

GRADUATION 2020

NATIONAL DEFENSE UNIVERSITY

Educating, Developing and Inspiring National
Security Leaders



Ten o'clock
Thursday, June Eleventh
Two Thousand Twenty
Fort Lesley J. McNair
Washington, D.C.

NATIONAL DEFENSE UNIVERSITY



GRADUATION

COLLEGE OF INFORMATION AND CYBERSPACE

DWIGHT D. EISENHOWER SCHOOL FOR
NATIONAL SECURITY AND RESOURCE STRATEGY

JOINT FORCES STAFF COLLEGE

COLLEGE OF INTERNATIONAL SECURITY AFFAIRS

NATIONAL WAR COLLEGE



Ten o'clock

*Thursday, June Eleventh, Two Thousand Twenty
Fort Lesley J. McNair, Washington, D.C.*

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INVOCATION

WELCOME REMARKS

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President

GRADUATION ADDRESS

GENERAL MARK A. MILLEY, USA

Chairman of the Joint Chiefs of Staff

CONFERRAL OF DEGREES

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BENEDICTION

A link to graduation photos can be found at:

www.ndu.edu

VICE ADMIRAL FREDERICK “FRITZ” J. ROEGGE

16th President, National Defense University



Vice Admiral Fritz Roegge is an honors graduate of the University of Minnesota with a Bachelor of Science in Mechanical Engineering and was commissioned through the Reserve Officers' Training Corps program. He earned a Master of Science in Engineering Management from the Catholic University of America and a Master of Arts with highest distinction in National Security and Strategic Studies from the Naval War College. He was a fellow of the Massachusetts Institute of Technology Seminar XXI program.

His sea tours include USS Whale (SSN 638), USS Florida (SSBN 728) (Blue), USS Key West (SSN 722) and command of USS Connecticut (SSN 22). His major command was as commodore of Submarine Squadron 22 with additional duty as commanding officer, Naval Support Activity La Maddalena, Italy. Ashore, he has served on the staffs of both the Atlantic and the Pacific Submarine Force commanders, on the staff of the director of Naval Nuclear Propulsion, on the Navy staff in the Assessments Division (N81) and the Military Personnel Plans and Policy Division (N13), in the Secretary of the Navy's Office of Legislative Affairs at the U.S. House of Representatives, as the head of the Submarine and Nuclear Power Distribution Division (PERS 42) at the Navy Personnel Command, and as an assistant deputy director on the Joint Staff in both the Strategy and Policy (J5) and the Regional Operations (J33) Directorates.

Roegge completed his first flag officer assignment as the deputy commander, Joint Functional Component Command for Global Strike at U.S. Strategic Command. He then served concurrently as commander, Submarine Group 8; commander submarines, Allied Naval Forces South; deputy commander, U.S. 6th Fleet; and director of operations and intelligence (N3), U.S. Naval Forces Europe-Africa. As a Rear Admiral (Upper Half), he served on the Navy Staff as director, Military Personnel Plans and Policy Division (N13) with a concurrent period as director, Total Force Manpower Division (N12) and then as Commander, Submarine Force, U.S. Pacific Fleet.

VADM Roegge assumed duties as the 16th President of the National Defense University (NDU) on 25 September 2017. NDU is the University of the Chairman of the Joint Chiefs of Staff and the premier Joint Professional Military Education institution in the Department of Defense. NDU's mission is to develop joint warfighters and other national security leaders through rigorous academics, research and engagement to serve the common defense. The University, through its five component colleges offers graduate-level degrees and certifications to over 2,000 U.S. military officers, civilian government officials, international military officers and industry partners annually.

GENERAL MARK A. MILLEY

20th Chairman, Joint Chiefs of Staff



General Mark A. Milley is the 20th Chairman of the Joint Chiefs of Staff, the nation's highest-ranking military officer, and the principal military advisor to the President, Secretary of Defense, and National Security Council.

Prior to becoming Chairman on October 1, 2019, General Milley served as the 39th Chief of Staff of the U.S. Army.

A native of Massachusetts, General Milley graduated from Princeton University in 1980, where he received his commission from Army ROTC.

General Milley has had multiple command and staff positions in eight divisions and Special Forces throughout the last 39 years to include command of the 1st Battalion, 506th Infantry, 2nd Infantry Division; the 2nd Brigade, 10th Mountain Division; Deputy Commanding General, 101st Airborne Division (Air Assault); Commanding General, 10th Mountain Division; Commanding General, III Corps; and Commanding General, U.S. Army Forces Command.

While serving as the Commanding General, III Corps, General Milley deployed as the Commanding General, International Security Assistance Force Joint Command and Deputy Commanding General, U.S. Forces Afghanistan. General Milley's joint assignments also include the Joint Staff operations directorate and as a Military Assistant to the Secretary of Defense.

