

NDU Transformation



Vice Admiral Frederick J. Roegge
NDU President
11 May 2020

*Imagine, Create, and
Secure a Stronger Peace...*



NATIONAL DEFENSE
UNIVERSITY
Washington, D.C.

NDU Transformation

Defense Wide Review tasked NDU to propose a plan to eliminate CIC and CISA
SecDef also tasked NDU to focus on its core mission: JPME



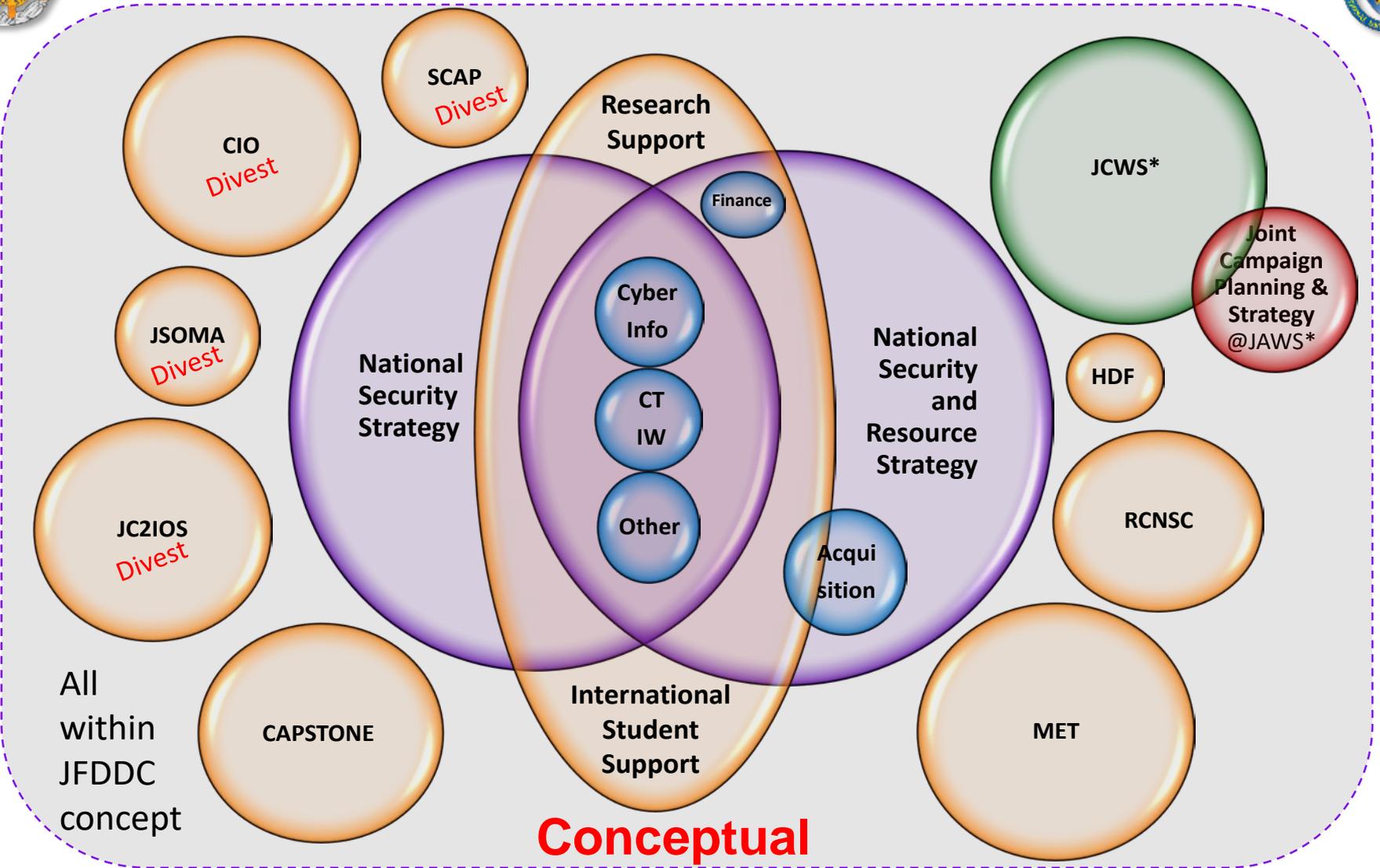
NDU recommendations meet these tasks, and improve effectiveness and efficiency of academics

- Eliminate colleges and unique degrees of CIC and CISA
 - Maintains current student throughput from same partners via National War College (NWC) and Eisenhower School (ES)
 - Preserves and leverages NDU's CT/IW and Cyber/Info expertise to support all NDU programs
 - Note: There is no statutory or CJCS requirement for the unique JPME II programs now delivered by CIC and CISA
- Improve integration of CT/IW & Cyber/Info education into NWC & ES degree programs
 - Improves all-domain education for all NDU grads and implements NDS Irregular Warfare Annex tasks
 - Improves all students' peer learning and professional network development opportunities
- Deliver specialized CT/IW and Cyber/Info education via concentrations of electives
 - Students now assigned to CIC and CISA would instead be assigned to NWC or ES and the CT/IW or Cyber/Info electives
 - Electives build upon the enhanced CT/IW and Cyber/Info integrated into the baseline of NWC and ES curricula
 - Creates path for any other NWC and ES students to also seek the CT/IW or Cyber/Info concentrations
 - Delivering specialized education through electives is already in use at NDU to deliver the Senior Acquisition Course
- Retain non-JPME II programs that are low cost and add value to NDU's JPME II programs
- Divest other non-JPME II programs
 - The Joint Staff is evaluating options for any continuing requirements for these programs
- Make no changes to JPME II programs at JFSC, pending study

Way Ahead: Information Memo for CJCS/SecDef

Recommendation aligns with NDS priorities; maintains student throughput; leverages NDU's CT/IW and Cyber/Info expertise; promotes institutional improvement; improves all-domain education and professional networks for all NDU students; meets statutory and CJCS education requirements; within FY21-26 budget reduced \$52.9M

Integrate CISA & CIC JPME II programs into NWC & ES degree programs; Offer elective concentrations in CTIW and Cyber/Info; Retain value-added/low-cost non-JPME II programs



Conceptual

Purple = JPME II Degree Program | Green = JPME II Non-Degree | Blue = Concentration | Orange = Other Program *Pending study

NDU Transformation Stakeholder Engagement



Stakeholder engagement on NDU Transformation:

- Services
 - Army
 - Navy
 - Air Force
 - Marine Corps
 - Space Force
 - Coast Guard
- Combatant Commands
 - Cyber Command
 - Special Operations Command
 - Transportation Command
 - Space Command
- OSD and Interagency
 - OSD Special Ops/Low Intensity Conflict
 - OSD Chief information Officer
 - OSD Personnel & Readiness
 - Force Education and Training
 - OSD Acquisition and Sustainment
 - Defense Security Cooperation Agency
 - Department of State
 - Department of Homeland Security
- Congressional Professional Staff Members
 - Senate Armed Services Committee
 - House Armed Services Committee
 - Senate Appropriations Committee (Defense)
 - House Appropriations Committee (Defense)

NDU-P briefed the Joint Chiefs of Staff Tank on 01 May 20