

*Educating, Developing & Inspiring
National Security Leaders*

2023

GRADUATION

National Defense University



Ten o'clock • Thursday, June Eighth
Two Thousand Twenty Three
Fort Lesley J. McNair • Washington, D.C.

NATIONAL DEFENSE UNIVERSITY



GRADUATION

NATIONAL WAR COLLEGE

COLLEGE OF INFORMATION AND CYBERSPACE

DWIGHT D. EISENHOWER SCHOOL FOR
NATIONAL SECURITY AND RESOURCE STRATEGY

COLLEGE OF INTERNATIONAL SECURITY AFFAIRS



Ten o'clock

Thursday, June Eighth, Two Thousand Twenty Three

Fort Lesley J. McNair, Washington, D.C.

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INVOCATION

WELCOME REMARKS

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President

GRADUATION ADDRESS

GENERAL MARK A. MILLEY, USA

Chairman of the Joint Chiefs of Staff

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DR. CASSANDRA C. LEWIS

Chancellor

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BENEDICTION

A link to graduation photos can be found at:

www.ndu.edu

LIEUTENANT GENERAL MICHAEL T. PLEHN, USAF

17th President of National Defense University



Lieutenant General Mike Plehn is the 17th President of the National Defense University. As President of NDU, he oversees its five component colleges that offer graduate-level degrees and certifications in joint professional military education to over 2,000 U.S. military officers, civilian government officials, international military officers and industry partners annually.

Raised in an Army family, he graduated from Miami Southridge Senior High School in 1983 and attended the U.S. Air Force Academy Preparatory School in Colorado Springs, Colorado. He graduated from the U.S. Air Force Academy with Military Distinction and a degree in Astronautical Engineering in 1988. He is a Distinguished Graduate of Squadron Officer School as well as the College of Naval

Command and Staff, where he received a Master's Degree with Highest Distinction in National Security and Strategic Studies. He also holds a Master of Airpower Art and Science degree from the School of Advanced Airpower Studies, as well as a Master of Aerospace Science degree from Embry-Riddle Aeronautical University.

Lt Gen Plehn has extensive experience in joint, interagency, and special operations, including: Middle East Policy in the Office of the Secretary of Defense, the Joint Improvised Explosive Device Defeat Organization, and four tours at the Combatant Command level to include U.S. European Command, U.S. Central Command, and twice at U.S. Southern Command, where he was most recently the Military Deputy Commander. He also served on the Air Staff in Strategy and Policy and as the speechwriter to the Vice Chief of Staff of the Air Force.

Lt Gen Plehn is a master navigator with 2,200 flight hours in the AC-130H, AC-130U, U-28, MQ-1B, MQ-9, and F-16D. He has more than 350 combat hours supporting operations over Bosnia, Somalia, Haiti, Afghanistan, and Iraq. He has commanded special operations units at the squadron, group, and wing levels, and was formerly the Deputy Commander of Air Force Special Operations Command.

His awards and decorations include the Defense Distinguished Service Medal, Distinguished Service Medal, Defense Superior Service Medal with 2 oak leaf clusters, the Legion of Merit, Bronze Star, Defense Meritorious Service Medal with oak leaf cluster, Meritorious Service Medal with 3 oak leaf clusters, Air Medal with 2 oak leaf clusters, Aerial Achievement Medal with 4 oak leaf clusters, Air Force Commendation Medal, Air Force Achievement Medal with oak leaf cluster, the Gallant Unit Citation, the Medal for Distinguished Service to the Colombian Military Forces and the White Nun Medal for Distinguished Actions to the Army and Republic of Guatemala.

An Eagle Scout and avid reader, he speaks passable Spanish. In their quiet time, Mike and his wife enjoy watching ice hockey and providing staff assistance to their two cats.

GENERAL MARK A. MILLEY

Chairman of the Joint Chiefs of Staff



General Mark A. Milley is the 20th Chairman of the Joint Chiefs of Staff, the nation's highest-ranking military officer, and the principal military advisor to the President, Secretary of Defense, and National Security Council.

Prior to becoming Chairman on October 1, 2019, General Milley served as the 39th Chief of Staff of the U.S. Army.

A native of Massachusetts, General Milley graduated from Princeton University in 1980, where he received his commission from Army ROTC.

General Milley has had multiple command and staff positions in eight divisions and Special Forces throughout the last 40 years to include command of the 1st Battalion, 506th Infantry, 2nd Infantry Division; the 2nd Brigade, 10th Mountain Division; Deputy Commanding General, 101st Airborne Division (Air Assault); Commanding General, 10th Mountain Division; Commanding General, III Corps; and Commanding General, U.S. Army Forces Command.

While serving as the Commanding General, III Corps, General Milley deployed as the Commanding General, International Security Assistance Force Joint Command and Deputy Commanding General, U.S. Forces Afghanistan. General Milley's joint assignments also include the Joint Staff operations directorate and as a Military Assistant to the Secretary of Defense.

General Milley's operational deployments include the Multi-National Force and Observers, Sinai, Egypt; Operation Just Cause, Panama; Operation Uphold Democracy, Haiti; Operation Joint Endeavor, Bosnia-Herzegovina; Operation Iraqi Freedom, Iraq; and three tours during Operation Enduring Freedom, Afghanistan. He also deployed to Somalia and Colombia.

In addition to his bachelor's degree in political science from Princeton University, General Milley has a master's degree in international relations from Columbia University and one from the U.S. Naval War College in national security and strategic studies. He is also a graduate of the MIT Seminar XXI National Security Studies Program.

General Milley and his wife, Hollyanne, have been married for more than 35 years and have two children.

NATIONAL DEFENSE UNIVERSITY

Educating, Developing, and Inspiring National Security Leaders

MISSION

NDU's mission is to educate joint Warfighters in critical thinking and the creative application of military power to inform national strategy and globally integrated operations, under conditions of disruptive change, in order to conduct war. NDU is "The Chairman's University" and his vision is for NDU to create strategic advantage by developing joint warfighters and other national security leaders and by forging relationships through whole-of-nations and whole-of-government educational programs, research, and engagement.

BEGINNINGS

Before World War II, American scholarship in the profession of arms matured in each of the military services more or less independently. Requirements for advanced education for leaders of the nation's military and naval forces were met as they arose through postgraduate colleges set up by and for the respective services. The 20th century imposed a growing need for closer ties between force and diplomacy, between America's military services and the industries that arm them, and particularly among our military centers of higher learning and research. This led to the creation of the Army Industrial College in 1924 and, after World War II, the formation of joint colleges of higher learning. These new joint colleges included the Armed Forces Staff College, the National War College, and the Army Industrial College, which later became the Industrial College of the Armed Forces.

