CLASS OF SERVICE
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WESTERN UNION
TELEGRAM

W. P. MARSHALL, PRESIDENT

1220 (R 11-54)

SYMBOLS
DL—Day Letter
NL—Night Letter
LC—International Letter Telegram

Domestic telegrams is STANDARD TIME at point of origin; Time of receipt is STANDARD TIME at point of destination

RMHA016 WB056

=(NPC042 CD003 XNB133) 944 NL PD CD MEXICO CITY MEX JUN 9 1960

=GENERAL MAXWELL D TAYLOR (MH) =
THE MAYFLOWER HOTEL WASHDC

=APPROPRIATE GUIDANCE FROM THE NATIONAL SECURITY COUNCIL TO
=THE DEPARTMENT OF DEFENSE QUOTE IT HAS OFTEN BEEN SAID THAT
=THE GUIDANCE PROVIDED BY THE NSC TO THE DEPARTMENT OF
DEFENSE =HAS IN THE PAST BEEN INADEQUATE AND UNCLEAR STOP
THE QUESTION =ARISES AS TO WHAT KIND OF NEW GUIDANCE IS
REQUIRED TO PRODUCE =ARMED FORCES OF THE SIZE AND KIND
NECESSARY TO DO THE WILL =OF THE COMMANDER IN CHIEF COMMA
ASSUMING THAT HE DESIRES A =WIDE FREEDOM OF CHOICE IN ANY
FUTURE CRISIS STOP THE FOLLOWING =STATEMENT SUGGESTS THE
KIND OF GUIDANCE NEEDED TO PRODUCE A =STRATEGY OF FLEXIBLE
QUOTE THE OBJECTIVE OF THE MILITARY PREPARATIONS =OF THE
UNITED STATES IS TO CREATE RESPECT FOR THE MILITARY
=STRENGTH OF THE UNITED STATES WITHOUT CREATING FEAR OF ITS
=MISUSE STOP THAT RESPECT SHOULD BE SUFFICIENT TO
DETER MILITARY =ATTACK ON THE UNITED STATES AND TO DISCOURAGE
AGGRESSION IN ANY =AREA OF US INTEREST STOP IF DETERRENCE
FAILS COMMA OUR STRENGTH =SHOULD BE SUFFICIENT TO IMPOSE
APPROPRIATE PUNISHMENT UPON =THE AGGRESSOR STOP PARAGRAPH
IN SHORT COMMA U S MILITARY STRENGTH =SHOULD BE SUCH AS TO
IMPRESS POSSIBLE ENEMIES AND ENCOURAGE =FRIENDS AND
NEUTRALS ~~STOP~~ but IT SHOULD NOT INSPIRE FEAR ARISING =FROM THE
NATURE OF ITS WEAPONS OR FROM THE CHARACTER OF THE =STRETEGY
WHICH DIRECTS ITS USE STOP PARAGRAPH TO ACHIEVE THIS =KIND
OF MILITARY STRENGTH THE DEPARTMENT OF DEFENSE WILL CONFORM

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

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=TO THE FOLLOWING GUIDANCE COLON (A) THE ARMED FORCES OF THE
=UNITED STATES WILL BE SO ORGANIZED AND TRAINED AS TO HAVE
THE =CAPABILITY OF DETERRING A GENERAL ATOMIC ATTACK ON
UNITED STATES =AND OF DEALING A CRIPPLING SECOND STRIKE
AGAINST THE AGGRESSOR ==========IF DETERRENCE FAILS STOP THE
WEAPONS SYSTEM FOR RETALIATION =WILL CONSIST PRIMARILY OF
LONG RANGE MISSILES WITH ATOMIC =HEADS COMMA FIRING FROM
MOBILE OR CONCEALED POSITIONS REMOVED =FROM IMPORTANT
FRIENDLY TARGETS STOP PARAGRAPH =
(B) CONCURRENTLY AND WITH EQUAL PRIORITY OF EFFORT THE
=ARMED FORCES OF THE UNITED STATES WILL BE SO ORGANIZED AND
=TRAINED AS TO HAVE THE CAPABILITY OF SUSTAINED COMBAT ON
THE =GROUND AND AT SEA COMMA PLACING PRIMARY RELIANCE ON
THE USE =OF NON ATOMIC WEAPONS COMMA AND UPON STRATEGIC AND
TACTICAL =MOBILITY TO PERMIT PROMPT AND TIMELY INTERVENTION
IN ANY AREA =OF VITAL US INTEREST STOP PARAGRAPH =
(C) THE THREE SERVICE DEPARTMENTS WILL BE REORGANIZED
=AND THEIR ROLES AND MISSIONS RESTATED IN CONSONANCE WITH
THE =FOLLOWING PRINCIPLES COLON PARAGRAPH =
========== (1) THE DEPARTMENT OF THE ARMY IS THAT SERVICE
CHARGED =WITH RAISING EQUIPPING AND TRAINING ALL FORCES
REQUIRED FOR =SUSTAINED COMBAT ON AND OVER THE GROUND STOP
= (2) THE DEPARTMENT OF THE NAVY IS THAT SERVICE
CHARGED =WITH RAISING EQUIPPING AND TRAINING ALL FORCES
REQUIRED FOR =SUSTAINED COMBAT ON OVER AND UNDER THE SEA STOP
= (3) THE DEPARTMENT OF THE AIR FORCE IS THAT SERVICE

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CHARGED =WITH RAISING EQUIPPING AND TRAINING ALL LAND BASED STRATEGIC =MISSILE FORCES AND THE ANTI AIRCRAFT COMMA ANTI MISSILE AND =EARLY WARNING ELEMENTS NECESSARY FOR THEIR OWN PROTECTION AND =FOR THE DEFENSE OF THE CONTINENTAL U S PARAGRAPH =

receiving an annual sum approximating 10% of the Gross National Product.

