



NATIONAL DEFENSE
UNIVERSITY

NDU RESEARCH and the NDU Scholars Program AY 2020-2021

Dr. Laura J. Junor
Director of Research and Strategic Support
Director, Institute for National Strategic Studies



Mission

The INSS mission is to:

- Conduct research in support of the academic and leader development programs at NDU
- Provide strategic support to the Secretary of Defense, the Chairman of the Joint Chiefs of Staff, the Services and Combatant Commands
- Engage with the broader national security community in the service of the common defense

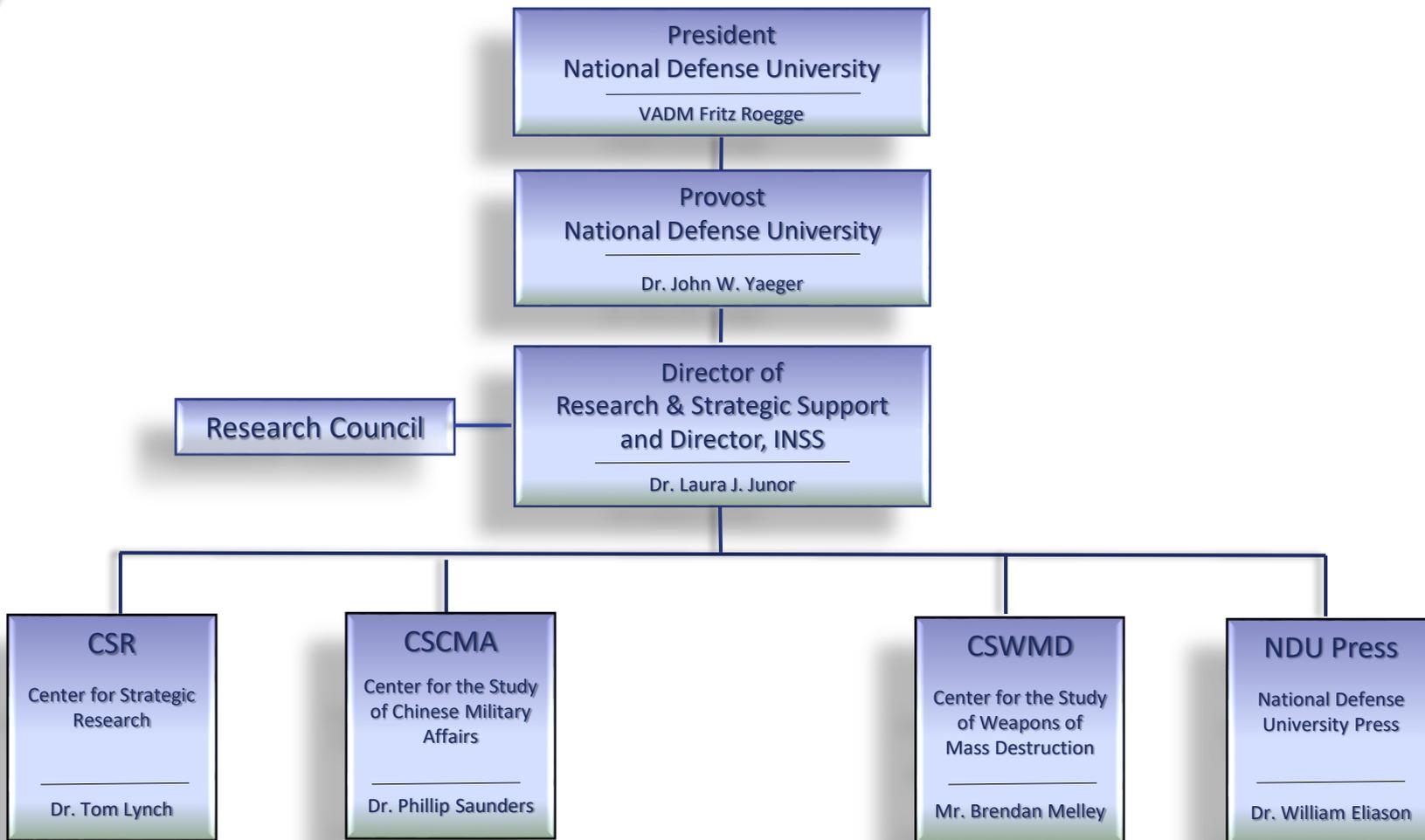
WHAT WE DO



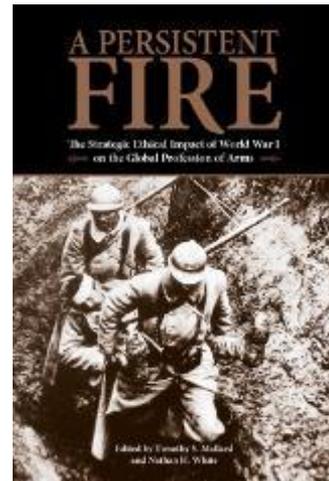
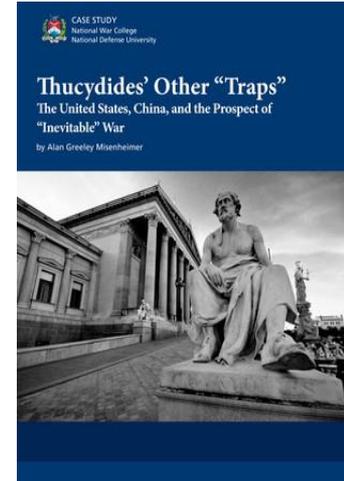
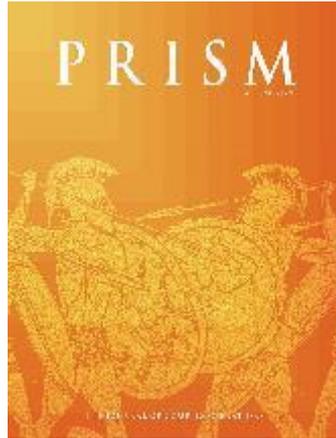
- **Directed and applied research**
- **Teaching and lecturing**
- **Writing and publishing**
- **Conferences**
- **Briefings**
- **Support to senior leaders**

