



CHAIRMAN OF THE JOINT CHIEFS OF STAFF

WASHINGTON, DC 20318-9999

25 February 2019

ADM Patrick Walsh, USN (Ret.)
Chairman (Acting), National Defense
University Board of Visitors
300 5th Avenue, SW
Fort Lesley J. McNair
Washington, DC 20319-5066

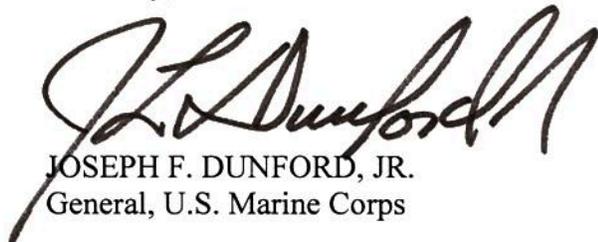
Dear Admiral Walsh:

Thank you for your letter regarding the December 2018 meeting of the National Defense University (NDU) Board of Visitors (BOV). I agree with the board's observation that there are great opportunities to move beyond traditional means of delivering military education, as seen in most civilian higher-learning institutions. Please keep me informed of the initiatives you believe NDU should undertake.

My staff is working hard to ensure NDU has cutting-edge information and educational technology. Similarly, the physical facilities of NDU must afford students, faculty, and staff a safe and enjoyable work environment conducive to learning. As we strive to attain these goals, I look forward to receiving continued guidance from NDU and the board on the best areas to focus our efforts.

I congratulate you on your nomination as Chairman of the BOV. The BOV provides outstanding advice to NDU, and I am certain its superb performance will continue under your stewardship. Please express my gratitude to the other members of the BOV for their excellent work. It is truly appreciated.

Sincerely,



JOSEPH F. DUNFORD, JR.
General, U.S. Marine Corps

*Pat -
many thanks for your letter
and your leadership. I hope
to see you on your next trip
to DC —*