

# Inside

Issue 62, 3<sup>d</sup> Quarter 2011



**Editor Col William T. Eliason, USAF (Ret.), Ph.D.**  
**Executive Editor Jeffrey D. Smotherman, Ph.D.**  
**Supervisory Editor George C. Maerz**  
**Production Supervisor Martin J. Peters, Jr.**  
**Senior Copy Editor Calvin B. Kelley**  
**Book Review Editor Lisa M. Yambrick**  
**Visual Design Editor Tara J. Parekh**  
**Copy Editor/Office Manager John J. Church, D.M.A.**  
**Internet Publications Editor Joanna E. Seich**  
**Design John Mitrione, Jeremy Swanston,**  
**U.S. Government Printing Office**

Printed in St. Louis, Missouri



NDU Press is the National Defense University's cross-component, professional military and academic publishing house. It publishes books, journals, policy briefs, occasional papers, monographs, and special reports on national security strategy, defense policy, interagency cooperation, national military strategy, regional security affairs, and global strategic problems.

This is the official U.S. Department of Defense edition of *JFQ*. Any copyrighted portions of this journal may not be reproduced or extracted without permission of the copyright proprietors. *Joint Force Quarterly* should be acknowledged whenever material is quoted from or based on its content.

## COMMUNICATIONS

Please visit NDU Press and *Joint Force Quarterly* online at [ndupress.ndu.edu](http://ndupress.ndu.edu) for more on upcoming issues, an electronic archive of *JFQ* articles, and access to many other useful NDU Press publications. Constructive comments and contributions are important to us. Please direct editorial communications to the link on the NDU Press Web site or write to:  
Editor, *Joint Force Quarterly*  
National Defense University Press  
260 Fifth Avenue, S.W. (Building 64, Room 2504)  
Fort Lesley J. McNair  
Washington, DC 20319

Telephone: (202) 685-4220/DSN 325  
FAX: (202) 685-4219/DSN 325  
Email: [JFQ1@ndu.edu](mailto:JFQ1@ndu.edu)  
*JFQ* online: [ndupress.ndu.edu](http://ndupress.ndu.edu)

## JFQ Dialogue

2 From the Chairman

## Forum

6 Executive Summary

8 Chairman's Conference on Military Professionalism: An Overview  
*By Albert C. Pierce*

10 Identity in the Profession of Arms *By Ann E. Rondeau*

14 Who Is a Member of the Military Profession? *By Matthew Moten*

18 The Enlisted Force and Profession of Arms *By Bryan B. Battaglia*

20 Keeping Integrity *By Leon A. Edney*

22 Professional Disagreement and Policy *By Paul D. Eaton*

25 A New Way of Understanding (Military) Professionalism  
*By Thomas P. Galvin*

32 Know Yourself Before the Enemy: Military Professionalism's Civil Foundation  
*By Ian Bryan*

## Special Feature

37 The Strategist as Hero *By Colin S. Gray*

46 A Diplomat's Philosophy *By Marc Grossman*

52 Planning Is Everything *By Mark A. Bucknam*

59 On Military Theory *By Milan Vego*

68 Establishing a Framework for Intelligence Education and Training  
*By Rebecca L. Frerichs and Stephen R. Di Rienzo*

## Commentary

74 Building the Security Force That Won't Leave *By William B. Caldwell IV and Nathan K. Finney*

81 A Road Map for Beating Latin America's Transnational Criminal Organizations *By Martin Edwin Andersen*

89 America's Endangered Arsenal of Democracy *By M. Thomas Davis and Nathaniel C. Fick*



# JFQ

## Features

- 96** Logistics Planning and Collaboration in Complex Relief Operations  
*By Steven J. Romano*
- 104** Junior Leader PME in the PLA: Implications for the Future  
*By Mark K. Snakenberg*
- 110** Matrix of Nonlinearity: Minimum Deterrence, Missile Defenses, and Nuclear Arms Reductions  
*By Stephen J. Cimbala*
- 117** The Arctic: A New Partnership Paradigm or the Next “Cold War”?  
*By Reginald R. Smith*
- 125** Scalable Energy Networks to Promote Energy Security  
*By Paul E. Roeger*

## Book Reviews

- 131** Do Good Fences Make Good Neighbors?  
*Reviewed by Nader Elhefnawy*
- 132** A Question of Command  
*Reviewed by Kirby R. Dennis*
- 133** A Little War That Shook the World  
*Reviewed by James Thomas Snyder*
- 134** How Terrorism Ends  
*Reviewed by Eric Shibuya*

## Joint Doctrine

- 135** Securing Aerial Approaches to Joint Airfields  
*By Robert B. Holdsworth*
- 139** Joint Terminology: At the Heart of Doctrine  
*By George H. Hock, Jr.*

