

# NDU Transformation

Defense Wide Review tasked NDU to propose a plan to eliminate CIC and CISA  
SecDef also tasked NDU to focus on its core mission: JPME



**NDU recommendations meet these tasks, and improve effectiveness and efficiency of academics**

- Eliminate colleges and unique degrees of CIC and CISA
  - Maintains current student throughput from same partners via National War College (NWC) and Eisenhower School (ES)
  - Preserves and leverages NDU's CT/IW and Cyber/Info expertise to support all NDU programs
  - Note: There is no statutory or CJCS requirement for the unique JPME II programs now delivered by CIC and CISA
- Improve integration of CT/IW & Cyber/Info education into NWC & ES degree programs
  - Improves all-domain education for all NDU grads and implements NDS Irregular Warfare Annex tasks
  - Improves all students' peer learning and professional network development opportunities
- Deliver specialized CT/IW and Cyber/Info education via concentrations of electives
  - Students now assigned to CIC and CISA would instead be assigned to NWC or ES and the CT/IW or Cyber/Info electives
  - Electives build upon the enhanced CT/IW and Cyber/Info integrated into the baseline of NWC and ES curricula
  - Creates path for any other NWC and ES students to also seek the CT/IW or Cyber/Info concentrations
  - Delivering specialized education through electives is already in use at NDU to deliver the Senior Acquisition Course
- Retain non-JPME II programs that are low cost and add value to NDU's JPME II programs
- Divest other non-JPME II programs
  - The Joint Staff is evaluating options for any continuing requirements for these programs
- Make no changes to JPME II programs at JFSC, pending study

**Way Ahead: Information Memo for CJCS/SecDef**

**Recommendation aligns with NDS priorities; maintains student throughput; leverages NDU's CT/IW and Cyber/Info expertise; promotes institutional improvement; improves all-domain education and professional networks for all NDU students; meets statutory and CJCS education requirements; within FY21-26 budget reduced \$52.9M**