NDU was established in 1976 to consolidate intellectual resources and provide joint higher education for the nation's defense community. The Industrial College of the Armed Forces (now the Dwight D. Eisenhower School for National Security and Resource Strategy) and the National War College were the original two constituent colleges of the new institution. The Armed Forces Staff College (now the Joint Forces Staff College) was added to the university in 1981. A year later, the Department of Defense Computer Institute (now the College of Information and Cyberspace) joined. The university's newest school is the College of International Security Affairs, which was created in 2002 as the School for National Security Executive Education.

A HOLISTIC APPROACH

NDU's education, research, and outreach programs are integrated and mutually supportive, creating an exceptionally rich learning environment. This approach combines the unique strengths of the university's colleges, research institute, international student program, library, gaming and simulation center, and deep relationships with organizations throughout Washington to produce a whole that is greater than the sum of its parts. Students also benefit from the diversity of their peers, who represent all the military services, along with many federal agencies, private sector companies, and partner nations.

NDU students' experience in the classroom is first-rate and is enriched both by the experienced faculty and by the university's research program. Leading the research program is the Institute for National Strategic Studies (INSS), which was established early in the life of NDU to provide policy research and applied strategic learning, and now provides timely, objective analysis to senior decision makers and supports NDU's educational programs. Through its five centers, INSS focuses research on key issues ranging from complex operations, to technology and weapons of mass destruction. INSS serves as the university's research arm, think tank, and is one of the most recognized venues in the National Capital Region for scholarly expertise on national security issues. The embedded NDU Press supports education, research, and outreach as the university's cross-component, professional military and academic publishing house.

NDU conducts outreach via the International Fellows program, a multitude of international visits yearly by senior officials from nations that are important to U.S. national security, and via scholarly publications and presentations. Through its International Student Management Office, NDU hosts more than 100 International Fellows each year, who study in the university's colleges and develop a deeper understanding of American government and society. The university also engages peer institutions and senior officials from a wide variety of countries, as well as U.S. universities, to increase understanding and cooperation. In addition, NDU's subject matter experts are frequently called upon to provide briefings for senior officials throughout the U.S. government.

UNIQUE VALUE

NDU is a strategic national resource that prepares senior leaders to think and operate effectively at the highest levels in an increasingly dynamic, complex, and unpredictable international security environment. It does this by preparing them to understand, develop, and employ strategies that incorporate all instruments of national power across all domains of competition and across the spectrum of conflict.

This senior leader development is made possible by NDU's holistic approach and unique combination of curriculum, location, and student/faculty diversity. NDU students develop an understanding of the canon of strategic theory, and are able to apply and creatively adapt this knowledge to current and future security challenges. This foundation of theory and application is informed by cutting edge research. The educational experience is also enriched by the many distinguished speakers who engage the students in candid discussions. The university's ability to attract these top speakers and build relationships with federal agencies, academic institutions, and international partners is enhanced by its location in Washington, DC. Intentionally integrating students and faculty who come to NDU from all military services and a broad spectrum of interagency, industry, and international partners provides a diversity of thought in every seminar. This ensures that NDU students are exposed to an exceptionally wide range of perspectives, and fosters personal relationships and peer networks, which continue to serve NDU alumni and their nations throughout their careers.



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ABBOTT, Thomas P., CAPT
U.S. Navy

AL HARTHI, Nasser H., COL
Saudi Arabia, Army
American Studies Concentration

ALI, Syed N., Mr.
Department of State
Data and Disruptive Technologies Concentration

ALLWERDT, Karl M., Mr.
Department of Defense
War Studies Concentration

ALMAZROUEI, Naser A., COL
United Arab Emirates, Army
American Studies Concentration

ALQOOTI, Mazen M., Col
Bahrain, Air Force
American Studies Concentration

ALVARADO, Ivan M., LTC
U.S. Army
Cyber Studies Concentration

AMIGLEO, Anne L., Lt Col
U.S. Air Force

AMIN, Hussein A., COL
Kenya, Army
American Studies Concentration

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Department of Defense
Influence Warfare Concentration

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Department of State
War Studies Concentration

ARANTZ, Zoe B., CAPT
U.S. Navy
European Defense, NATO, and Transatlantic Cooperation Concentration

ARGANANTO, Jala, COL
Indonesia, Army
American Studies Concentration

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U.S. Air Force

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South Korea, Army
American Studies Concentration

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Israel, Air Force
American Studies Concentration

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U.S. Army National Guard

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U.S. Air Force
Health Strategies Concentration

BENSON, Jeffery W., CAPT
U.S. Navy
Influence Warfare Concentration

BERGAUST, Christopher A., Mr.
Department of State
American Studies Concentration

BESKAR, Shawn P., Col
U.S. Air Force

BHARATH, Satyaveda C., Dr.
Department of Defense
Health Strategies Concentration

BITTNER, Ehren J., CDR
U.S. Navy
Data and Disruptive Technologies Concentration

BOATENG, Kwame O., LTC
U.S. Army
Data and Disruptive Technologies Concentration

BOENISCH, Erika A., Lt Col
U.S. Air National Guard
American Studies Concentration

BOHANAN, Travis R., Lt Col
U.S. Air Force

BOHNE, Brett A., LtCol
U.S. Marine Corps

BRADSTREET, Barret F., LtCol
U.S. Marine Corps

BRAHIMI, Ismajl, LTC
Kosovo, Army
American Studies Concentration

BREHM, Paul J., Lt Col
U.S. Air Force



BRISTOL, Joseph C., Mr.
Department of State

BROWN, Darrell P., Mr.
Department of Defense

BUCHOLZ, Bradley P., Lt Col
U.S. Air Force
War Studies Concentration

BUCKLEY, Christopher R., LTC
U.S. Army National Guard
Data and Disruptive Technologies Concentration

CALIXTE, Stanley P., Col
U.S. Marine Corps
*National Security Interagency Leadership Practicum
Concentration*

CAPRA, James L., Lt Col
U.S. Air Force
War Studies Concentration

CARLOCK, Ryan O., Mr.
Department of Defense

CARTER, Christopher J., LTC
U.S. Army

CHALKLEY, Walter S., LTC
U.S. Army
Cyber Studies Concentration

CHANG, Min, Mr.
Department of State
American Studies Concentration

CHASE, Matthew B., LTC
U.S. Army
*European Defense, NATO, and Transatlantic Cooperation
Concentration*

CHILDRESS GRAY, Shantá L., Ms.
Department of Defense
*European Defense, NATO, and Transatlantic Cooperation
Concentration*