General Milley's operational deployments include the Multi-National Force and Observers, Sinai, Egypt; Operation Just Cause, Panama; Operation Uphold Democracy, Haiti; Operation Joint Endeavor, Bosnia-Herzegovina; Operation Iraqi Freedom, Iraq; and three tours during Operation Enduring Freedom, Afghanistan. He also deployed to Somalia and Colombia.

In addition to his bachelor's degree in political science from Princeton University, General Milley has a master's degree in international relations from Columbia University and one from the U.S. Naval War College in national security and strategic studies. He is also a graduate of the MIT Seminar XXI National Security Studies Program.

General Milley and his wife, Hollyanne, have been married for more than 34 years and have two children.

NATIONAL DEFENSE UNIVERSITY

Educating, Developing, and Inspiring National Security Leaders

MISSION

NDU's mission is to educate joint Warfighters in critical thinking and the creative application of military power to inform national strategy and globally integrated operations, under conditions of disruptive change, in order to conduct war. NDU is "The Chairman's University" and his vision is for NDU to create strategic advantage by developing joint warfighters and other national security leaders and by forging relationships through whole-of-nations and whole-of-government educational programs, research, and engagement.

BEGINNINGS

Before World War II, American scholarship in the profession of arms matured in each of the military services more or less independently. Requirements for advanced education for leaders of the nation's military and naval forces were met as they arose through postgraduate colleges set up by and for the respective services. The 20th century imposed a growing need for closer ties between force and diplomacy, between America's military services and the industries that arm them, and particularly among our military centers of higher learning and research. This led to the creation of the Army Industrial College in 1924 and, after World War II, the formation of joint colleges of higher learning. These new joint colleges included the Armed Forces Staff College, the National War College, and the Army Industrial College, which later became the Industrial College of the Armed Forces.

NDU was established in 1976 to consolidate intellectual resources and provide joint higher education for the nation's defense community. The Industrial College of the Armed Forces (now the Dwight D. Eisenhower School for National Security and Resource Strategy) and the National War College were the original two constituent colleges of the new institution. The Armed Forces Staff College (now the Joint Forces Staff College) was added to the university in 1981. A year later, the Department of Defense Computer Institute (now the College of Information and Cyberspace) joined. The university's newest school is the College of International Security Affairs, which was created in 2002 as the School for National Security Executive Education.

A HOLISTIC APPROACH

NDU's education, research, and outreach programs are integrated and mutually supportive, creating an exceptionally rich learning environment. This approach combines the unique strengths of the university's colleges, research institute, international student program, library, gaming and simulation center, and deep relationships with organizations throughout Washington to produce a whole that is greater than the sum of its parts. Students also benefit from the diversity of their peers, who represent all the military services, along with many federal agencies, private sector companies, and partner nations.

NDU students' experience in the classroom is first-rate and is enriched both by the experienced faculty and by the university's research program. Leading the research program is the Institute for National Strategic Studies (INSS), which was established early in the life of NDU to provide policy research and applied strategic learning, and now provides timely, objective analysis to senior decision makers and supports NDU's educational programs. Through its five centers, INSS focuses research on key issues ranging from complex operations, to technology and weapons of mass destruction. INSS serves as the university's research arm, think tank, and is one of the most recognized venues in the National Capital Region for scholarly expertise on national security issues. The embedded NDU Press supports education, research, and outreach as the university's cross-component, professional military and academic publishing house.

NDU conducts outreach via the International Fellows program, a multitude of international visits yearly by senior officials from nations that are important to U.S. national security, and via scholarly publications and presentations. Through its International Student Management Office, NDU hosts more than 100 International Fellows each year, who study in the university's colleges and develop a deeper understanding of American government and society. The university also engages peer institutions and senior officials from a wide variety of countries, as well as U.S. universities, to increase understanding and cooperation. In addition, NDU's subject matter experts are frequently called upon to provide briefings for senior officials throughout the U.S. government.

UNIQUE VALUE

NDU is a strategic national resource that prepares senior leaders to think and operate effectively at the highest levels in an increasingly dynamic, complex, and unpredictable international security environment. It does this by preparing them to understand, develop, and employ strategies that incorporate all instruments of national power across all domains of competition and across the spectrum of conflict.

This senior leader development is made possible by NDU's holistic approach and unique combination of curriculum, location, and student/faculty diversity. NDU students develop an understanding of the canon of strategic theory, and are able to apply and creatively adapt this knowledge to current and future security challenges. This foundation of theory and application is informed by cutting edge research. The educational experience is also enriched by the many distinguished speakers who engage the students in candid discussions. The university's ability to attract these top speakers and build relationships with federal agencies, academic institutions, and international partners is enhanced by its location in Washington, DC. Intentionally integrating students and faculty who come to NDU from all military services and a broad spectrum of interagency, industry, and international partners provides a diversity of thought in every seminar. This ensures that NDU students are exposed to an exceptionally wide range of perspectives, and fosters personal relationships and peer networks, which continue to serve NDU alumni and their nations throughout their careers.



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ANG, Stephen C., LTC
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CAMPION, James P., Mr.
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CHENG, Henly, Mr.
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