### PUBLISHER

ADM Michael G. Mullen, USN

### PRESIDENT, NDU

VADM Ann E. Rondeau, USN

### ADVISORY COMMITTEE

Maj Gen Joseph D. Brown IV, USAF *Industrial College of the Armed Forces*  
 Col Michael F. Belcher, USMC *Marine Corps War College*  
 Gen James E. Cartwright, USMC *The Joint Staff*  
 LTG Robert L. Caslen, USA *U.S. Army Command and General Staff College*  
 Rear Admiral John N. Christenson, USN *Naval War College*  
 Brig Gen Stephen T. Denker, USAF *Air Command and Staff College*  
 Col Thomas Gorry, USMC *Marine Corps Command and Staff College*  
 VADM William E. Gortney, USN *The Joint Staff*  
 Brig Gen Scott M. Hanson, USAF *Air War College*  
 RADM Douglas J. McAneny, USN *National War College*  
 MG Gregg F. Martin, USA *U.S. Army War College*  
 John A. Nagl *Center for a New American Security*  
 VADM Daniel T. Oliver, USN (Ret.) *Naval Postgraduate School*  
 LtGen John M. Paxton, Jr., USMC *The Joint Staff*  
 ADM James G. Stavridis, USN *U.S. European Command*  
 Maj Gen (select) Joseph S. Ward, Jr., USAF *Joint Forces Staff College*

### EDITORIAL BOARD

Richard K. Betts *Columbia University*  
 Stephen D. Chiabotti *School of Advanced Air and Space Studies*  
 Eliot A. Cohen *The Johns Hopkins University*  
 COL Joseph J. Collins, USA (Ret.) *National War College*  
 Mark J. Conversino *Air War College*  
 Aaron L. Friedberg *Princeton University*  
 Col Thomas C. Greenwood, USMC (Ret.) *Institute for Defense Analyses*  
 Alan L. Gropman *Industrial College of the Armed Forces*  
 Douglas N. Hime *Naval War College*  
 Mark H. Jacobsen *Marine Corps Command and Staff College*  
 CAPT John F. Kirby, USN *The Joint Staff*  
 Daniel T. Kuehl *Information Resources Management College*  
 Thomas L. McNaugher *The RAND Corporation*  
 Kathleen Mahoney-Norris *Air Command and Staff College*  
 Col Mark Pizzo, USMC (Ret.) *National War College*  
 James A. Schear *Office of the Secretary of Defense*  
 LtGen Bernard E. Trainor, USMC (Ret.)

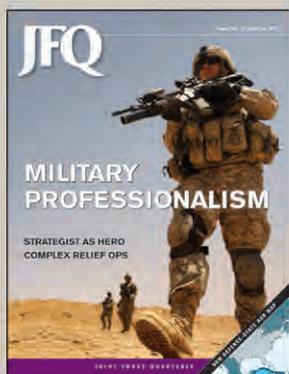
### CONTRIBUTIONS

*Joint Force Quarterly* welcomes submission of scholarly, independent research from members of the Armed Forces, security policymakers and shapers, defense analysts, academic specialists, and civilians from the United States and abroad. Submit articles for consideration to the address on the opposite page or by email to JFQ1@ndu.edu “Attention A&R Editor” in the subject line. For further information, see the guidelines on the NDU Press Web site at ndupress.ndu.edu.

*Joint Force Quarterly* is published by the National Defense University Press for the Chairman of the Joint Chiefs of Staff. *JFQ* is the Chairman’s flagship joint military and security studies journal designed to inform members of the U.S. Armed Forces, allies, and other partners on joint and integrated operations; national security policy and strategy; efforts to combat terrorism; homeland security; and developments in training and joint professional military education to transform America’s military and security apparatus to meet tomorrow’s challenges better while protecting freedom today.

The opinions, conclusions, and recommendations expressed or implied within are those of the contributors and do not necessarily reflect the views of the Department of Defense or any other agency of the Federal Government.

[ndupress.ndu.edu](http://ndupress.ndu.edu)



### ABOUT THE COVERS

Cover: Soldier leads squad during live-fire exercise at Kirkush Military Training Base, Diyala Province, Iraq (Ted Green/U.S. Navy).  
 Table of contents (left to right): Chairman congratulates Cadet during commencement at West Point (DOD/Chad J. McNeely); Naval officers observe live-fire drone exercise from USS *Nitze* (Steve Smith/U.S. Navy); President meets with security advisors in White House Situation Room (White House/Pete Souza); and PLA National Defense University officers celebrate 50<sup>th</sup> anniversary of People’s Republic of China (PLA *Daily*/Qiao Tianfu).