CONANT, Christopher M., Lt Col
U.S. Air Force

CORRAL MENDOZA, Jose L., COL
Mexico, Army
American Studies Concentration

CORTEZ, Francisco A., LTC
U.S. Army
Influence Warfare Concentration

COWAN, Jody L., Col
U.S. Air Force Reserve
War Studies Concentration

CROSS, Daniel J., Mr.
Department of Defense

CUDDIHEE, Brendan R., Jr., Mr.
Defense Information Systems Agency

DA SILVA, Joao F., LTC
U.S. Army Reserve
Health Strategies Concentration

DANDERSON, Troy G., LTC
U.S. Army

DEMARCO, Michael R., LTC
U.S. Army Reserve

DEMPSEY, Richard S., LTC
U.S. Army
Influence Warfare Concentration

DEVORE, Jarrod A., LtCol
U.S. Marine Corps

DIPIERRO, Daniela A., Ms.
Department of State
American Studies Concentration

DOANE, Lawrence M., LTC
U.S. Army National Guard

DODGE, Paul R., Mr.
Office of the Secretary of Defense
War Studies Concentration

DONOFRIO, Michael D., Mr.
Office of the Secretary of Defense
War Studies Concentration

DONOHUE, Katie L., Ms.
U.S. Agency for International Development

DOVE, Robbin D., COL
Canada, Army
American Studies Concentration

DU VERNAY, James P., Mr.
Department of State
American Studies Concentration

EASTER, Kevin M., LTC
U.S. Army
War Studies Concentration

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Department of Defense

ELOLF, Christopher M., Mr.
Department of Justice
*National Security Interagency Leadership Practicum
Concentration*

ENUKIDZE, Enri, COL
Georgia, Army
American Studies Concentration

ERGENBRIGHT, Charles E., COL
U.S. Army
Influence Warfare Concentration

EVANS, Jerel D., LTC
U.S. Army



FALKENSTEIN, Colin F., LTC
U.S. Army National Guard
Influence Warfare Concentration

FALLS, Eric G., Mr.
Department of State

FERREIRA DA COSTA, João S., Jr., Col
Brazil, Air Force
American Studies Concentration

FICKLING, Danial L., CDR
U.S. Navy

FLEMING, George E., LtCol
U.S. Marine Corps

FOX, Matthew B., Mr.
Central Intelligence Agency

FRANTZ, Brian A., Mr.
U.S. Agency for International Development

FREEMAN, Katherine L., Ms.
National Reconnaissance Office
War Studies Concentration

FRENCH, Bif B., Col
U.S. Air National Guard
War Studies Concentration

FRIEFELD, Christopher T., Mr.
Department of State

GIANCATERINO, Craig A., LTC
U.S. Army

GOWEL, Katherine S., COL
U.S. Army

GREENE, Megan E., CDR
U.S. Navy
Influence Warfare Concentration

GRIFFIN, Andrew A., Mr.
Department of State

GUINThER, Jeremy B., Lt Col
U.S. Air Force
Cyber Studies Concentration

GUYETTE, Jason R., Lt Col
U.S. Air Force
*National Security Interagency Leadership Practicum
Concentration*

HALL, Mathison G., LtCol
U.S. Marine Corps Reserve
Cyber Studies Concentration

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U.S. Army National Guard
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U.S. Army

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U.S. Army

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U.S. Coast Guard

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Department of Defense

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U.S. Army National Guard
Cyber Studies Concentration

HERSHEY, Michael Z., Lt Col
U.S. Air Force
Cyber Studies Concentration

HICKS, Cory S., CDR
U.S. Navy

HOODBHOY, Mehlika O., Ms.
U.S. Agency for International Development

HOUSTON, Garrett T., CDR
U.S. Navy

HUARACAYO, Jessica M., Ms.
Department of State

HUDSON, Ryan T., Lt Col
U.S. Air Force

HUSSAIN, Syed T., Cdre
Pakistan, Navy
American Studies Concentration

HUTCHINGS, Jill E., Ms.
Department of State
War Studies Concentration

HYATT, Caleb, LtCol
U.S. Marine Corps

INMAN, Robert B., CDR
U.S. Navy
Influence Warfare Concentration

JESSUP, William G., Mr.
Department of Justice
War Studies Concentration

JOHNSON, Travis J., Mr.
Department of Homeland Security
Influence Warfare Concentration

JONES, Daniel A., CDR
U.S. Navy

JONES, Kali C., Ms.
Department of State

JUNG BAHADUR RANA, Roj P., COL
Nepal, Army
American Studies Concentration



KANE, Christopher R., LTC
U.S. Army

KINKEAD, Albert E., LTC
U.S. Army
War Studies Concentration

KINLOCH HICKEY, Julie L., Ms.
Department of Defense

KNEZIC, Joshua A., Mr.
Department of the Air Force
Influence Warfare Concentration

KNOX, Mark A., CDR
U.S. Navy
Cyber Studies Concentration

KOPACH, Stephen J., LtCol
U.S. Marine Corps Reserve
Influence Warfare Concentration
War Studies Concentration

KOSTELANSKY, David J., II, Mr.
Department of the Treasury
Influence Warfare Concentration

KRUGER, Luis V., Jr., COL
U.S. Army
Influence Warfare Concentration

KWAO-ADOTEY, Bessa, COL
Ghana, Army
American Studies Concentration

LAMKE, Ryan J., Mr.
Department of Energy

LAURET, Brandon T., Lt Col
U.S. Air Force
Influence Warfare Concentration

LAWRENCE, Tony G., Lt Col
U.S. Air Force

LEBBY, Yogi L., Lt Col
U.S. Air Force
War Studies Concentration

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Department of the Treasury

LEE, Kacie M., LTC
U.S. Army

LESICKA, Nathan C., Mr.
Department of Homeland Security
War Studies Concentration

LIAO, Lisa S., Ms.
Department of State
War Studies Concentration

LOMURRO, Robert C., Mr.
Office of the Director of National Intelligence
National Security Interagency Leadership Practicum
Concentration

LONG, Gregory B., Lt Col
U.S. Air Force

LOVISA, Morgan, Col
Italy, Air Force
American Studies Concentration

LYONS, Sean P., LTC
U.S. Army
Cyber Studies Concentration

MACK, Eveylon C., Col
U.S. Air Force

MADISON, Charmaine, Dr.
Central Intelligence Agency
Ethics Concentration

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U.S. Air Force

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U.S. Air Force

MALLOY, Kenneth P., Jr., Lt Col
U.S. Air Force

MARCUS, Gregory R., Mr.
Department of State

MATLOCK, Damon C., Col
U.S. Air Force
European Defense, NATO, and Transatlantic Cooperation
Concentration

MATTHEWS, Alfred D., CAPT
Indonesia, Navy
American Studies Concentration

MELO, John J., LTC
U.S. Army
Health Strategies Concentration

MISCHLER, Gregory A., CDR
U.S. Navy
War Studies Concentration

MOHD HANAFIAH, Mohd H., CAPT
Malaysia, Navy
American Studies Concentration

MONTALVAN, Jose L., LtCol
U.S. Marine Corps
War Studies Concentration

MOORE, Robert L., Col
U.S. Air Force

MOPPERT, Brooke S., Ms.
Department of State

MORRIS, Joshua C., Mr.
Department of State



MORRISSEY, Brian J., Lt Col
U.S. Air Force
*European Defense, NATO, and Transatlantic Cooperation
Concentration*

