



**National Defense University  
Board of Visitors Meeting  
September 25, 2024  
AGENDA**

**Meeting Dress Code**

Military: Class A Uniform

Civilian: Business Suit

**Wednesday, 25 September 2024**

**Room 155A&B, Marshall Hall + Virtual Access for BoV members only**

<b>1015 (ET)</b>	<b>Call to Order – Open Meeting Starts</b> <i>(Room 155A&amp;B, Marshall Hall + Virtual Access for BoV members only)</i>	Ms. Joycelyn Stevens, Alternate Designated Federal Officer (ADFO)
1015-1020	Administrative Notes <i>ADFO comments/overview of agenda</i>	Ms. Stevens and General Norton Schwartz, USAF (Retired), BoV Chair
1020-1100	CJCS Address to BoV: Remarks on Joint Professional Military Education	General Charles Q. Brown, Jr., Chairman, Joint Chiefs of Staff
1100-1105	Introduction of the Incoming NDU President	Lieutenant General Michael T. Plehn, NDU President
1105-1135	State of the University Address	Lieutenant General Plehn
<b>1135-1150</b>	<b>BREAK</b>	
1150-1210	Accreditation Updates	Dr. James Lapse, Provost
1215-1300	<i>Buffet Lunch with Faculty and Staff Room 155C, Marshall Hall</i>	<i>Board Members, NDU-P, SVP, DFO Designee, ADFO, and Select Faculty and Staff (invitation only)</i>
1315-1345	NDU Mission Assessment & Strategic Initiatives	Mr. Steve Heffington, Director of Strategic Planning and Innovation
1345-1400	NDU Organizational Revision	Lieutenant General Plehn and Colonel Chris Nyland, Chief of Staff
1400-1430	Budget, Hiring, Facilities & Technology Update	Mr. Mark Bertolini, Chief Support Officer

1430-1445	NDU Connect Demonstration	Dr. BJ Miller, Senior Research Associate and NDU Connect Implementation Tri-Chair, and Ms. Nakia Logan, Director, CIC Office of Student Services and NDU Connect Implementation Tri-Chair
1445-1450	Discussion of Public Written Comments	Board Members
1450-1505	BoV Member Deliberation and Feedback	Board Members
1505-1515	Wrap-up and Closing Remarks	General Schwartz and Lieutenant General Plehn
<b>1515</b>	<b>MEETING ENDS</b>	<b>Ms. Stevens</b>