Organizational Structure

Institute for National Strategic Studies (INSS)



Publishing at NDU



HOW WE CAN HELP



- **Research methodology**
- **Coaching, teaching, mentoring**
- **Subject matter expertise**
- **“Second reader”**
- **Publication opportunities**



NATIONAL DEFENSE
UNIVERSITY

NDU Scholars Program (NSP)

What is it?



- **Optional research program for select students**
 - Alternative means of filling your individual student research paper (ISRP) requirement
- **Topics address real-world policy issues at**
 - Most combatant commands
 - The Office of the Chairman of the Joint Chiefs of Staff
 - State Department
- **Qualifying students get**
 - Experience addressing real-world topics
 - Additional research support
 - Chance to brief your results to sponsoring stakeholders
 - Publication guidance

What Problems are Covered?



- **The list of topics is available on Blackboard**
- **We will have hard copies this afternoon, but consider the electronic Blackboard version as the most current**
- **All NDU Scholars Program information and activities will use Blackboard**

How do you qualify?



- 1. Pick a topic quickly and discuss it with the liaison faculty member for that organization**
- 2. Contact your college research advisor and begin to scope out the topic and your approach**
 - ES (Greg Foster) Fosterg@ndu.edu
 - JFSC (Mary Bell) mary.s.bell.civ@ndu.edu
 - NWC (Mark Bucknam) mark.bucknam@ndu.edu
 - CIC (Jim Churbuck) ChurbuckJ@ndu.edu
 - CISA (Craig Deare) dearec@ndu.edu
- 3. Draft a research proposal and submit it to your college NSP Board member by **28 August****
- 4. Brief your proposal to the NSP Board between **8-11 September****
- 5. Program acceptance will be announced **18 September****

Other Questions



- **What if your proposal is not accepted for the board?**
- **What does the timeline look like?**
 - Proposals in by **28 August**
 - Proposal presentations **8-11 September**
 - 3 IPRs
 - ✓ IPR 1: Paper Outlines **26 October**
 - ✓ IPR 2: Literature Review, Methodology and Data description **11 January**
 - ✓ IPR 3: Initial Findings **15 February**
 - Papers due **23 April**
- **What do I get out of this?**
 - A chance to influence policy
 - Research support
 - Potentially help getting your work published

What does a successful paper look like?



- **Last year we had several excellent projects; several were invited to submit shortened versions to journals**
- **We've provided 3 examples of excellent papers from last year:**
 - 2 papers were written on the same topic for CJCS, but the authors took very different approaches. Both were very successful.
 - The 3rd paper was written for USPACOM but was disseminated to several commands
 - Currently being reviewed for publication by INSS

Review of NDU Scholars Contact List



- **Remember all of this information is on Blackboard**

- **College POCs**
 - ES (Greg Foster) Fosterg@ndu.edu
 - JFSC (Mary Bell) mary.s.bell.civ@ndu.edu
 - NWC (Mark Bucknam) mark.bucknam@ndu.edu
 - CIC (Jim Churbuck) ChurbuckJ@ndu.edu
 - CISA (Craig Deare) dearec@ndu.edu

Command POCs



USAFRICOM ACSS	Shannon Smith	shannon.l.smith.civ@ndu.edu
USCENTCOM	Bryce Loidolt	bryce.s.loidolt.civ@ndu.edu
CJCS	Laura Junor	laura.j.junor.civ@ndu.edu
USCYBERCOM	Jim Churbuck	ChurbuckJ@ndu.edu
USEUCOM	Irene Kyriakopoulos	Kyriakopoulosirene@gmail.com
USINDOPACOM	Phil Saunders	SaundersP@ndu.edu
USNORTHCOM	Craig Deare	DeareC@ndu.edu
USSOCOM	Col Jeremy Bergin	jeremy.s.bergin.mil@ndu.edu
USSOUTHCOM	Pat Paterson	patrick.paterson@ndu.edu
USSPACECOM	Elvert Gardner, Clark Groves	Elvert.l.gardner.mil@ndu.edu Clark.groves@ndu.edu
USSTRATCOM	Paul Bernstein	Paul.Bernstein@ndu.edu
USTRANSCOM	George Topic; Larry Jackson	george.topic@ndu.edu lawrence.b.jackson.civ@ndu.edu
US DEPARTMENT OF STATE	Kevin Whitaker	Kevin.Whitaker.civ@ndu.edu
US DEPARTMENT OF HOMELAND SECURITY (DHS)	Michael Brody	Michael.h.brody.civ@ndu.edu
Office of the Under Secretary of Defense (Policy)	Frank Hoffman	Frank.Hoffman@ndu.edu
Office of the Under Secretary of Defense (OSDIV HI&SA)	Tom Lynch	thomas.lynch@ndu.edu

Imagine, Create, and Secure a Stronger Peace...



QUESTIONS?