MYERS, Daniel R., LtCol
U.S. Marine Corps

NABI, Sliman, Col
Tunisia, Air Force
American Studies Concentration

NAIR, Sunil K., Lt Col
U.S. Air Force

NUMMUEAN, Krittidet, COL
Thailand, Army
American Studies Concentration

NUNN, Joshua N., LtCol
U.S. Marine Corps
Data and Disruptive Technologies Concentration

O'DONNELL, Cynthia L., Ms.
Department of Homeland Security
*National Security Interagency Leadership Practicum
Concentration*

PAULK, Christy L., Ms.
Department of the Air Force
War Studies Concentration

PFLEGER, Gregory W., Jr., Mr.
Department of State
War Studies Concentration

PICCIRILLI, Sean P., Lt Col
U.S. Air Force
American Studies Concentration

PLUMER, Andrew G., CDR
U.S. Navy
Cyber Studies Concentration

PRESTON, Randy L., CDR
U.S. Coast Guard

RAHMAN, Syed A., BG
Bangladesh, Army
American Studies Concentration

RAHMOUN, Rachid, LTC
Morocco, Army
American Studies Concentration

RAMOS, Carlos P., COL
Angola, Army
American Studies Concentration

RASINSKI, Michael F., Col
U.S. Air Force
*European Defense, NATO, and Transatlantic Cooperation
Concentration*

RAYKOV, Ivan R., COL
Bulgaria, Army
American Studies Concentration

REDMOND, Stephen S., Lt Col
U.S. Air Force

REED, William R., IV, Dr.
Central Intelligence Agency

RICHARDELLA, Christopher R., LtCol
U.S. Marine Corps
War Studies Concentration

RICHARDSON, Matthew E., LtCol
U.S. Marine Corps

RIDZAK, Frantisek, BG
Czechia, Army
American Studies Concentration

RITCHIE, Matthew T., LtCol
U.S. Marine Corps
Influence Warfare Concentration

RODRIGUEZ, Nina M., Dr.
Department of Energy

RYAN, Luke R., CAPT
Australia, Navy
*American Studies Concentration
War Studies Concentration*

RYAN, Nicholas D., LTC
U.S. Army
War Studies Concentration

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U.S. Air Force

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U.S. Marine Corps
War Studies Concentration

SARMIENTO REYES, Carlos A., COL
Colombia, Army
American Studies Concentration

SATROM, James R., Mr.
Office of the Secretary of Defense
War Studies Concentration

SAVCHENKO, Pavlo, COL
Ukraine, Army
American Studies Concentration

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Joint Staff

SCHIFFMAN, Stephen R., LTC
U.S. Army Reserve
American Studies Concentration

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U.S. Navy
American Studies Concentration



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U.S. Army

SCHWARTZ, John R., Lt Col
U.S. Air Force

SCHWEITZER, Catherine H., Ms.
Department of State
Influence Warfare Concentration

SEEBODE, John H., CDR
U.S. Navy

SHAW, Virginia K., Ms.
Department of the Army
*European Defense, NATO, and Transatlantic Cooperation
Concentration*

SHEETS, Christina M., Lt Col
U.S. Air Force
War Studies Concentration

SINGH, Kamlesh K., COL
India, Army
American Studies Concentration

SLAUGHTER, Bryony L., Lt Col
U.S. Space Force

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U.S. Army Reserve

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U.S. Army

SOUTHERLAND, Patrick S., LTC
U.S. Army
Cyber Studies Concentration

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U.S. Army
War Studies Concentration

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Department of the Navy

STRUTHERS, Matthew S., Lt Col
U.S. Air Force

THRASH, Josef, III, COL
U.S. Army

TRICOT, François, Col
France, Air Force
American Studies Concentration

TRUONG, Tuan A., COL
Vietnam, Army
American Studies Concentration

UMUL, Dalos, COL
Papua New Guinea, Army
American Studies Concentration

VON LOEWENSTERN, Christoph, LTC
Germany, Army
American Studies Concentration

WAGNER, Kathryn E., LtCol
U.S. Marine Corps

WALINSKI, Ryan G., Lt Col
U.S. Air Force
Influence Warfare Concentration

WALSH, Christopher E., LTC
U.S. Army
Influence Warfare Concentration

WEI, Pai-Chen, Col
Taiwan, Air Force
American Studies Concentration

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U.S. Navy

WILLIAMS, Nathan A., Lt Col
U.S. Air Force

WILSON, Christopher G., Lt Col
U.S. Air National Guard
War Studies Concentration

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U.S. Navy
War Studies Concentration

WORTHINGTON, Julie A., LTC
U.S. Army Reserve
War Studies Concentration

WUNDERLICH, Matthew C., Lt Col
U.S. Air Force
War Studies Concentration

YATES, Max W., Lt Col
U.S. Space Force

ZAPPOLA, Peter C., LTC
U.S. Army

ZERVOS, Dimitrios, Col
Greece, Air Force
American Studies Concentration



COLLEGE OF INFORMATION AND CYBERSPACE

ALBALAWI, Thamer A., Col
Saudi Arabia, Air Force
National Security and Cyberspace Studies Concentration
American Studies Concentration

ALZEYOUDI, Abdulla R., COL
United Arab Emirates, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration

BROWNING, Christopher S., Mr.
Department of Homeland Security
National Security and Cyberspace Studies Concentration
Influence Warfare Concentration

CALVIN, Juliet H., LtCol
U.S. Marine Corps
National Security and Cyberspace Studies Concentration
Influence Warfare Concentration

CHAMBERS, Joshua C., Lt Col
U.S. Air Force
National Security and Cyberspace Studies Concentration

CHAU, Kevin, Mr.
Defense Acquisition University
Information Technology Program Management Concentration

CONGER, Nathan W., CDR
U.S. Navy
National Security and Cyberspace Studies Concentration
Cyber Studies Concentration

CORBETT, Trent W., COL
New Zealand, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration

COUILLARD, Jeffrey A., LTC
U.S. Army National Guard
National Security and Cyberspace Studies Concentration

DAVIS, Carey M., Mr.
Department of Homeland Security
National Security and Cyberspace Studies Concentration
Cyber Studies Concentration

DAVIS, Margo M., Dr.
Joint Staff
National Security and Cyberspace Studies Concentration

DEISS, Anthony A., LTC
U.S. Army National Guard
National Security and Cyberspace Studies Concentration

DELLOIACONO, Brad M., Lt Col
U.S. Air Force
National Security and Cyberspace Studies Concentration
National Security Interagency Leadership Practicum
Concentration

DEVIGNE, Emmanuel, COL
France, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration

DEXTER, Heidi L., Col
U.S. Space Force
National Security and Cyberspace Studies Concentration
Data and Disruptive Technologies Concentration

DIGIOVANNI, Joseph S., Mr.
Department of the Air Force
Cyber Leadership Concentration

ETIENNE, Luis A., Jr., LTC
U.S. Army
National Security and Cyberspace Studies Concentration
War Studies Concentration

FAUZULLAH, Yan, CAPT
Indonesia, Navy
National Security and Cyberspace Studies Concentration
American Studies Concentration

GAISER, Rachel R., Ms.
Department of Homeland Security
National Security and Cyberspace Studies Concentration
Data and Disruptive Technologies Concentration

GILL, Arshdeep, LTC
India, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration

GONCALVES PEREIRA, Wagner, CDR
Brazil, Navy
National Security and Cyberspace Studies Concentration
American Studies Concentration

GORRIARAN, Adolfo J., Dr.
Department of the Army
Information Technology Program Management Concentration

GRYTSKYI, Roman, COL
Ukraine, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration

HALLINAN, Michael R., LtCol
U.S. Marine Corps Reserve
National Security and Cyberspace Studies Concentration
Influence Warfare Concentration

HARRISON, John D., Lt Col
United Kingdom, Air Force
National Security and Cyberspace Studies Concentration
American Studies Concentration

HASSETT, Megan, Ms.
Department of Defense
National Security and Cyberspace Studies Concentration



HEDRICK, John P., Mr.
Department of the Air Force
National Security and Cyberspace Studies Concentration
Data and Disruptive Technologies Concentration
Financial Management Concentration

HOLSTENER JOERGENSEN, Uffe, Col
Denmark, Air Force
National Security and Cyberspace Studies Concentration
American Studies Concentration

HOWE, Bryce E., Mr.
Defense Information Systems Agency
National Security and Cyberspace Studies Concentration
War Studies Concentration

JENKINS, Rebecca L., Ms.
Department of State
National Security and Cyberspace Studies Concentration
Cyber Studies Concentration

KARAVANI, Oron, COL
Israel, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration

KARRO, Gerry, Lt Col
Estonia, Air Force
National Security and Cyberspace Studies Concentration
American Studies Concentration

KIM, Chang Yol, Mr.
Department of the Air Force
Chief Information Officer Concentration

KOBAYASHI, Seitaro, CAPT
Japan, Maritime Self Defense Force
National Security and Cyberspace Studies Concentration
American Studies Concentration

LINERA RIVERA, Rafael E., LTC
U.S. Army
Cyber Leadership Concentration

LOCKLEY, Tilisha C., COL
U.S. Army
National Security and Cyberspace Studies Concentration
Influence Warfare Concentration

MAINA, Simon K., Col
Kenya, Air Force
National Security and Cyberspace Studies Concentration
American Studies Concentration

MCALLISTER, Lonnie J., LTC
U.S. Army Reserve
National Security and Cyberspace Studies Concentration
Influence Warfare Concentration

MEDDAUGH, Colin T., CDR
U.S. Navy
National Security and Cyberspace Studies Concentration
Cyber Studies Concentration
Influence Warfare Concentration

MOORE, Kim M., Ms.
Department of Defense
Cyber Security Concentration

MORVATZ, Richard N., Mr.
Defense Health Agency
Information Technology Program Management Concentration

NICKELS, Markus, COL
Germany, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration

NIMAN, Michael D., Mr.
Department of Homeland Security
National Security and Cyberspace Studies Concentration

NITZENBERGER, Robert S., Mr.
Department of the Navy
Cyber Leadership Concentration

O'CONNOR, Kerry J., Mr.
Department of Homeland Security
National Security and Cyberspace Studies Concentration
Data and Disruptive Technologies Concentration

PASTERNAK, Andrew S., Mr.
Department of Homeland Security
National Security and Cyberspace Studies Concentration
American Studies Concentration

PERRY, Steven P., Jr., LTC
U.S. Army National Guard
National Security and Cyberspace Studies Concentration
Ethics Concentration
Influence Warfare Concentration

PRICE, Matthew M., Lt Col
U.S. Air Force
National Security and Cyberspace Studies Concentration
Influence Warfare Concentration

ROBICHAUD, Francois, COL
Canada, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration

RODRIGUEZ, Ramon A., Lt Col
U.S. Air Force Reserve
National Security and Cyberspace Studies Concentration
National Security Interagency Leadership Practicum
Concentration

ROSSMAN, Kenneth K., LtCol
U.S. Marine Corps
National Security and Cyberspace Studies Concentration

SHAHEEN, Zulfikar, BG
Pakistan, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration



SMITH, Kevin L., COL
U.S. Army
National Security and Cyberspace Studies Concentration
Data and Disruptive Technologies Concentration

SPENCER, Caroline E., Ms.
Department of Defense
National Security and Cyberspace Studies Concentration
American Studies Concentration

SPRINGER, Christopher B., CDR
U.S. Navy Reserve
National Security and Cyberspace Studies Concentration
Data and Disruptive Technologies Concentration

ST. GERMAIN, Jake A., Mr.
Department of Defense
National Security and Cyberspace Studies Concentration
Influence Warfare Concentration

STACY, Jesse R., LtCol
U.S. Marine Corps Reserve
National Security and Cyberspace Studies Concentration
Influence Warfare Concentration

STARR, Jeffery L., LtCol
U.S. Marine Corps
National Security and Cyberspace Studies Concentration
Influence Warfare Concentration

STOBERT, Nathaniel C., Sr., LTC
U.S. Army Reserve
National Security and Cyberspace Studies Concentration
Cyber Studies Concentration

TILLMAN, Jonathan T., CDR
U.S. Coast Guard
National Security and Cyberspace Studies Concentration
Cyber Studies Concentration

UMINO, Chieko, Ms.
Department of State
National Security and Cyberspace Studies Concentration

WALLACE, Christopher C., Mr.
Defense Health Agency
National Security and Cyberspace Studies Concentration

WEINBERGER, Shmuel, COL
Israel, Army
National Security and Cyberspace Studies Concentration
American Studies Concentration

WELLONS, Shamai T., Mr.
Department of Defense
National Security and Cyberspace Studies Concentration
Data and Disruptive Technologies Concentration

WRIGHT, Jahleen D., Mrs.
Department of the Air Force
Chief Financial Officer Concentration

WRIGHT, Xiao C., Mrs.
Department of Homeland Security
National Security and Cyberspace Studies Concentration
Financial Management Concentration



DWIGHT D. EISENHOWER SCHOOL FOR NATIONAL SECURITY AND RESOURCE STRATEGY

ADLER, Jeffrey D., Mr.
Department of State

AGPALZA, Michelle M., COL
U.S. Army

ALJABERI, Khawla N., LTC
United Arab Emirates, Army
American Studies Concentration

