National Defense University

Educating, Developing and Inspiring National Security Leaders



Ten o'clock Wednesday, June Eighth Two Thousand Twenty Two Fort Lesley J. McNair Washington, D.C.



NATIONAL DEFENSE UNIVERSITY

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GRADUATION

College of International Security Affairs

NATIONAL WAR COLLEGE

College of Information and Cyberspace

Dwight D. Eisenhower School for National Security and Resource Strategy



Ten o'clock Wednesday, June Eighth, Two Thousand Twenty Two Fort Lesley J. McNair, Washington, D.C.

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BENEDICTION

A link to graduation photos can be found at: www.ndu.edu

LIEUTENANT GENERAL MICHAEL T. PLEHN, USAF 17th President of National Defense University



Lieutenant General Mike Plehn is the 17th President of the National Defense University. As President of NDU, he oversees its five component colleges that offer graduate-level degrees and certifications in joint professional military education to over 2,000 U.S. military officers, civilian government officials, international military officers and industry partners annually.

Raised in an Army family, he graduated from Miami Southridge Senior High School in 1983 and attended the U.S. Air Force Academy Preparatory School in Colorado Springs, Colorado. He graduated from the U.S. Air Force Academy with Military Distinction and a degree in Astronautical Engineering in 1988. He is a Distinguished Graduate of Squadron Officer School as well as the College of Naval

Command and Staff, where he received a Master's Degree with Highest Distinction in National Security and Strategic Studies. He also holds a Master of Airpower Art and Science degree from the School of Advanced Airpower Studies, as well as a Master of Aerospace Science degree from Embry-Riddle Aeronautical University.

Lt Gen Plehn has extensive experience in joint, interagency, and special operations, including: Middle East Policy in the Office of the Secretary of Defense, the Joint Improvised Explosive Device Defeat Organization, and four tours at the Combatant Command level to include U.S. European Command, U.S. Central Command, and twice at U.S. Southern Command, where he was most recently the Military Deputy Commander. He also served on the Air Staff in Strategy and Policy and as the speechwriter to the Vice Chief of Staff of the Air Force.

Lt Gen Plehn is a master navigator with 2,200 flight hours in the AC-130H, AC-130U, U-28, MQ-1B, MQ-9, and F-16D. He has more than 350 combat hours supporting operations over Bosnia, Somalia, Haiti, Afghanistan, and Iraq. He has commanded special operations units at the squadron, group, and wing levels, and was formerly the Deputy Commander of Air Force Special Operations Command.

His awards and decorations include the Defense Distinguished Service Medal, Distinguished Service Medal, Defense Superior Service Medal with 2 oak leaf clusters, the Legion of Merit, Bronze Star, Defense Meritorious Service Medal with oak leaf cluster, Meritorious Service Medal with 3 oak leaf clusters, Air Medal with 2 oak leaf clusters, Aerial Achievement Medal with 4 oak leaf clusters, Air Force Commendation Medal, Air Force Achievement Medal with oak leaf cluster, the Gallant Unit Citation, the Medal for Distinguished Service to the Colombian Military Forces and the White Nun Medal for Distinguished Actions to the Army and Republic of Guatemala.

An Eagle Scout and avid reader, he speaks passable Spanish. In their quiet time, Mike and his wife enjoy watching ice hockey and providing staff assistance to their two cats.

ADMIRAL CHRISTOPHER W. GRADY Vice Chairman of the Joint Chiefs of Staff



Admiral Christopher W. Grady serves as the twelfth Vice Chairman of the Joint Chiefs of Staff. In this capacity, he is a member of the Joint Chiefs of Staff and the Nation's second highest-ranking military officer.

A native of Newport, Rhode Island, he is a graduate of the University of Notre Dame and received his commission through the Naval Reserve Officers Training Corps program.

A career Surface Warfare Officer, Grady served aboard USS Moosbrugger (DD 980) and USS Princeton (CG 59). He first commanded USS Chief (MCM 14) Crew Echo and deployed in command of USS Ardent (MCM 12). Grady later commanded USS Cole (DDG 67), where he deployed as part of NATO's Standing

Naval Forces Mediterranean; Destroyer Squadron (DESRON) 22, where he deployed to the Arabian Gulf as sea combat commander for the Theodore Roosevelt Carrier Strike Group in support of Operations Enduring Freedom and Iraqi Freedom; and Carrier Strike Group (CSG) 1/Carl Vinson Carrier Strike Group, where he deployed for nearly 10 months to the Western Pacific and the Arabian Gulf conducting combat operations in support of Operation Inherent Resolve.

Ashore, Admiral Grady served in the Joint Chiefs of Staff and then as naval aide to the Chief of Naval Operations, as executive assistant to the Navy's Chief of Legislative Affairs, as the deputy executive secretary of the National Security Council in the White House; and as the assistant branch head, Europe and Eurasia Politico-Military Affairs Branch (OPNAV N524). As a flag officer, he served as Director of the Maritime Operations Center (N2/3/5/7), Commander, U.S. Pacific Fleet; Commander, Naval Surface Force Atlantic; Commander, U.S. 6th Fleet/ Commander, Naval Striking and Support Forces NATO/ Deputy Commander, U.S. Naval Forces Europe and U.S. Naval Forces Africa. He most recently served as the Commander, U.S. Fleet Forces Command, and the Navy's Service Component Commander to both U.S. Northern Command and U.S. Strategic Command, and executed Task Force Atlantic in coordination with U.S. Naval Forces Europe.