(D) TO SUPPORT THE FOREGOING FORCES THE DEPARTMENT OF =DEFENSE ~~WILL~~ may PLAN UPON ~~THE USE OF 10 0/0 OF THE GROSS NATIONAL =PRODUCT TO PROVIDE FOR THE ANNUAL MILITARY BUDGET~~ STOP For multi-range fiscal planning IT WILL ========SUBMIT TO THE PRESIDENT ANNUALLY A FIVE YEAR MILITARY PROGRAM =FOR OVERALL APPROVAL STOP THIS PROGRAM WILL DEFINE AND JUSTIFY =GOALS FOR ALL CATEGORIES OF OPERATIONAL FORCES required in this period STOP THESE GOALS =WILL BE BASED UPON THE ESTIMATED MILITARY THREAT AND THE EXTENT =OF THE POLITICAL COMMITMENTS OF THE UNITED STATES WHICH HAVE =MILITARY IMPLICATIONS STOP THE DEPARTMENT OF DEFENSE WILL JUSTIFY =ITS ANNUAL BUDGET IN TERMS OF OPERATIONAL FORCES REQUIRED TO =MEET THE APPROVED force GOALS STOP PARAGRAPH =

(E) THE DEPARTMENT OF DEFENSE WILL PLAN AND IMPLEMENT =THE MILITARY STRATEGY IN CONFORMANCE WITH THE FOLLOWING STATEMENTS =OF POLICY COLON =

(1) IT IS THE POLICY OF THE UNITED STATES NOT TO USE =ATOMIC OR LETHAL CHEMICAL OR BIOLOGICAL WEAPONS EXCEPT IN RETALIATION =OR UPON CLEAR INDICATION OF INTENDED USE BY AN ENEMY STOP =

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= = = = = = (2) IT IS THE POLICY OF THE UNITED STATES TO WITHDRAW =PROGRESSIVELY FROM OVERSEAS BASES AND TO REDUCE OVERSEAS DEPOYMENTS = STOP IN REPLACEMENT THEREFORE COMMA THE UNITED STATES WILL =ASSIST THE DEVELOPMENT OF CONVENTIONAL INDIGENOUS FORCES IN =SELECTED AREAS STOP IT WILL ESTABLISH STOCKPILES OF HEAVY MILITARY =EQUIPMENT AT POINTS OF STRATEGIC LOGISTICAL IMPORTANCE AND =WILL THERWISE ENHANCE THE STRATEGIC MOBILITY OF ITS FORCES =STOP IT WILL USE THESE FORCES FOR THE PROMPT SUPPORT OF THREATENED =OVERSEAS AREAS OF INTEREST TO THE UNITED STATES STOP = and its allies

(3) IT IS THE POLICY OF THE UNITED STATES TO SUPPORT =A PROGRAM TO PROVIDE FALLOUT SHELTERS FOR THE CIVILIAN POPULATION =STOP =

(D) (1) THE SECRETARY OF STATE AND THE SECRETARY OF DEFENSE =WILL MAKE AN ANNUAL REPORT TO THE NATIONAL SECURITY COUNCIL = = = = = = = ON THE ADEQUACY OF THE MILITARY FORCES IN BEING IN RELATION =TO THE CURRENT MILITARY THREAT AND TO THE CURRENT COMMITMENTS =WHICH MAY REQUIRE THE USE OF MILITARY FORCES FOR THEIR FULFILLMENT =STOP UNQUOTE IT IS BELIEVED THAT GUIDANCE SUCH AS THE FOREGOING =IF FAITHFULLY IMPLEMENTED BY THE DEPARTMENT OF DEFENSE WOULD =RESULT IN PRODUCING FORCES APPROPRIATE TO OUR REQUIREMENTS =AND APPLICABLE TO THE MANY FORMS OF MILITARY THREAT WHICH MAY =ARISE STOP THESE FORCES WOULD NOT BE DEPENDENT UPON ANY ONE =WEAPONS SYSTEM BUT WOULD PERMIT A STRATEGY OF FLEXIBLE RESPONSE =OFFERING

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MANY ALTERNATIVES TO OUR RESPONSIBLE LEADERS STOP MOREOVER IT WOULD ASSURE THAT WE PUT FIRST THINGS FIRST AND THAT WE KNOW WHAT KIND OF SECURITY WE ARE BUYING WITH OUR DEFENSE DOLLARS SOMETHING WE DO NOT KNOW TODAY STOP END SPEECH

REMINDER SENATOR CLAIR ENGLE EXPECTS MAKE TAPE RECORDING FOR TV PROGRAM DURING JUNE TRIP REGARDS

CLIFFORD

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