AL-KHATRI, Ahmed J., CAPT
Oman, Navy
American Studies Concentration

ALLEN, Terrance S., Lt Col
U.S. Air Force
Health Strategies Concentration

ALLISON, Meghann F., Lt Col
U.S. Air Force Reserve
*European Defense, NATO, and Transatlantic Cooperation
Concentration*

ALOSTATH, Jasem S., COL
Kuwait, Army
American Studies Concentration

ALTHOFF, William T., Mr.
Department of the Air Force
Senior Acquisition Course Concentration

APPELT, Nikki L., Ms.
Central Intelligence Agency
Influence Warfare Concentration

ARENAS, Rosaura, Ms.
Department of Homeland Security
Senior Acquisition Course Concentration

ASIMAKOPOULOS, Aaron A., CAPT
U.S. Navy
Influence Warfare Concentration

BARBOSA FETT DE MAGALHÃES, Enio, COL
Brazil, Army
American Studies Concentration

BAUGH, Laura M., Col
U.S. Air Force

BEIRNE, David E., Mr.
Defense Human Resources Activity
Influence Warfare Concentration

BENNETT, Tyler N., Dr.
Department of the Army
Senior Acquisition Course Concentration

BERGER, Emy I., Ms.
Department of the Navy
Senior Acquisition Course Concentration

BERTAZZO, Andrea, COL
Italy, Army
American Studies Concentration

BIERMAN, Keith A., CDR
U.S. Navy

BIGGS, Nick W., Lt Col
U.S. Air National Guard

BIRDSELL, Toby A., LTC
U.S. Army
Senior Acquisition Course Concentration

BOEING, Jeremy A., Lt Col
U.S. Air Force

BOSWELL, Michael L., Col
U.S. Air Force
Global Supply Chain and Logistics Concentration

BOUCK, Andrew R., Mr.
Department of the Air Force

BOUVIER, Pierre C., COL
France, Armament
Senior Acquisition Course Concentration

BOWMAN, Brandon L., LTC
U.S. Army
*National Security Interagency Leadership Practicum
Concentration*

BOYARSKI, Pamela A., Lt Col
U.S. Air Force

BRADEN, Anne M., LtCol
U.S. Marine Corps

BRANTLEY, Catherine L., COL
U.S. Army
Ethics Concentration

BREITBACH, Daryl D., Mr.
Department of the Army

BROOKS, Jamarcus A., LTC
U.S. Army
Senior Acquisition Course Concentration

BROWN, LaMont A., CDR
U.S. Navy
Global Supply Chain and Logistics Concentration



BROWN, Michael L., Mr.
Transportation Security Administration
Senior Acquisition Course Concentration

BROWN, Samantha R., Ms.
Department of the Air Force
Senior Acquisition Course Concentration

BUNCH, Daniel A., Col
U.S. Air Force

BURKE, Sean P., Lt Col
U.S. Air Force
Data and Disruptive Technologies Concentration

BURNETT, Shelby L., Mr.
Department of Defense
*National Security Interagency Leadership Practicum
Concentration*

BURT, Christopher S., CDR
U.S. Navy
Senior Acquisition Course Concentration

BURTON, Clarence E., Jr., Lt Col
U.S. Air Force
Senior Acquisition Course Concentration

CAMPEAU, Amanda R., LTC
U.S. Army National Guard
American Studies Concentration

CANUPP, Ellen T., Col
U.S. Air Force

CARDENAS, Angel M., LTC
U.S. Army
War Studies Concentration

CARTY-MCDONALD, Zannia S., Ms.
Department of the Army
Influence Warfare Concentration

CASASOLA CORDON, Williams E., CAPT
Guatemala, Navy
American Studies Concentration

CASEY, John P., Col
U.S. Air Force
Senior Acquisition Course Concentration

CELEBIC, Mirhad, Lt Col
Bosnia and Herzegovina, Ministry of Defense
American Studies Concentration

CHATMAN, Brian L., Lt Col
U.S. Space Force
Senior Acquisition Course Concentration

CHELLIS, Stefan C., Mr.
Department of Defense
Influence Warfare Concentration

CHOI, Min K., COL
U.S. Army
Data and Disruptive Technologies Concentration

CIOCOTOIU, Florin-Madalin, COL
Romania, Army
American Studies Concentration

CLAUSS, Nancy E., LTC
U.S. Army
Cyber Studies Concentration

COLEMAN, Jason L., Lt Col
U.S. Air Force
Data and Disruptive Technologies Concentration

COMBITA GUZMAN, Javier H., COL
Colombia, Army
American Studies Concentration

COOK, Sean R., CDR
U.S. Navy
Financial Management Concentration

COOPER, Laura L., Ms.
Office of the Secretary of Defense
Senior Acquisition Course Concentration

COTA, Martin A., Jr., Mr.
Department of Homeland Security
Data and Disruptive Technologies Concentration

COTOVSKY, Michael J., LTC
U.S. Army
Health Strategies Concentration

COTTO, Ada L., LTC
U.S. Army
*National Security Interagency Leadership Practicum
Concentration*

CREMISIO, Justin M., Mr.
Department of the Navy

CUNNINGHAM, Charles R., Lt Col
U.S. Air Force

CZEKAJ, Dariusz F., COL
Poland, Army
American Studies Concentration

DABISCH, Jennifer C., Ms.
Department of the Army
Senior Acquisition Course Concentration

D'AMBROGI, Andrew D., LtCol
U.S. Marine Corps

DAVIDSON, Jayson M., LtCol
U.S. Marine Corps

DEWEY, Seth E., LtCol
U.S. Marine Corps
Influence Warfare Concentration

DOGGETT, Lee W., LTC
U.S. Army
*European Defense, NATO, and Transatlantic Cooperation
Concentration*



DREHER, Megan E., Mrs.
Office of Management and Budget

DUNSAED, Oeyvind, CAPT
Norway, Navy
American Studies Concentration

ELLSWORTH, Justin D., Lt Col
U.S. Air Force
War Studies Concentration

ESCOBAR, Zoraida I., LTC
U.S. Army

ESPOSITO, Kristina L., Lt Col
U.S. Air Force
Senior Acquisition Course Concentration

FAIRLEY, Robert A., LtCol
U.S. Marine Corps
Ethics Concentration

FAJARDO, Jana K., COL
U.S. Army
Influence Warfare Concentration

FETHERSTON, Angelica, Ms.
McKinsey & Company
National Security Interagency Leadership Practicum Concentration

FIORILLO, Ann M.K., Ms.
Department of State

FISHER, Duane L., Col
U.S. Air Force
Data and Disruptive Technologies Concentration

FLATNESS, Anne E., Ms.
International Trade Administration
National Security Interagency Leadership Practicum Concentration