Admiral Grady is a distinguished graduate of Georgetown University where he earned a Master of Arts in National Security Studies while concurrently participating as a fellow in Foreign Service at the Edmund A. Walsh School of Foreign Service. He is also a distinguished graduate of the National War College earning a Master of Science in National Security Affairs.

His personal awards include the Distinguished Service Medal, Defense Superior Service Medal, Legion of Merit with four gold stars, Meritorious Service Medal with four gold stars, Joint Service Commendation Medal, Navy and Marine Corps Commendation Medal with three gold stars, and the Combat "V," Joint Service Achievement Medal, and The "Old Salt" award. Admiral Grady is a joint specialty officer.

NATIONAL DEFENSE UNIVERSITY

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MISSION

NDU's mission is to educate joint Warfighters in critical thinking and the creative application of military power to inform national strategy and globally integrated operations, under conditions of disruptive change, in order to conduct war. NDU is "The Chairman's University" and his vision is for NDU to create strategic advantage by developing joint warfighters and other national security leaders and by forging relationships through whole-of-nations and whole-of-government educational programs, research, and engagement.

BEGINNINGS

Before World War II, American scholarship in the profession of arms matured in each of the military services more or less independently. Requirements for advanced education for leaders of the nation's military and naval forces were met as they arose through postgraduate colleges set up by and for the respective services. The 20th century imposed a growing need for closer ties between force and diplomacy, between America's military services and the industries that arm them, and particularly among our military centers of higher learning and research. This led to the creation of the Army Industrial College in 1924 and, after World War II, the formation of joint colleges of higher learning. These new joint colleges included the Armed Forces Staff College, the National War College, and the Army Industrial College, which later became the Industrial College of the Armed Forces.

NDU was established in 1976 to consolidate intellectual resources and provide joint higher education for the nation's defense community. The Industrial College of the Armed Forces (now the Dwight D. Eisenhower School for National Security and Resource Strategy) and the National War College were the original two constituent colleges of the new institution. The Armed Forces Staff College (now the Joint Forces Staff College) was added to the university in 1981. A year later, the Department of Defense Computer Institute (now the College of Information and Cyberspace) joined. The university's newest school is the College of International Security Affairs, which was created in 2002 as the School for National Security Executive Education.

A HOLISTIC APPROACH

NDU's education, research, and outreach programs are integrated and mutually supportive, creating an exceptionally rich learning environment. This approach combines the unique strengths of the university's colleges, research institute, international student program, library, gaming and simulation center, and deep relationships with organizations throughout Washington to produce a whole that is greater than the sum of its parts. Students also benefit from the diversity of their peers, who represent all the military services, along with many federal agencies, private sector companies, and partner nations.

NDU students' experience in the classroom is first-rate and is enriched both by the experienced faculty and by the university's research program. Leading the research program is the Institute for National Strategic Studies (INSS), which was established early in the life of NDU to provide policy research and applied strategic learning, and now provides timely, objective analysis to senior decision makers and supports NDU's educational programs. Through its five centers, INSS focuses research on key issues ranging from complex operations, to technology and weapons of mass destruction. INSS serves as the university's research arm, think tank, and is one of the most recognized venues in the National Capital Region for scholarly expertise on national security issues. The embedded NDU Press supports education, research, and outreach as the university's cross-component, professional military and academic publishing house.

NDU conducts outreach via the International Fellows program, a multitude of international visits yearly by senior officials from nations that are important to U.S. national security, and via scholarly publications and presentations. Through its International Student Management Office, NDU hosts more than 100 International Fellows each year, who study in the university's colleges and develop a deeper understanding of American government and society. The university also engages peer institutions and senior officials from a wide variety of countries, as well as U.S. universities, to increase understanding and cooperation. In addition, NDU's subject matter experts are frequently called upon to provide briefings for senior officials throughout the U.S. government.

UNIQUE VALUE

NDU is a strategic national resource that prepares senior leaders to think and operate effectively at the highest levels in an increasingly dynamic, complex, and unpredictable international security environment. It does this by preparing them to understand, develop, and employ strategies that incorporate all instruments of national power across all domains of competition and across the spectrum of conflict.

This senior leader development is made possible by NDU's holistic approach and unique combination of curriculum, location, and student/faculty diversity. NDU students develop an understanding of the canon of strategic theory, and are able to apply and creatively adapt this knowledge to current and future security challenges. This foundation of theory and application is informed by cutting edge research. The educational experience is also enriched by the many distinguished speakers who engage the students in candid discussions. The university's ability to attract these top speakers and build relationships with federal agencies, academic institutions, and international partners is enhanced by its location in Washington, DC. Intentionally integrating students and faculty who come to NDU from all military services and a broad spectrum of interagency, industry, and international partners provides a diversity of thought in every seminar. This ensures that NDU students are exposed to an exceptionally wide range of perspectives, and fosters personal relationships and peer networks, which continue to serve NDU alumni and their nations throughout their careers.



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