTOR TO OUR OVER-ALL DETERRENT POSTURE. / THERE

MUST BE NO DOUBT IN OUR OWN MINDS AS TO WHAT WE STAND FOR,

WHAT WE LIVE FOR, AND WHAT WE WILL FIGHT FOR. ~~RE~~

IF WE HAVE THIS UNDERSTANDING OF OUR NATIONAL ~~PRO~~

PROBLEMS, IT IS QUITE LIKELY THAT WE WILL BE WILDLING TO

BEAR THE BURDENS WHICH ARE IMPLICIT IN THE DETERRENT W

MILITARY PROGRAMS WHICH I HAVE DESCRIBED. / THE BURDEN

OF SECURITY IS NOT PRESENTLY LIGHT NOR WILL IT BE TAKEN

MATERIALLY LIGHTENED BY ANY WONDER WEAPON OR DEVICE

with *I am acquainted* WHICH I KNOW ABOUT. WE ARE FACING A LONG PERIOD OF

TENSION, WHEREIN OUR DETERRENT POSTURE MUST BE MAINTAINED

EVEN IF AT GREAT EFFORT. / WE HAVE ASSUMED RESPONSIBILITIES

IN WORLD LEADERSHIP WHICH WE CAN NOT PUT DOWN. / IN THE

TERMS OF THE ATHLETIC FIELD WE MUST BE IN TRAINING THROUGHOUT

/the entire year --

THE ENTIRE YEAR -- NOT FOR A SEASON BUT THIS YEAR, NEXT
YEAR, AND HENCEFORTH FOR THE INDEFINITE FUTURE. THE
MAINTENANCE OF NATIONAL SECURITY IS NOT A SEASONAL ~~SPORT~~ ^{effort}.

THIS THOUGHT MAY SEEM TO ~~OPEN~~ ^{offer} A BLEAK PROSPECT ~~TO~~
~~SOME~~, BUT IT IS TIME FOR US TO RECOGNIZE THE FACT WITHOUT
BLINKING AND TO MAKE PROVISIONS FOR THE LONG PULL. IF
WE COULD LOOK INTO THE BOOKS OF THE KREMLIN WHERE ITS
LEADERS LIST THEIR ASSETS AND LIABILITIES, I AM QUITE SURE
THAT ~~WE WOULD FIND~~ NEAR THE TOP OF THE PAGE OF THEIR
ESTIMATED ASSETS, THE ^{assumed} SUPPOSED INSTABILITY OF PURPOSE OF
THE AMERICAN PEOPLE. I AM QUITE SURE THAT THEY COUNT
UPON OUR WEAKENING AND FALLING BY THE WAYSIDE, OR AT
LEAST TURNING AWAY FROM THE DISCOMFORTS AND HARDSHIPS
WHICH ARE THE PRICE OF NATIONAL STRENGTH AND WORLD
LEADERSHIP. I AM EQUALLY SURE THAT THEY ARE WRONG.

AND UNDERESTIMATE THE VIRILE QUALITIES OF THIS GREAT
NATION. BUT NONE THELESS, THERE IS A JOB FOR ALL OF US
TO PERFORM, IN UNIFORM AND OUT OF UNIFORM, IN OFFICIAL
LIFE AND IN PRIVATE LIFE. IT IS A JOB TO BE DONE IN THE
HOME, IN THE CHURCHES, IN THE SCHOOLS, AND IN THE INDIVIDUAL
UNIVERSITIES. PARTICULARLY AMONG THE STUDENTS OF A
GREAT INSTITUTION LIKE LAFAYETTE COLLEGE, IT IS IMPORTANT
THAT THE OBLIGATIONS OF WORLD LEADERSHIP BE FULLY
APPRECIATED, THE PRICE EVALUATED, AND THE COST ACCEPTED
WITH UNDERSTANDING. ONLY THUS WILL BE DEVELOPED THAT
NATIONAL CONVICTION AS TO THE JUSTICE OF OUR AIMS AND THE
ESSENTIALITY OF OUR GOALS WHICH ARE INDISPENSABLE TO THE
POSSESSION OF THE STRENGTH AND POSTURE WHICH WILL DETER
ANY ENEMY FROM ATTACKING US OR OUR ALLIES.

I HOPE THAT YOU WILL JOIN ME IN BELIEVING THAT MATTERS
OF WAR AND PEACE ARE NOT THE EXCLUSIVE PREROGATIVE OF

/either soldier or civilian.

EITHER SOLDIER OR CIVILIAN. / BECAUSE OF THE IMPORTANCE

OF THE CIVILIAN ROLE IN PROVIDING LEADERSHIP FOR PEACE,

I SALUTE THE GRADUATING CLASS NOT FOR THEIR POTENTIAL

AS MILITARY MEN BUT FOR THEIR POTENTIAL AS INFORMED

CIVILIAN LEADERS WITH A CLEAR UNDERSTANDING OF WORLD

ISSUES. / IF WE ARE TO DETER THE GREAT CATASTROPHE OF

ANOTHER WORLD CONFLICT, WE ~~CAN DO SO ONLY BY THE~~

must base our action on the

UNIFIED EFFORTS OF ALL ~~OF US~~ -- EACH CONTRIBUTING

ACCORDING TO HIS STATION. / ONLY BY MERGING ALL OF OUR

STRENGTH -- MILITARY, ECONOMIC, POLITICAL, AND MORAL --

IN HARMONIOUS AND EFFECTIVE COMBINATION, CAN WE ENSURE

THE FUTURE OF AMERICA AND THE PEACE OF THE WORLD.

THANK YOU.