FLEENER, Jesse L., Lt Col
U.S. Air Force

FLEMING, David P., LTC
U.S. Army

FLOWERS, Andreas V., Lt Col
U.S. Air Force
Financial Management Concentration

FOGLER, Warren H., CDR
U.S. Navy
Data and Disruptive Technologies Concentration

FOLEY, Sylvester R., IV, CDR
U.S. Navy
Influence Warfare Concentration

FONTEJON, John V., Col
U.S. Air Force
Senior Acquisition Course Concentration

FOSTER, James L., CDR
U.S. Navy

FOYE, Jonathan R., Mr.
General Services Administration

GABBARD, Justin R., Lt Col
U.S. Air Force

GARDNER, David M., CAPT
U.S. Navy

GEOFFROY, Kevin P., Lt Col
U.S. Air Force
National Security Interagency Leadership Practicum Concentration

GIVENS, Barbara J., Lt Col
U.S. Air Force Reserve
Global Supply Chain and Logistics Concentration

GLEASON, Jason A., LTC
U.S. Army

GOFFENA, Jessica D., LTC
U.S. Army
European Defense, NATO, and Transatlantic Cooperation Concentration

GOHARIAN, Kion, Mr.
Department of the Navy
Senior Acquisition Course Concentration

GONZALEZ VANEGAS, Diego F., Mr.
Colombia, Ministerio de Defensa Nacional
American Studies Concentration

GRABOWSKI, Jens, COL
Germany, Army
American Studies Concentration

GRAHAM, Michael A., Mr.
Department of State

GREENE, William E., III, Mr.
Department of the Navy
Senior Acquisition Course Concentration

GUERRERO, Vincent Anthony S., LTC
U.S. Army National Guard

GULLO, Benedict S., III, CDR
U.S. Coast Guard

HALL, George F., CDR
U.S. Coast Guard
Senior Acquisition Course Concentration

HALLIGAN, Jason M., LTC
U.S. Army Reserve
Senior Acquisition Course Concentration

HAMMOND, Gregory D., Col
U.S. Air Force
Global Supply Chain and Logistics Concentration

HARTZ, Andrew D., Mr.
Defense Finance and Accounting Service
Data and Disruptive Technologies Concentration



HAUBELT, Lane C., Lt Col
U.S. Air Force
Senior Acquisition Course Concentration

HAYMON, Michael J., Jr., CAPT
U.S. Navy
Global Supply Chain and Logistics Concentration

HENRY, Shelby B., Col
U.S. Air Force

HERSOM, Rodney L., II, Mr.
Department of the Air Force
*National Security Interagency Leadership Practicum
Concentration*

HICKS, Theresa H., Ms.
Central Intelligence Agency

HIER, Nathan R., Lt Col
U.S. Air Force

HILL, Travis W., Sr., LTC
U.S. Army
War Studies Concentration

HIRSCHFELD, Simon J., Mr.
Government Accountability Office

HISEROTE, Ryan M., Lt Col
U.S. Space Force
Senior Acquisition Course Concentration

HOBART, Jon L., Lt Col
U.S. Air Force
Senior Acquisition Course Concentration

HOLLIDAY, Kurt D., COL
U.S. Army Reserve
Cyber Studies Concentration

HOLMES, Gregory M., LTC
U.S. Army

HUDSON, Adam P., CDR
U.S. Navy
Cyber Studies Concentration

HUDSPETH, Brandon A., Mr.
Department of State
Data and Disruptive Technologies Concentration

HUNGER, Gregory A., Lt Col
U.S. Air Force

HUNTER, Michael C., LTC
U.S. Army Reserve

JACOBSON, Lisa E., Ms.
Department of State
Global Supply Chain and Logistics Concentration

JENSEN, Kevin L., Lt Col
U.S. Air Force Reserve

JEON, Jaemyoung, COL
South Korea, Army
American Studies Concentration

JIMENEZ II RAMIREZ, Raphael A., LTC
U.S. Army

JOHNSON, Laura R., Ms.
Office of the Assistant Secretary of Defense
Financial Management Concentration

JONES, Kimberly R., Ms.
Department of the Navy
Senior Acquisition Course Concentration

JORDAN, Nicholas B., Lt Col
U.S. Air Force
Senior Acquisition Course Concentration

JOYCE, Shannon M., Ms.
Office of Management and Budget

JUNI, Michael L., Lt Col
U.S. Air Force Reserve
Global Supply Chain and Logistics Concentration

KAGARISE, Courtney J., Ms.
Defense Health Agency
*National Security Interagency Leadership Practicum
Concentration*

KAMARA, Joseph A., CDR
U.S. Navy
Senior Acquisition Course Concentration

KANTZ, Gregory P., Lt Col
U.S. Air Force

KASEN, Erin M., Mrs.
Department of Defense

KENDELLEN, Jeffrey C., COL
U.S. Army

KHILE, Jason B., Mr.
Department of State

KIM, Kibeum, CDR
South Korea, Navy
American Studies Concentration

KING, Gregory J., Mr.
Department of Defense
*National Security Interagency Leadership Practicum
Concentration*

KINNEY, Dubray, Sr., COL
U.S. Army

KINYANJUI, Stephen M., COL
Kenya, Army
American Studies Concentration

KIPP, Richard C., Col
U.S. Air Force
Financial Management Concentration



KIRKSEY WARD, Michelle N., Ms.
Department of State

KNITTLE, Paul J., CDR
U.S. Navy
Cyber Studies Concentration

KOMBA, Erick E., COL
Tanzania, Army
American Studies Concentration

KRAAIMOORE, Albert J., Mr.
Department of State

KUCIK, Thomas J., COL
U.S. Army
Data and Disruptive Technologies Concentration

KWAK, Timothy N., Mr.
Defense Logistics Agency

LAIL, Joshua K., CDR
U.S. Navy
Influence Warfare Concentration

† LANGENKAMP, Sarah J., Ms.
Department of State

LANZENDORFER, Quinn E., Dr.
Department of Defense
Senior Acquisition Course Concentration

LECK, Jacob D., Col
U.S. Air Force

LEHRER, Jeffrey A., Mr.
U.S. Agency for International Development
National Security Interagency Leadership Practicum Concentration

LEMONS, Roe S., Jr., LtCol
U.S. Marine Corps
American Studies Concentration

LEMOTT, Sonja S., Ms.
Defense Health Agency
Senior Acquisition Course Concentration

LENERT, Adam J., Mr.
Department of State

LILLEVÄLI, Susan, Ms.
Estonia, Estonian Ministry of Defense
American Studies Concentration

