



DEPARTMENT OF DEFENSE
NATIONAL DEFENSE UNIVERSITY
WASHINGTON DC 20319-5066

12 May 2022

Board of Visitor Members,

Let me begin by thanking you once again for your commitment to serve on our newly reconstituted Board of Visitors (BoV). It was wonderful to connect with many of you during our orientation session.

Our agenda is designed to assist the Board in complying with its Charter, which states the BoV shall focus on matters pertaining to: accreditation compliance; organizational management; strategic planning; resource management; and other matters of interest to the National Defense University in fulfilling its mission. To help prepare you for the meeting, we are providing you with the attached materials for your review.

We look forward to hearing your insights, advice, and perspective as we continue to educate and develop joint warfighters and other national security leaders to prevail in war, peace, and competition now and into the future.

Very Respectfully,
Michael T. Flehn
MICHAEL T. FLEHN, Lt Gen, USAF
President, National Defense University