



DEPARTMENT OF DEFENSE
NATIONAL DEFENSE UNIVERSITY
WASHINGTON DC 20319-5066

April 27, 2021

Dear NDU Student,

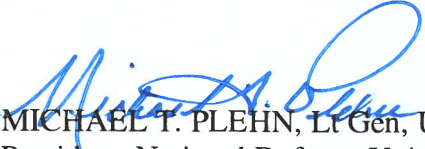
It's a pleasure to welcome you to the National Defense University's Class of 2022. You will find the year ahead to be professionally and personally rewarding. During your time here, you will be interacting with colleagues from across the U.S. interagency as well as with our many International Fellows as we embrace a mixture of people, cultures, and ideas. Our world-class faculty and staff are committed to providing you an inclusive learning environment that is intellectually challenging and academically rigorous—this is a unique opportunity for you to study, reflect, and hone your abilities as a strategic thinker and leader across many disciplines.

We have developed a Return-to-Campus plan that will smartly and safely begin to combine in-person instruction and engagement with the very successful virtual learning environment we have adopted over the last 14 months. We seek to merge the best of in-person and virtual academic delivery into a flexible hybrid model that can rapidly adapt to changing health protection conditions as warranted, while continuing to provide you with the same superb quality of education that the University of the Chairman of the Joint Chiefs of Staff is renowned for.

Finally, I encourage you to visit the "Incoming Student" section on our website (www.ndu.edu) for important information to help you make a smooth transition to your new assignment. Please pay particular attention to our registration requirements in the welcome letters and complete them as soon as possible. If you have any questions, please contact our Human Resource Directorate at ndu-hr.mil@ndu.edu. I would encourage you to revisit our homepage periodically as we are constantly updating and adding key information.

We look forward to your arrival and we are excited about accompanying you on your educational journey during the upcoming Academic Year.

Sincerely Yours,


MICHAEL T. PLEHN, Lt Gen, USAF
President, National Defense University