LIPSCOMB, Jonathan D., LTC
U.S. Army
Senior Acquisition Course Concentration

LITTLE, Jered D., LTC
U.S. Army
Health Strategies Concentration

LITTLE, Wardrias D., Col
U.S. Air Force
Health Strategies Concentration

LOWE, Melvin E., Jr., LTC
U.S. Army

MAITHANI, Pankaj, COL
India, Army
American Studies Concentration

MANDIWANA, Azhani, COL
Botswana, Army
American Studies Concentration

MATIAS, Alfonso D.S., Jr., COL
Philippines, Army
American Studies Concentration

MATNEY, Jennifer L., Ms.
Department of the Air Force

MATOS, Nicole D., Mrs.
Department of Defense

MCCABE, Adam M., COL
Canada, Army
Global Supply Chain and Logistics Concentration

MCFEETERS, Michael P, Col
U.S. Air Force

MCGREW, Jontae S., Col
U.S. Air Force

MCMILLAN, Stuart I., COL
U.S. Army
Senior Acquisition Course Concentration

MENN, Stuart R., Lt Col
U.S. Air Force
Senior Acquisition Course Concentration

METCALF, Matthew S., Mr.
Department of the Army
National Security Interagency Leadership Practicum Concentration

MILHISER, Mark R., LTC
U.S. Army Reserve
National Security Interagency Leadership Practicum Concentration

MILLER, Matthew C., Mr.
Department of State
American Studies Concentration

MILLOY, Jessica A., LTC
U.S. Army
Influence Warfare Concentration

MINEAR, Matthew R., LTC
U.S. Army

MITCHELL, Erica M., COL
U.S. Army

† Degree awarded Posthumously



MKRTCHYAN, Hayk, LTC
Armenia, Army
American Studies Concentration

MONAGHAN, Thomas R., Jr., COL
U.S. Army
Senior Acquisition Course Concentration

MONTGOMERY, Dawn E., Mrs.
Department of Defense
Senior Acquisition Course Concentration

MORFAW ATEM, Fidelis, Lt Col
Cameroon, National Gendarmerie
American Studies Concentration

MORO, Christopher V., LTC
U.S. Army
National Security Interagency Leadership Practicum Concentration

MOUSSAOUI, Hichem, Col
Algeria, Territory Air Defense Forces
American Studies Concentration

MOYER, Andrew G., CDR
U.S. Navy

MYERS, Stephanie A., Lt Col
U.S. Air Force
Senior Acquisition Course Concentration

NACIN, Ryan M., LTC
U.S. Army
Influence Warfare Concentration

NEAL, Nicole L., Ms.
Department of the Air Force
Ethics Concentration

NEWMAN, Dan, BG
Israel, Army
American Studies Concentration

NGUYEN, Vy K., Ms.
United States Coast Guard
Senior Acquisition Course Concentration

NICHOLS, Jennifer L., Ms.
Department of State
American Studies Concentration

NIKOLEISHVILI, Ioseb, COL
Georgia, Georgian Defense Forces
American Studies Concentration

NORRIS, Carla J., Ms.
Defense Contract Management Agency
Senior Acquisition Course Concentration

NOVIANTO, Arief, COL
Indonesia, Army
American Studies Concentration

NOVOTNY, Lauren M., Ms.
Department of Defense

NURMASHEV, Adel, COL
Kazakhstan, Army
American Studies Concentration

NUSAIRAT, Faisal S., Col
Jordan, Air Force
American Studies Concentration

OBRADOVICH, Katherine, Dr.
Department of the Army
Influence Warfare Concentration

OJEDA, Deanne M., COL
U.S. Army
Senior Acquisition Course Concentration

OQUENDO, Carlos C., LTC
U.S. Army

ORPHANIDES, Kimon, LTC
Cyprus, National Guard
American Studies Concentration

ORTIZ, Mary P., Lt Col
U.S. Air National Guard

OSTROM, Rebecca M., Ms.
Department of the Navy
Senior Acquisition Course Concentration

PAAVOLA, Nicholas G., LTC
U.S. Army
Ethics Concentration

PANGELINAN, Joleen, LTC
U.S. Army
American Studies Concentration
Health Strategies Concentration

PARENTE, Steven C., CDR
U.S. Navy
Financial Management Concentration

PARKER, Michelle S., Ms.
U.S. Agency for International Development

PARKER, William E., IV, Lt Col
U.S. Air Force
Influence Warfare Concentration

PARKS, Kathryn D., Ms.
Department of the Air Force
Senior Acquisition Course Concentration

PEDIGO, Chad A., COL
U.S. Army

PEÑA, Francisco, COL
U.S. Army

PEREZ, Giovanni G., Mr.
Department of the Navy
National Security Interagency Leadership Practicum Concentration



PETERSON, Douglas K., LtCol
U.S. Marine Corps
Senior Acquisition Course Concentration

PETERSON, Jeffrey M., Lt Col
U.S. Air Force
Data and Disruptive Technologies Concentration

PFLUGRADT, Henry E., III, Lt Col
U.S. Air Force
War Studies Concentration

PHILLIPS, Justin W., Mr.
Department of the Air Force
National Security Interagency Leadership Practicum Concentration

PIERCE, Nicholas D., Mr.
Department of the Navy
Senior Acquisition Course Concentration

PLUNKETT, Alexandra C., Lt Col
U.S. Air Force
Senior Acquisition Course Concentration

PRESTON, Samuel L., III, COL
U.S. Army
American Studies Concentration

PUREVDORJ, Ider, Col
Mongolia, Air Force
American Studies Concentration

PURSEL, Ryan J., LTC
U.S. Army

QUIST, Erik C., LtCol
U.S. Marine Corps
Global Supply Chain and Logistics Concentration

RECALDE, Miguel E., II, CDR
U.S. Navy

REILLY, Heather M., COL
U.S. Army

REKER, William A., COL
U.S. Army
Senior Acquisition Course Concentration

REYNOLDS, James v., LtCol
U.S. Marine Corps
Senior Acquisition Course Concentration

RIVAS SALGADO, Alejandro, Sr., COL
Mexico, Army
American Studies Concentration

RODGER, Owen J., CAPT
New Zealand, Navy
American Studies Concentration

RODGERS, Michael A.
Defense Acquisition University
Senior Acquisition Course Concentration

ROSARIO, Pedro J., LTC
U.S. Army

ROSE, Joseph R., Mr.
Department of the Navy

SALLES, Evita M., CDR
U.S. Navy

SANFORD, Dana J., LtCol
U.S. Marine Corps Reserve
Global Supply Chain and Logistics Concentration

SATTERFIELD-SCOTT, Lisa M., LTC
U.S. Army

SCHADEY, Robert J., Mr.
Department of the Army
Senior Acquisition Course Concentration

SCHAFFER, Christopher N., Mr.
U.S. Agency for International Development

SCHEUERMAN, Karl A., Lt Col
U.S. Air National Guard

SCHMELZER, Bryan J., Lt Col
U.S. Air Force
War Studies Concentration

SCHRANK, Alexander D., Mr.
Department of State
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